



BROWNSVILLE
PUBLIC UTILITIES BOARD

Finance Committee

WEDNESDAY, APRIL 29, 2026



BROWNSVILLE
PUBLIC UTILITIES BOARD

Call Open Meeting To Order



BROWNSVILLE
PUBLIC UTILITIES BOARD

Public Comments

ITEMS FOR PRESENTATION AND DISCUSSION

1. Presentation and Discussion of the Brownsville Public Utilities Board's Financial Performance Report for the Period Ended March 31, 2026 - David Medrano
2. Presentation and Discussion on Year-To-Date CIP Delivery Performance as of March 31, 2026 - David Ramirez
3. Presentation and Discussion on Grant Activity Update - Miriam Suarez
4. Presentation and Discussion on Water and Wastewater Charge Comparison - David Medrano, Jorge Santillan
5. Presentation, Discussion, and Possible Recommendation on BPUB's Cross-Connection Control Program Cost Savings and Building Internal Capacity and Capability Initiative- Sergio Delgadillo



BROWNSVILLE
PUBLIC UTILITIES BOARD

Financial Performance Report as of March 31, 2026

PRESENTATION AND DISCUSSION OF THE BROWNSVILLE PUBLIC
UTILITIES BOARD'S FINANCIAL PERFORMANCE REPORT

● ● ● FINANCE COMMITTEE | 05/04/2026

David Medrano

Director of Finance

Finance Division

Fiscal Year 2026 Financial Performance As of March 31, 2026 Executive Summary

Flow of Funds: Adjusted Gross Revenues came in lower due to a lower FPEC rate. YTD, \$3,064,494 has been generated to replenish the improvement fund. Debt Service Coverage is at 1.93x, well above the 1.25x minimum.



FPEC has generated an over-recovery of \$20.46M as of March 31. This will be used to offset future market uncertainty.



COB Cash Transfer is higher than budgeted due to a lower FPEC rate.



Personnel and **Non-Personnel** expenses came in lower than budgeted primarily due to current vacancies and timing issues.



BPUB's **Average Bill** is lower than both the average MOU bill and the average IOU bill for 1000 kwh.



CIP year-to-date actuals and committed total \$28.7M and \$28.3M respectively, which represent 63.6% of the FY 2026 approved plan.



All **Key Financial Metrics** are currently in compliance.



Fiscal Year 2026 Financial Performance

As of March 31, 2026

Statement of Revenues, Expenses, and Changes in Net Position



BROWNSVILLE
PUBLIC UTILITIES BOARD

	FY 2026 MARCH 2026 YTD	FY 2025 MARCH 2025 YTD
1 Operating Revenues	\$ 106,557,097	\$ 108,107,507
2 Less: Operating Expenses	<u>93,280,107</u>	<u>94,050,053</u>
3 Operating Income	13,276,990	14,057,454
4 Net nonoperating revenues (expenses)	<u>(8,788,572)</u>	<u>(8,915,269)</u>
5 Income (loss) before capital contributions	4,488,418	5,142,185
6 Capital contributions	<u>10,490,832</u>	<u>6,149,736</u>
7 Change in net position	14,979,250	11,291,921
8 Net position at beginning of fiscal year	<u>510,826,541</u>	<u>475,136,246</u>
9 Net position at end of period	<u>\$ 525,805,791</u>	<u>\$ 486,428,166</u>

Notes:

1. Excludes Southmost Regional Water Authority (a component unit of the BPUB)

Fiscal Year 2026 Financial Performance
As of March 31, 2026
Summary of Revenues & Expenses (Flow of Funds)

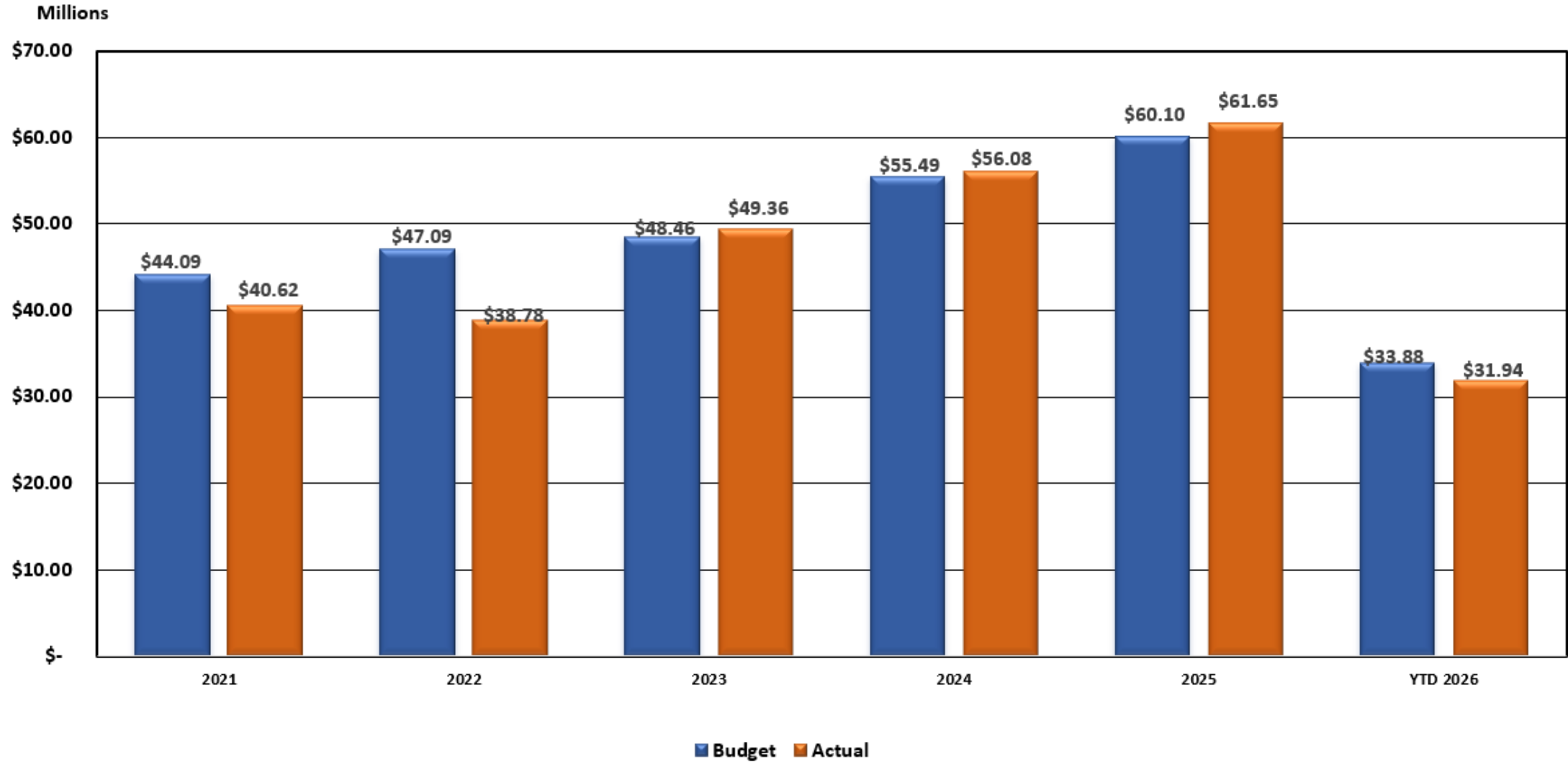


		YTD BUDGET	MARCH 2026 YTD ACTUAL	VARIANCE
1	Operating Revenues	\$ 123,331,820	\$ 99,955,332	\$ (23,376,488)
2	Other Revenues	11,725,367	13,003,740	1,278,373
3	Gross Revenues	<u>135,057,187</u>	<u>112,959,072</u>	<u>(22,098,115)</u>
4	Less: Fuel and SRWA	48,538,433	31,268,843	(17,269,589)
5	Adjusted Gross Revenues	<u>86,518,754</u>	<u>81,690,229</u>	<u>(4,828,526)</u>
6	Less: Other Requirements (O&M, Non-Oper, Debt Svc)	71,112,185	67,718,624	(3,393,561)
7	Balance Available After Requirements	<u>15,406,569</u>	<u>13,971,605</u>	<u>(1,434,964)</u>
8	Less: Total Cash/Utility Benefit to COB	8,651,875	8,169,023	(482,852)
9	Balance Available for Internal Transfers	<u>6,754,694</u>	<u>5,802,582</u>	<u>(952,112)</u>
10	Less: Internal Transfers	5,476,163	2,738,088	(2,738,075)
11	Improvement Fund Replenishment	1,278,531	3,064,494	1,785,963
12	Total Transfers	\$ 6,754,693	\$ 5,802,582	\$ (952,111)
13	Debt Service Coverage Ratio	2.04 x	1.93 x	

Fiscal Year 2026 Financial Performance

As of March 31, 2026

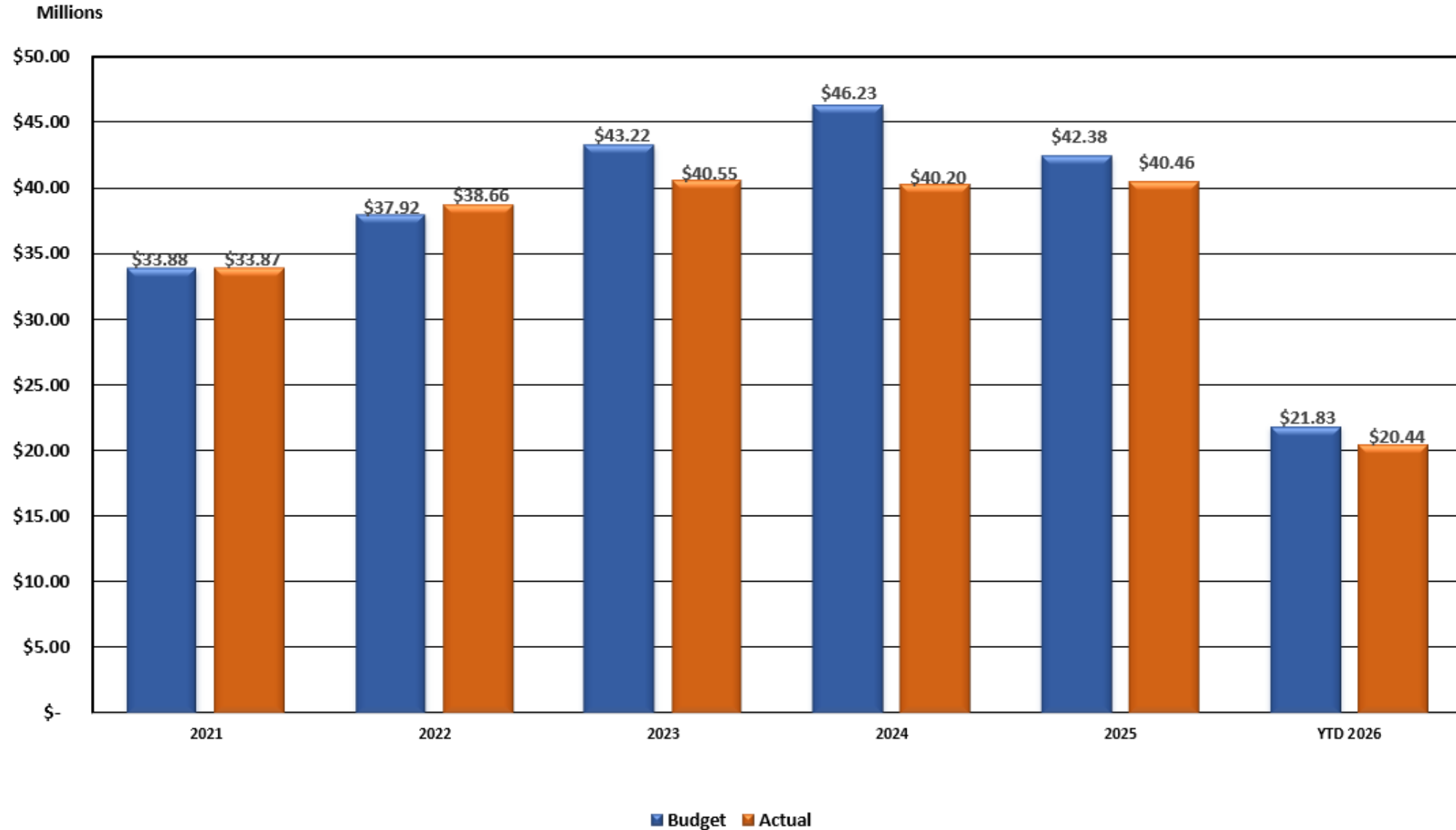
O&M Expenses – Personnel (Budget vs. Actuals)



Note:

- The large variance in FY 2022 is attributed to the budgeted MAG study that wasn't fully implemented until early FY 2023.

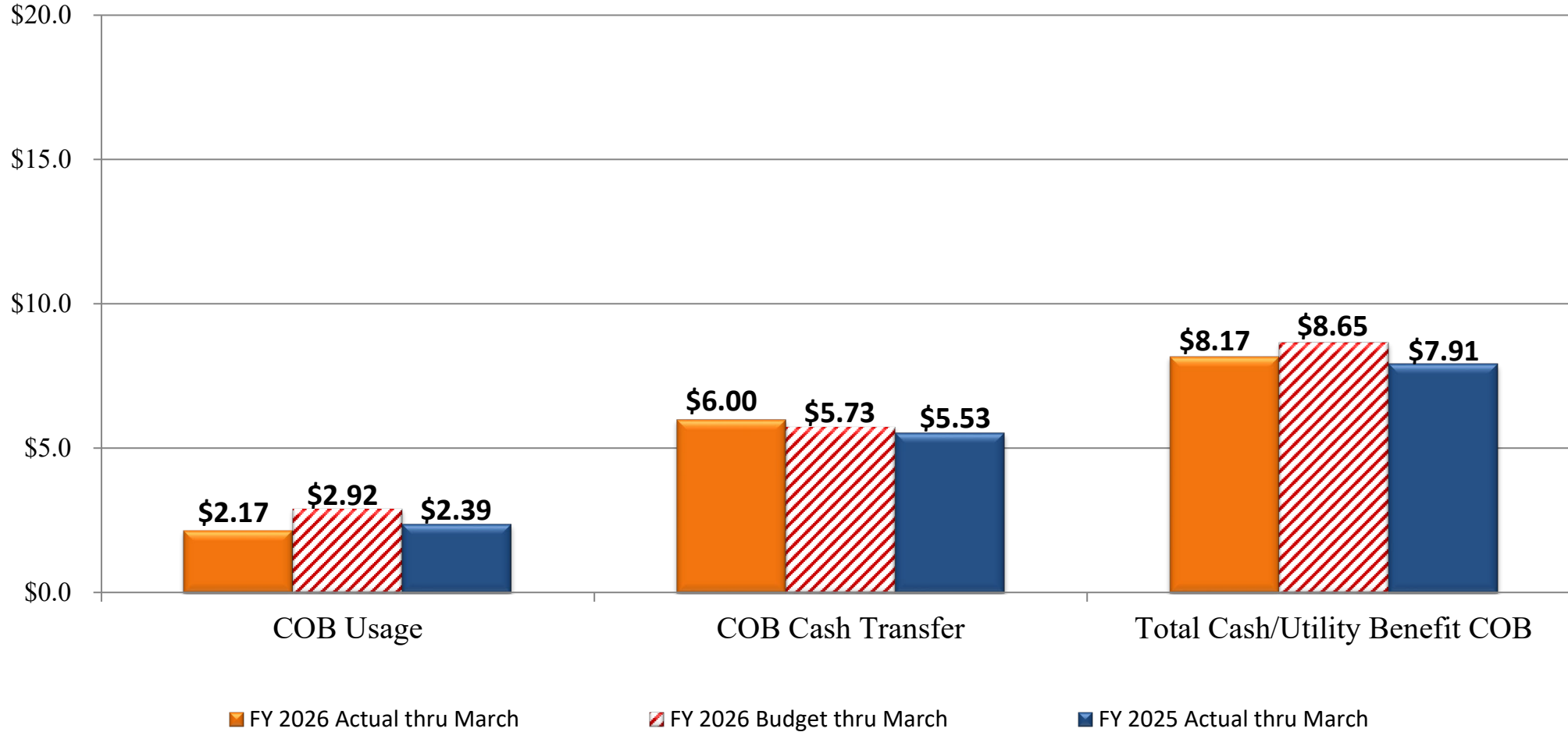
Fiscal Year 2026 Financial Performance As of March 31, 2026 O&M Expenses – Non-Personnel (Budget vs. Actuals)



Fiscal Year 2026 Financial Performance As of March 31, 2026 City of Brownsville Transfer Summary



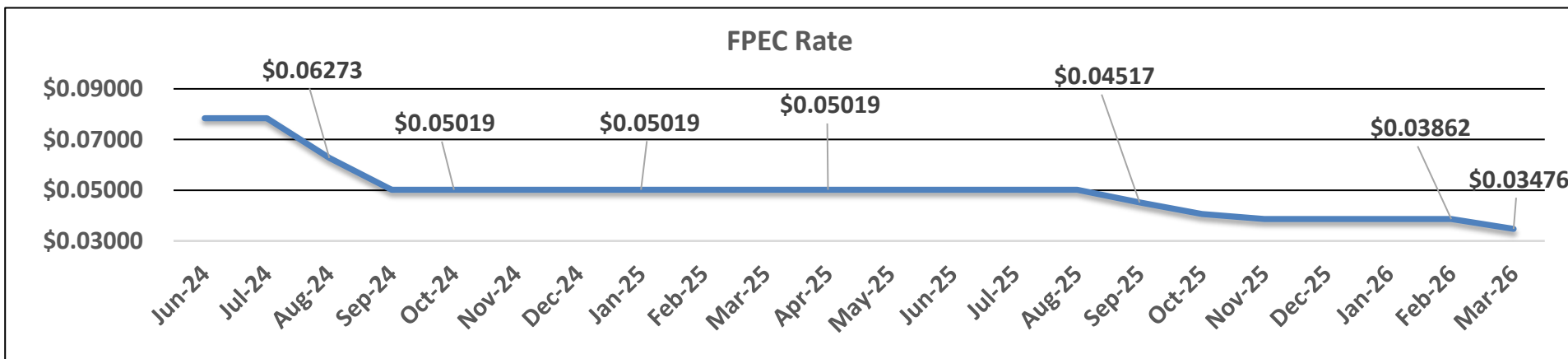
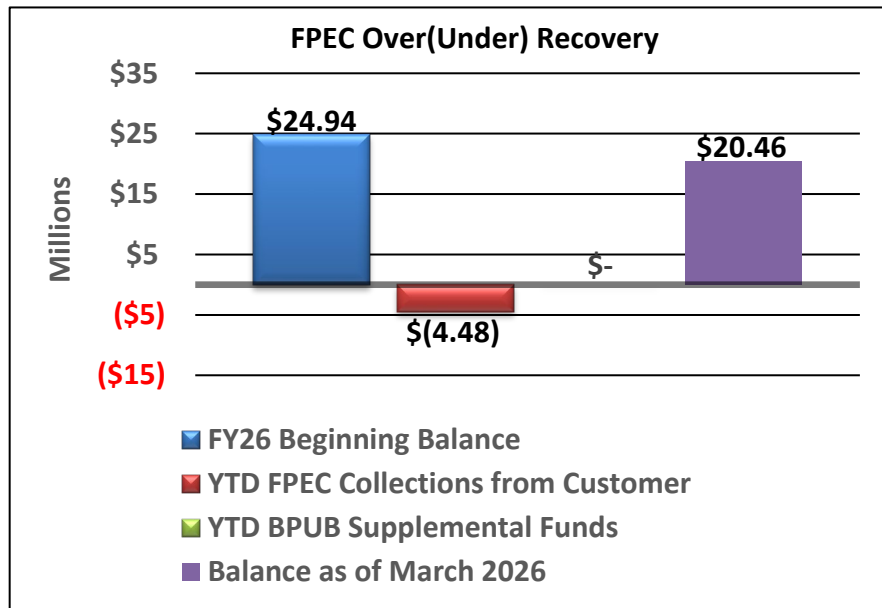
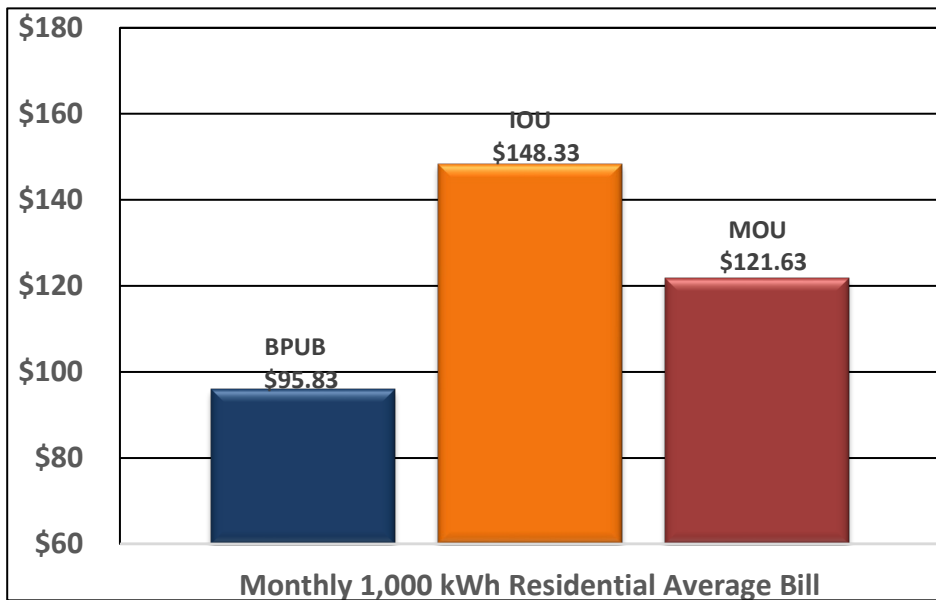
Millions



Fiscal Year 2026 Financial Performance

As of March 31, 2026

Average Electric Bill and Fuel and Purchased Energy Charge (FPEC)



Fiscal Year 2026 Financial Performance

Capital Improvement Plan

Budget vs. Actual



[A] LINE REF.	[B] CATEGORY	[C] AMENDED PLAN FOR FY 2026	[D] TRANSFERS IN (OUT)	[E] AMENDED PLAN FOR FY 2026	[F] YTD ACTUAL AS OF 03/31/2026	[G] ADJUSTMENTS	[H] PROJECT BALANCE AS OF 03/31/2026	[I] P.O. BALANCE AS OF 03/31/2026	[J] % BY CATEGORY
1	Customer Connections	\$ 1,562,000	\$ -	\$ 1,562,000	\$ 1,320,880	\$ (6,076)	\$ 247,196	\$ 93,760	84.56%
2	Grant Funded	8,646,108	-	8,646,108	4,023,876	-	4,622,232	1,805,050	46.54%
3	Heavy Equipment and Vehicles	5,837,733	-	5,837,733	2,125,483	-	3,712,250	811,448	36.41%
4	Hidalgo Energy Center	945,000	-	945,000	500,103	-	444,897	-	52.92%
5	In Design	11,981,789	(90,459)	11,891,330	815,081	-	11,076,249	3,529,381	6.85%
6	Proposed Projects	11,935,481	(373,246)	11,562,235	-	-	11,562,235	187,991	0.00%
7	Resaca Fee Funded Equipment	810,635	-	810,635	221,119	-	589,516	244,456	27.28%
8	Routine Activities	3,957,174	(13,546)	3,943,628	2,012,056	(3,343)	1,934,915	1,694,660	51.02%
9	Under Construction	29,169,234	448,522	29,617,756	15,633,626	-	13,984,130	14,269,125	52.78%
10	Utility Relocations	8,863,294	(260,184)	8,603,110	1,280,985	-	7,322,125	5,086,078	14.89%
11	Completed	485,400	130,000	615,400	605,491	(251,216)	261,125	-	98.39%
12	Contract Development	5,512,322	158,913	5,671,235	143,107	-	5,528,128	617,315	2.52%
	Grand Total	\$ 89,706,170	\$ -	\$ 89,706,170	\$ 28,681,807	\$ (260,635)	\$ 61,284,998	\$ 28,339,264	31.97%

FY 2026 AMENDED CIP PLAN		
Funding Source	Amount	% of Total
Pay as You Go	\$ 75,558,113.00	84.23%
Grants	8,646,108.00	9.64%
Impact Fees	4,691,314.00	5.23%
Resaca Fees	810,635.00	0.89%
Contributions	-	0.00%
TOTAL	\$ 89,706,170.00	100%

CAPITAL SPENDING FIVE-YEAR HISTORY

DESCRIPTION	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Approved Budget	\$ 90,795,286.00	\$ 98,169,572.00	\$ 92,133,995.00	\$ 91,717,365.00	\$ 76,099,290.00
Electric	10,932,832.00	12,766,187.00	16,239,713.00	20,234,443.00	25,037,918.00
General	16,641,320.00	2,596,943.00	1,033,971.00	1,288,500.00	1,038,290.00
Water	4,653,944.00	8,325,458.00	5,362,216.00	6,767,712.00	14,763,692.00
Wastewater	4,084,570.00	6,976,183.00	6,116,850.00	7,937,983.00	13,103,997.00
Total Expenditures	\$ 36,312,666.00	\$ 30,664,771.00	\$ 28,752,750.00	\$ 36,228,638.00	\$ 53,943,897.00
YTD % Incurred	40.0%	31.2%	31.2%	39.5%	70.9%

CIP Combined Utility Summary as of 3/31/2026

TOTAL FY2026 AMENDED CIP BUDGET
\$89.7M

YEAR-TO-DATE PLANNED VS ACTUAL BY PROJECT TYPE

● YTD Planned ● Actual

Electrical \$38.9M Annual Budget



Water \$23.5M Annual Budget



Wastewater \$20.2M Annual Budget

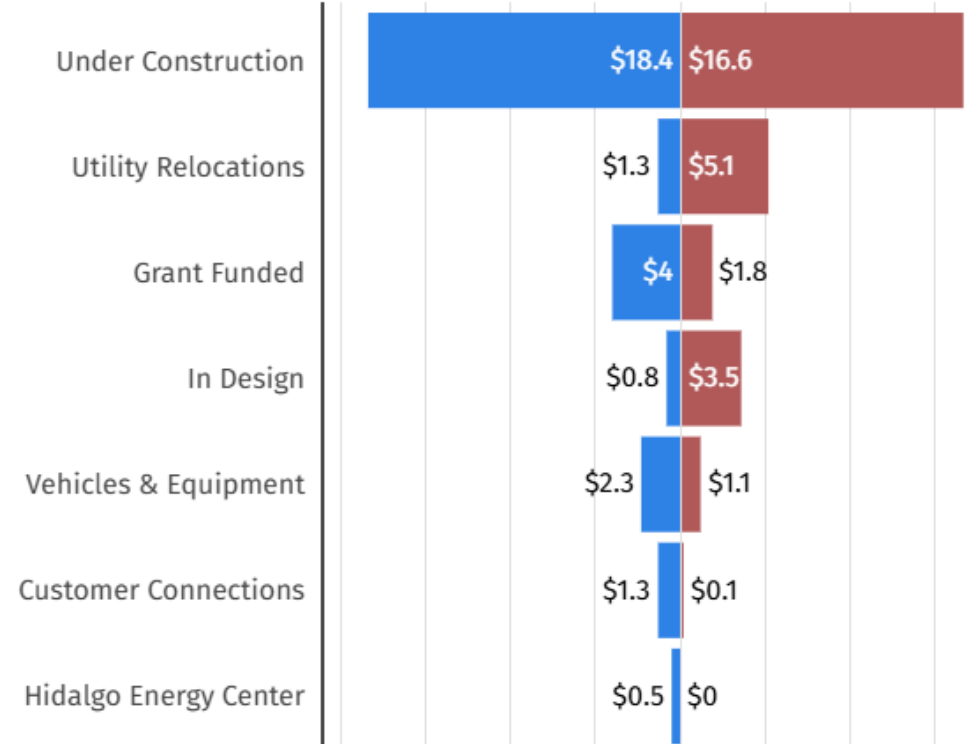


Gen & Adm \$7.1M Annual Budget



YEAR -TO-DATE ACTUALS & COMMITTED BY CATEGORY (In Millions)

● Actuals \$28.7M ● Committed \$28.3M

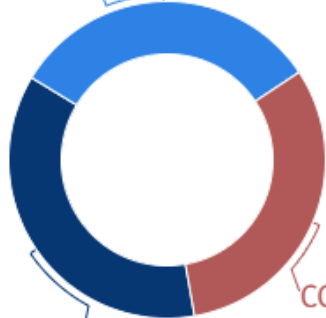


Actuals \$28.7M

Committed \$28.3M

Budget Balance \$32.7M

ACTUALS 32.0%



COMMITTED 31.5%

BUDGET BAL. 36.5%

Fiscal Year 2026 Financial Performance

As of March 31, 2026

Key Financial Metrics



Debt Service Coverage Ratio
Per Bond Covenant ~ 1.25x
Actual ~ 1.93x

Outstanding Debt
BPUB ~ \$243,815,000
Annual Debt Service ~ \$29,256,803

Debt to Capitalization Ratio
Municipal Utility Median ~ 38%
BPUB FY 2026 ~ 38%

Days Cash on Hand
Industry Standard ~ 180 days
BPUB ~ 388 days

Bond Ratings
Moody's: A2/Outlook Stable
Fitch: A/Outlook Stable
S&P: A-/Outlook Stable

All Reserves Fully Funded
Capital Improvement Reserve \$15,035,073
Debt Service Reserves – Junior and Senior Liens (Net of Surety Policies) \$17,118,041
Operating Cash Reserve \$17,010,102

Fiscal Year 2026 Financial Performance
 As of March 31, 2026
 Customer Receivable Metrics



CUSTOMER RECEIVABLES AGING REPORT

	Current	Past Due 30 Days	Past due 60 Days	Past due 90 Days	Total
Value in Dollars	11,380,669.51	906,933.23	121,765.86	593,166.00	13,002,534.60
% of Total Receivables	87.5%	7.0%	0.9%	4.6%	100%
Number of Accounts	36,554	6,915	1,660	581	45,710

FISCAL YEAR 2026
 UTILITY ASSISTANCE

MONTH	NUMBER OF ACCOUNTS	TOTAL ASSISTANCE RECEIVED
October-25	195	\$ 114,325.29
November-25	82	\$ 27,635.25
December-25	48	\$ 10,387.25
January-26	29	\$ 3,114.12
February-26	60	\$ 79,352.50
March-26	166	\$ 203,533.99
April-26		
May-26		
June-26		
July-26		
August-26		
September-26		
YTD Totals		\$ 438,348.40

AVERAGE CUSTOMER RECEIVABLES

FISCAL YEAR	DAYS
FY 2026 YTD	19.87
FY 2025	21.76
FY 2024	19.46
FY 2023	20.08
FY 2022	20.07
FY 2021	21.77
FY 2020	24.25

Glossary of Terms

Bond Ratings – A measure of the quality and safety of a bond, based on the issuer’s financial condition; more specifically, an evaluation from a rating service indicating the likelihood that a debt issuer will be able to meet scheduled interest and principal repayments. Typically, AAA is the highest (best), and D is the lowest (worst). The Brownsville PUB is maintaining an “A2”, as rated by Moody’s, an “A-” as rated by Standard & Poor’s, and an “A” as rated by Fitch Ratings. “A” ratings denote expectations of low credit risk and a strong capacity for payment of financial commitments.

Capital Improvement Plan (CIP) – A plan that lays out the financing, location, and timing for capital improvement projects over several years.

Debt to Capitalization Ratio – Indicates a utility funds a greater portion of capital needs on a pay-as-you-go basis and has capacity for additional borrowing for future needs.

Debt Service Coverage Ratio – Formula that measures a firm’s available cash flow to pay current debt obligations. The ratio is calculated by dividing net operating revenues by debt service, including principal and interest.

Fuel & Purchased Energy Charge (FPEC) – An electric cost adjustment is the mechanism that tracks and passes through to customers the actual cost of purchased fuel or purchased electricity. The Brownsville PUB meets on a monthly basis to make FPEC adjustments if actual costs vary from forecasted prices. Adjustments can be decreased or increased.

Improvement Fund CIP Funding – Deposit account used for meeting any capital improvements to the System.

Improvement Fund Replenishment – Deposit of any funds remaining after all debt requirements have been made.

Improvement Reserve Fund - Reserve account for future CIP projects. The goal is to establish reserves of \$15,000,000, as required by Bond Ordinance covenants.

IOU (Investor-Owned Utility) – A company that provides utility services that are privately run and own their infrastructure and equipment.

MOU (Municipally-Owned Utility) – A non-profit utility provider that is owned and operated by the municipality it serves.

Operating Reserve Funds – Reserve amount of not less than two months of budgeted O&M expenses (\$17,000,000 minimum) for the current fiscal year.

Operating Revenues – Gross Revenues with respect to any period, after deducting the O&M expenses.

Other Non-Operating Expenses – Miscellaneous expenses, debt discounts/expenses and other interest expenses.

Other Non-Operating Revenues – Revenues consisting of TCI – Pole Rental charges, miscellaneous income and billing discounts.

Other Revenues – Revenues consisting of other sales, forfeited discounts (penalties), connection and service charges and TCOS charges.

PAY-AS-YOU-GO – The principle or practice of financing expenditures with surplus funds that are currently available rather than borrowed.

Surety Policy - A financial guaranty insurance policy that insures payment of principal of and interest on Bonds that is issued simultaneously with the delivery of the Bonds

ADDITIONAL INFORMATION

Statement of Revenues, Expenses, and Changes in Net Position*

As of March 31, 2026



March 2026

FY 2026 YTD

Operating Revenues:

1. Sales and Service Charges	\$	12,875,417	\$	80,911,004
2. Fuel Collection		3,254,041		23,333,801
3. Fuel (over) Under Billings		762,533		4,484,108
4. Less rate stabilization		-		-
5. Less utilities service to the City of Brownsville, Texas		(307,772)		(2,171,816)
6. Total Operating Revenues		<u>16,584,219</u>		<u>106,557,097</u>

Operating Expenses:

7. Purchased power and fuel		4,016,576		27,817,910
8. Personnel services		5,616,646		31,939,198
9. Materials and supplies		697,631		4,296,691
10. Repairs and maintenance		342,822		1,797,596
11. Contractual and other services		2,399,781		14,346,857
12. Depreciation		2,187,688		13,081,855
13. Total Operating Expenses		<u>15,261,144</u>		<u>93,280,107</u>
14. Operating Income (Loss)	\$	<u>1,323,075</u>	\$	<u>13,276,990</u>

Statement of Revenues, Expenses, and Changes in Net Position*
As of March 31, 2026 - continued



March 2026

FY 2026 YTD

Non-Operating Revenues (Expenses):

15. SRWA other water supply	(575,155)	(3,788,024)
16. Investment and interest income	941,632	5,013,910
17. Operating grant revenue	258,485	1,213,883
18. Interest expense	(806,912)	(5,251,971)
19. Other	241,628	47,883
20. Gain (loss) on disposition of capital assets	-	(27,046)
21. Payments to City of Brownsville	(986,785)	(5,997,207)
22. Net nonoperating revenues (expenses)	<u>(927,107)</u>	<u>(8,788,572)</u>
23. Income (loss) before capital contributions	395,968	4,488,418
24. Capital contributions	<u>4,331,480</u>	<u>10,490,832</u>
25. Change in net position	<u>4,727,448</u>	<u>14,979,250</u>
26. Net position at beginning of year	521,078,343	510,826,541
27. Net position at end of year	<u>\$ 525,805,791</u>	<u>\$ 525,805,791</u>

*Excludes Southmost Regional Water Authority (a component unit of the BPUB)

Fiscal Year 2026 Financial Performance Report

As of March 31, 2026

Summary of Revenues & Expenses (Flow of Funds)



BROWNSVILLE
PUBLIC UTILITIES BOARD

	March 2026	FY 2026 YTD
1. Operating Revenues	\$ 15,648,259	\$ 99,955,332
2. Off System Energy Sales	-	-
3. Net Operating Revenues	15,648,259	99,955,332
4. Other Revenues	1,243,732	8,773,581
5. Interest from Investments	493,656	3,158,583
6. Other Non-Operating Income	151,656	1,071,576
7. Gross Revenues	17,537,303	112,959,072
8. Less:		
9. Fuel & Energy Costs	4,016,574	27,817,910
10. Off System Energy Expenses	-	-
11. SRWA	575,156	3,450,933
12. Adjusted Gross Revenues	12,945,573	81,690,229
13. O&M Expenses	8,997,396	52,363,646
14. Other Non-Operating Expenses	-	293,787
15. Total Expenses	8,997,397	52,657,433
16. Debt Service Obligation	2,443,663	15,061,191
17. Total Requirements (Excluding Fuel & SRWA)	11,441,060	67,718,624

Fiscal Year 2026 Financial Performance Report

As of March 31, 2026

Summary of Revenues & Expenses (Flow of Funds) - continued



	March 2026	FY 2026 YTD
18. Balance Available After Requirements	\$ 1,504,513	\$ 13,971,605
19. Total Cash/Utility Benefit to COB	\$ 1,294,557	\$ 8,169,023
20. Balance Available for Transfers Out	\$ 209,956	\$ 5,802,582
21. Balance Available for Transfers Out:		
22. Operating Subaccount - Fuel Adjustment	\$ -	\$ -
23. Power Supply Stabilization Reserve	-	550,003
24. Decommissioning Reserve	-	500,006
25. Improvement Fund - CIP Funding	-	1,688,079
26. Total Transfers Out	-	2,738,088
27. Balance Available to PUB:		
28. Improvement Fund Replenishment	(109,061)	1,158,378
29. Resaca Fees	319,017	1,906,116
30. Total	\$ 209,956	\$ 5,802,582

Statements of Net Position*

As of March 31, 2026

	FY 2026 YTD	Audited SEPT 2025
ASSETS		
Current Assets:		
1. Cash - unrestricted	\$ 2,930,019	\$ 4,853,137
2. Investments - unrestricted	37,638,205	39,795,829
3. Due from other governments	1,003,413	1,919,029
4. Receivables	26,710,430	31,969,360
5. Interest receivable	860,779	592,786
6. Inventories	11,138,783	10,774,075
7. Prepaid expense	748,631	1,407,374
8. Total Current Assets	<u>81,030,260</u>	<u>91,311,590</u>
Non-Current Assets:		
9. Cash-restricted	20,292	26,081
10. Investments - restricted	168,182,684	181,792,699
11. Capital assets, net of accumulated depreciation	641,316,183	618,986,895
12. Regulatory Assets	2,357,584	1,833,146
13. Post-Employment Benefits	16,941,551	17,001,496
14. Total Non-Current Assets	<u>828,818,294</u>	<u>819,640,317</u>
15. Total Assets	<u>909,848,554</u>	<u>910,951,907</u>
DEFERRED OUTFLOWS OF RESOURCES		
16. Deferred charge on refunding	-	11,815,285
17. Unrealized Contribution Related/Pension	11,309,670	14,175,003
18. Deferred Credit-fuel under recovery	14,175,004	-
19. Total Deferred Outflows of Resources	<u>25,484,674</u>	<u>25,990,288</u>
20. Total Assets plus Deferred Outflows of Resources	<u>\$ 935,333,228</u>	<u>\$ 936,942,195</u>

Statements of Net Position*

As of March 31, 2026 - continued



BROWNSVILLE
PUBLIC UTILITIES BOARD

	FY 2026 YTD	Audited SEPT 2025
LIABILITIES AND NET POSITION		
Current Liabilities:		
21. Accounts payable	\$ 15,854,321	\$ 27,025,978
22. Accrued Vacation & Sick Leave	6,925,071	6,917,630
23. Due to primary government	2,999,550	3,719,604
24. Total Current Liabilities	<u>25,778,942</u>	<u>37,663,212</u>
Current Liabilities Payable from Restricted Assets:		
25. Accounts Payable and accrued liabilities	7,200,576	7,700,583
26. Accrued interest	1,050,652	772,828
27. Customer Deposits	6,423,520	6,288,372
28. Bonds payable - current redemption	19,466,341	18,975,000
29. Commercial Paper	-	30,000,000
30. Total Current Restricted Liabilities	<u>34,141,089</u>	<u>63,736,783</u>
31. Total Current Liabilities	<u>59,920,031</u>	<u>101,399,995</u>
Non-Current Liabilities:		
32. Bonds payable	269,118,994	239,914,002
33. Other Post -employment benefits	16,557,147	16,557,147
34. Net Pension Liability	34,693,620	34,693,620
35. Self Insurance worker's compensation claims	327,567	156,704
36. Total Non-Current liabilities	<u>320,697,328</u>	<u>291,321,473</u>
37. Total Liabilities	<u>380,617,359</u>	<u>392,721,468</u>

Statements of Net Position*
As of March 31, 2026 - continued



BROWNSVILLE
PUBLIC UTILITIES BOARD

	FY 2026 YTD	Audited SEPT 2025
DEFERRED INFLOWS OF RESOURCES		
38. Deferred Credit-fuel over recovery	20,457,162	24,941,270
39. Unrealized Contributions and losses related to pension	8,452,916	8,452,916
40. Total Deferred Inflows of Resources	<u>28,910,078</u>	<u>33,394,186</u>
41. Total Liabilities plus Deferred Inflows of Resources	<u>409,527,437</u>	<u>426,115,654</u>
Net Position:		
42. Invested in capital assets	366,342,436	343,735,167
Restricted for:		
43. Debt Service	12,432,682	2,314,959
44. Repair and replacement	129,476,241	153,738,120
45. Operating reserve	17,010,102	17,026,255
46. Fuel adjustment subaccount	-	-
47. Capital Projects	-	-
48. Unrestricted	<u>544,330</u>	<u>(5,987,960)</u>
49. Total Net Position	<u>525,805,791</u>	<u>510,826,541</u>
Total Liabilities Plus Deferred Inflows of Resources		
50. Plus Net Position	<u>\$ 935,333,228</u>	<u>\$ 936,942,195</u>

*Excludes Southmost Regional Water Authority (a component unit of the BPUB)

STATEMENT OF TOTAL UTILITY REVENUES AND EXPENSES
2025-2026 YTD MARCH ACTUAL

	2025-2026 BUDGET TOTAL UTILITY	2025-2026 ACTUAL TOTAL UTILITY	2024-2025 ACTUAL TOTAL UTILITY
1. Operating Revenues	\$ 123,331,819	\$ 99,955,332	\$ 96,369,286
2. Off System Energy Sales	-	-	7,227,679
3. Net Operating Revenues	<u>123,331,819</u>	<u>99,955,332</u>	<u>103,596,965</u>
4. Other Revenues	8,091,632	8,773,581	6,896,397
5. Interest from Investments	2,400,000	3,158,583	3,812,235
6. Other Non-Operating Revenues	<u>1,233,736</u>	<u>1,071,576</u>	<u>811,820</u>
7. Gross Revenues	135,057,187	112,959,072	115,117,417
8. Less:			
9. Fuel & Energy Costs	45,087,500	27,817,910	25,816,352
10. Off System Energy Expenses	-	-	6,567,205
11. SRWA - O&M	2,390,567	2,390,567	2,566,372
12. SRWA - Debt Service	<u>1,060,366</u>	<u>1,060,366</u>	<u>1,057,439</u>
13. Adjusted Gross Revenues	86,518,754	81,690,229	79,110,049
14. O&M Expenses	55,711,373	52,363,646	47,158,151
15. Other Non-Operating Expenses	<u>550,000</u>	<u>293,787</u>	<u>429,812</u>
16. Net Revenues	\$ 30,257,381	\$ 29,032,796	\$ 31,522,086
17. Less:			
18. Debt Service Obligation	\$ 14,775,811	\$ 14,966,120	\$ 13,827,946
19. Commercial Paper Expense	<u>75,000</u>	<u>95,071</u>	<u>566,267</u>
20. Balance Available After Debt Service	15,406,570	13,971,605	17,127,873
21. COB Usage	\$ 2,917,151	\$ 2,171,816	\$ 2,385,855
22. COB Cash Transfer	<u>5,734,725</u>	<u>5,997,207</u>	<u>5,525,150</u>
23. Total Cash/Utility Benefit COB	8,651,876	8,169,023	7,911,005
25. Balance Available for Transfers Out	<u>\$ 6,754,694</u>	<u>\$ 5,802,582</u>	<u>\$ 9,216,868</u>
26. Balance Available for Transfers Out:	ANNUAL	YTD	
27. Operating Subaccount - Fuel Adjustment (Plant)	\$ -	\$ -	
28. Power Supply Stabilization Reserve	2,200,000	550,003	
29. Decommissioning Reserve	2,000,000	500,006	
30. Improvement Fund-CIP Funding	<u>6,752,326</u>	<u>1,688,079</u>	
31. Total Transfers Out	\$ 10,952,326	\$ 2,738,088	
32. Balance Available to PUB:			
33. Improvement Fund - Replenishment	-	1,158,378	
34. Resaca Fees	<u>2,557,061</u>	<u>1,906,116</u>	
35. Total	<u>\$ 13,509,387</u>	<u>\$ 5,802,582</u>	

**STATEMENT OF TOTAL UTILITY REVENUES AND EXPENSES
2025-2026 YTD MARCH ACTUAL**

	2025-2026 BUDGET ELECTRIC	2025-2026 ACTUAL ELECTRIC	2024-2025 ACTUAL ELECTRIC
1. Operating Revenues	\$ 86,269,467	\$ 62,928,306	\$ 61,978,727
2. Off System Energy Sales	-	-	7,227,679
3. Net Operating Revenues	86,269,467	62,928,306	69,206,406
4. Other Revenues	7,241,898	7,909,543	6,072,466
5. Interest from Investments	1,440,000	1,894,467	2,290,107
6. Other Non-Operating Revenues	986,620	823,360	308,828
7. Gross Revenues	95,937,985	73,555,676	77,877,807
8. Less:			
9. Fuel & Energy Costs	45,087,500	27,817,910	25,816,352
10. Off System Energy Expenses	-	-	6,567,205
11. SRWA - O&M	-	-	-
12. SRWA - Debt Service	-	-	-
13. Adjusted Gross Revenues	50,850,485	45,737,766	45,494,250
14. O&M Expenses	30,789,555	27,599,692	23,826,519
15. Other Non-Operating Expenses	250,000	186,880	188,555
16. Net Revenues	\$ 19,810,930	\$ 17,951,194	\$ 21,479,176
17. Less:			
18. Debt Service Obligation	\$ 9,725,254	\$ 10,226,833	\$ 9,746,031
19. Commercial Paper Expense	52,500	48,553	308,672
20. Balance Available After Debt Service	10,033,176	7,675,808	11,424,473
21. COB Usage	\$ 2,180,000	\$ 1,454,084	\$ 1,665,558
22. COB Cash Transfer	2,905,048	3,119,693	2,883,867
23. Total Cash/Utility Benefit COB	5,085,048	4,573,777	4,549,425
25. Balance Available for Transfers Out	\$ 4,948,128	\$ 3,102,031	\$ 6,875,048
26. Balance Available to Transfers Out:	ANNUAL	YTD	
27. Operating Subaccount - Fuel Adjustment (Plant)	\$ -	\$ -	
28. Power Supply Stabilization Reserve	2,200,000	550,003	
29. Decommissioning Reserve	2,000,000	500,006	
30. Improvement Fund-CIP Funding	5,696,256	1,160,043	
31. Total Transfers Out	\$ 9,896,256	\$ 2,210,052	
32. Balance Available to PUB:			
33. Improvement Fund - Replenishment	-	891,979	
34. Resaca Fees	-	-	
35. Total	\$ 9,896,256	\$ 3,102,031	

**STATEMENT OF TOTAL UTILITY REVENUES AND EXPENSES
2025-2026 YTD MARCH ACTUAL**

	2025-2026 BUDGET WATER	2025-2026 ACTUAL WATER	2024-2025 ACTUAL WATER
1. Operating Revenues	\$ 20,177,894	\$ 20,038,383	\$ 18,692,807
2. Off System Energy Sales	-	-	-
3. Net Operating Revenues	20,177,894	20,038,383	18,692,807
4. Other Revenues	452,367	548,878	513,032
5. Interest from Investments	480,000	632,058	761,064
6. Other Non-Operating Revenues	123,558	124,108	364,403
7. Gross Revenues	21,233,819	21,343,427	20,331,306
8. Less:			
9. Fuel & Energy Costs	-	-	-
10. Off System Energy Expenses	-	-	-
11. SRWA - O&M	2,390,567	2,390,567	2,566,372
12. SRWA - Debt Service	1,060,366	1,060,366	1,057,439
13. Adjusted Gross Revenues	17,782,886	17,892,494	16,707,495
14. O&M Expenses	12,237,787	13,307,986	11,700,899
15. Other Non-Operating Expenses	150,000	-	78,022
16. Net Revenues	\$ 5,395,099	\$ 4,584,508	\$ 4,928,574
17. Less:			
18. Debt Service Obligation	\$ 2,245,769	\$ 2,103,376	\$ 1,784,409
19. Commercial Paper Expense	11,250	21,448	153,175
20. Balance Available After Debt Service	3,138,080	2,459,684	2,990,990
21. COB Usage	\$ 406,900	\$ 403,827	\$ 387,506
22. COB Cash Transfer	1,371,390	1,385,422	1,283,244
23. Total Cash/Utility Benefit COB	1,778,290	1,789,249	1,670,750
25. Balance Available for Transfers Out	\$ 1,359,790	\$ 670,435	\$ 1,320,240
26. Balance Available to Transfers Out:	ANNUAL	YTD	
27. Operating Subaccount - Fuel Adjustment (Plant)	\$ -	\$ -	
28. Power Supply Stabilization Reserve	-	-	
29. Decommissioning Reserve	-	-	
30. Improvement Fund-CIP Funding	162,521	81,261	
31. Total Transfers Out	\$ 162,521	\$ 81,261	
32. Balance Available to PUB:			
33. Improvement Fund - Replenishment	-	(1,316,941)	
34. Resaca Fees	2,557,061	1,906,116	
35. Total	\$ 2,719,582	\$ 670,435	

**STATEMENT OF TOTAL UTILITY REVENUES AND EXPENSES
2025-2026 YTD MARCH ACTUAL**

	2025-2026 BUDGET WASTEWATER	2025-2026 ACTUAL WASTEWATER	2024-2025 ACTUAL WASTEWATER
1. Operating Revenues	\$ 16,884,458	\$ 16,988,643	\$ 15,697,752
2. Off System Energy Sales	-	-	-
3. Net Operating Revenues	<u>16,884,458</u>	<u>16,988,643</u>	<u>15,697,752</u>
4. Other Revenues	397,367	315,160	310,899
5. Interest from Investments	480,000	632,058	761,064
6. Other Non-Operating Revenues	<u>123,558</u>	<u>124,108</u>	<u>138,589</u>
7. Gross Revenues	17,885,383	18,059,969	16,908,304
8. Less:			
9. Fuel & Energy Costs	-	-	-
10. Off System Energy Expenses	-	-	-
11. SRWA - O&M	-	-	-
12. SRWA - Debt Service	-	-	-
13. Adjusted Gross Revenues	<u>17,885,383</u>	<u>18,059,969</u>	<u>16,908,304</u>
14. O&M Expenses	12,684,031	11,455,968	11,630,733
15. Other Non-Operating Expenses	<u>150,000</u>	<u>106,907</u>	<u>163,235</u>
16. Net Revenues	\$ 5,051,352	\$ 6,497,094	\$ 5,114,336
17. Less:			
18. Debt Service Obligation	\$ 2,804,788	\$ 2,635,911	\$ 2,297,506
19. Commercial Paper Expense	<u>11,250</u>	<u>25,070</u>	<u>104,420</u>
20. Balance Available After Debt Service	2,235,314	3,836,113	2,712,410
21. COB Usage	\$ 330,251	\$ 313,905	\$ 332,791
22. COB Cash Transfer	<u>1,458,287</u>	<u>1,492,092</u>	<u>1,358,039</u>
23. Total Cash/Utility Benefit COB Transferred	1,788,538	1,805,997	1,690,830
25. Balance Available for Transfers Out	<u>\$ 446,776</u>	<u>\$ 2,030,116</u>	<u>\$ 1,021,580</u>
26. Balance Available to Transfers Out:	<u>ANNUAL</u>	<u>YTD</u>	
27. Operating Subaccount - Fuel Adjustment (Plant)	\$ -	\$ -	
28. Power Supply Stabilization Reserve	-	-	
29. Decommissioning Reserve	-	-	
30. Improvement Fund-CIP Funding	<u>893,549</u>	<u>446,775</u>	
31. Total Transfers Out	\$ 893,549	\$ 446,775	
32. Balance Available to PUB:			
33. Improvement Fund - Replenishment	-	1,583,341	
34. Resaca Fees	-	-	
35. Total	<u>\$ 893,549</u>	<u>\$ 2,030,116</u>	

STATEMENT OF DEMAND ACCOUNTS & INVESTMENTS

March 31, 2026

	Demand	Investments	Totals
* 1. Capital Improvement Reserve	\$ -	\$ 15,035,073	\$ 15,035,073
2. City Transfer Fund	-	2,017,616	2,017,616
3. Clearing Account	-	-	-
4. AP Clearing Account	-	-	-
* 5. Commercial Paper	2	-	2
6. Dental Insurance	9,963	1,320,187	1,330,150
7. Employee Health	10,546	469,072	479,618
* 8. EPA Grants	-	-	-
9. Flexible Spending	-	162,578	162,578
* 10. Improvement Fund	9,500	67,247,097	67,256,597
* 11. Improvement Impact Fees	10,790	16,311,316	16,322,106
* 12. Improvement Water Rights	-	5,708,458	5,708,458
* 13. Resaca Fees ¹	-	9,086,617	9,086,617
* 14. Junior Lien Debt Service I & S	-	27,353	27,353
* 15. Junior Lien Reserve Fund	-	119,879	119,879
* 16. Meter Deposit	-	8,233,298	8,233,298
* 17. Operating Reserve Cash	-	17,010,102	17,010,102
18. Other Post Employment Benefit	-	-	-
19. Payroll	-	-	-
20. Plant Fund	2,909,510	22,377,133	25,286,643
* 21. Senior Debt Service I & S Fund	-	12,405,329	12,405,329
* 22. Senior Lien Reserve Fund	-	16,998,162	16,998,162
* 23. Share Fund	-	108,302	108,302
24. Workers Compensation	-	5,933,309	5,933,309
25. Power Supply Stabilization Reserve	-	2,750,003	2,750,003
26. Decommissioning Reserve	-	2,500,005	2,500,005
Total	\$ 2,950,311	\$ 205,820,889	\$ 208,771,200

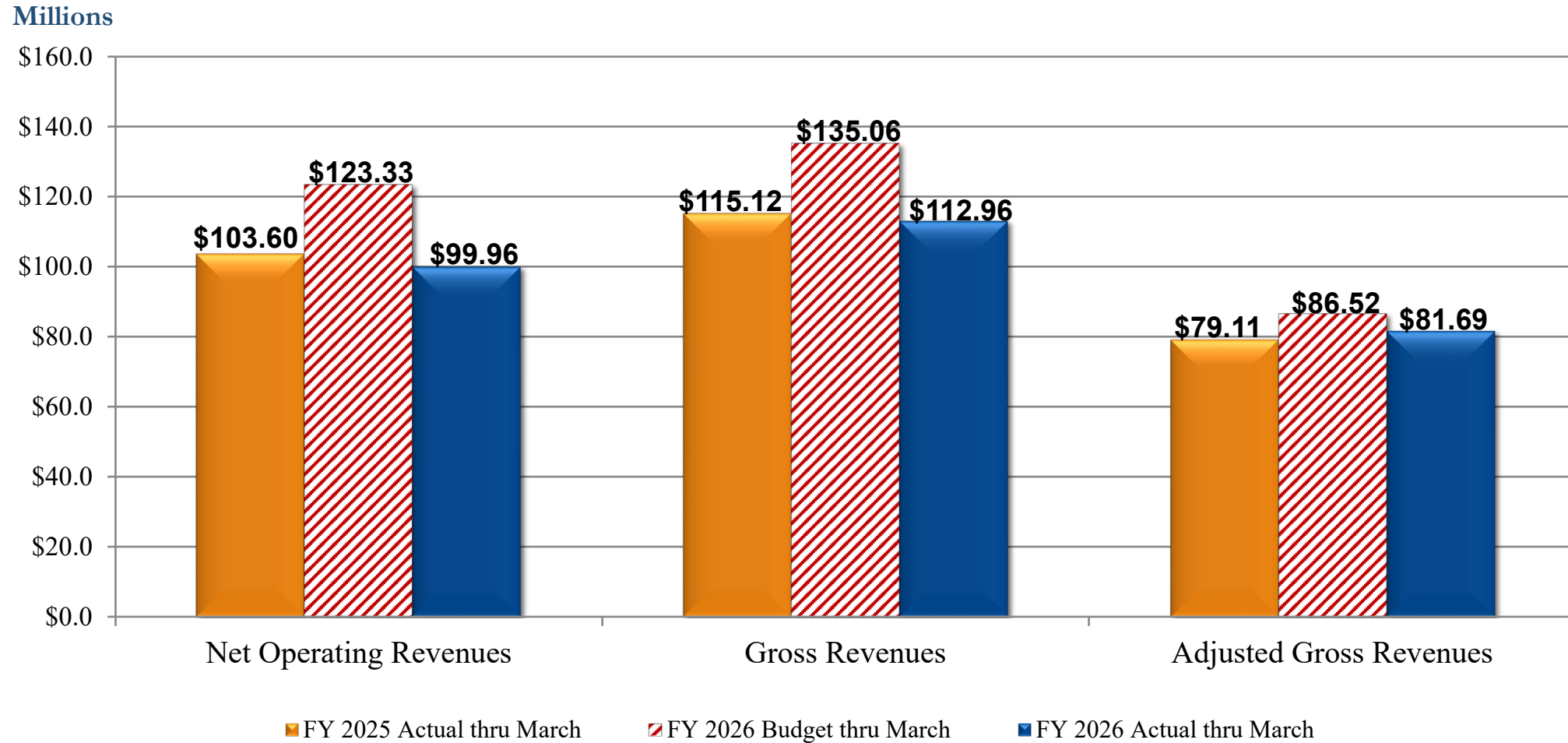
NOTES:

¹ Resaca Fee revenues will be used to fund future grant matching commitments.

* Restricted Assets

Fiscal Year 2026 Financial Performance

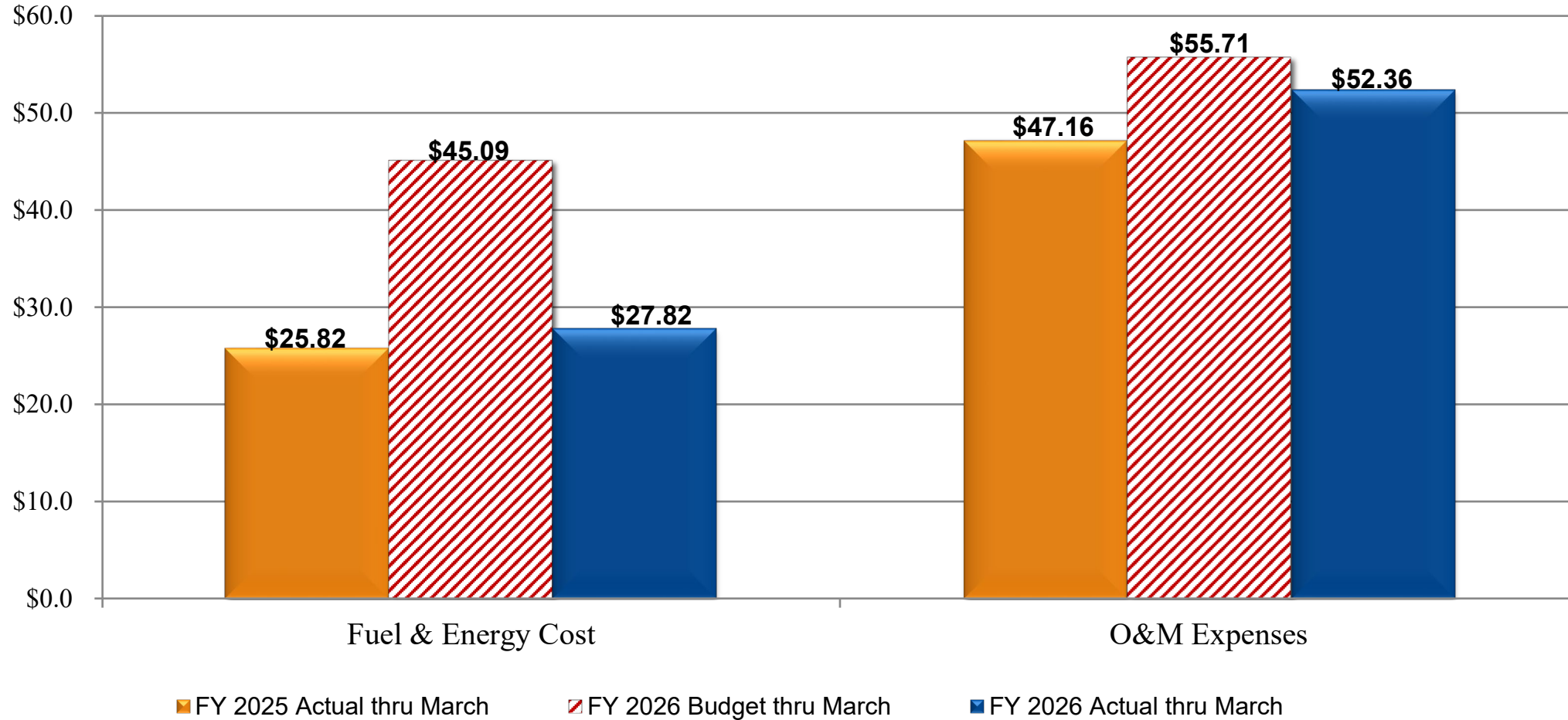
As of March 31, 2026



Fiscal Year 2026 Financial Performance As of March 31, 2026



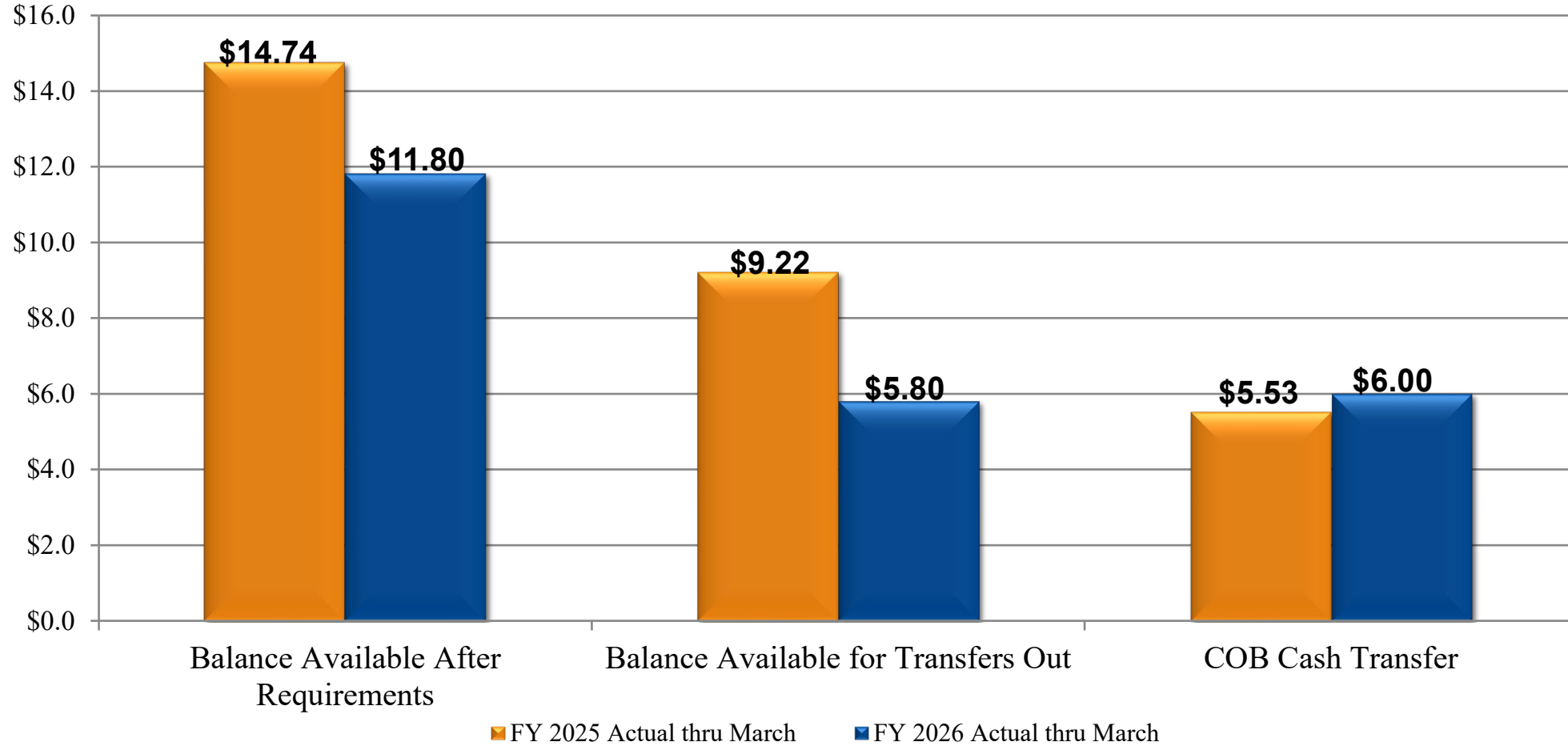
Millions



Fiscal Year 2026 Financial Performance As of March 31, 2026



Millions

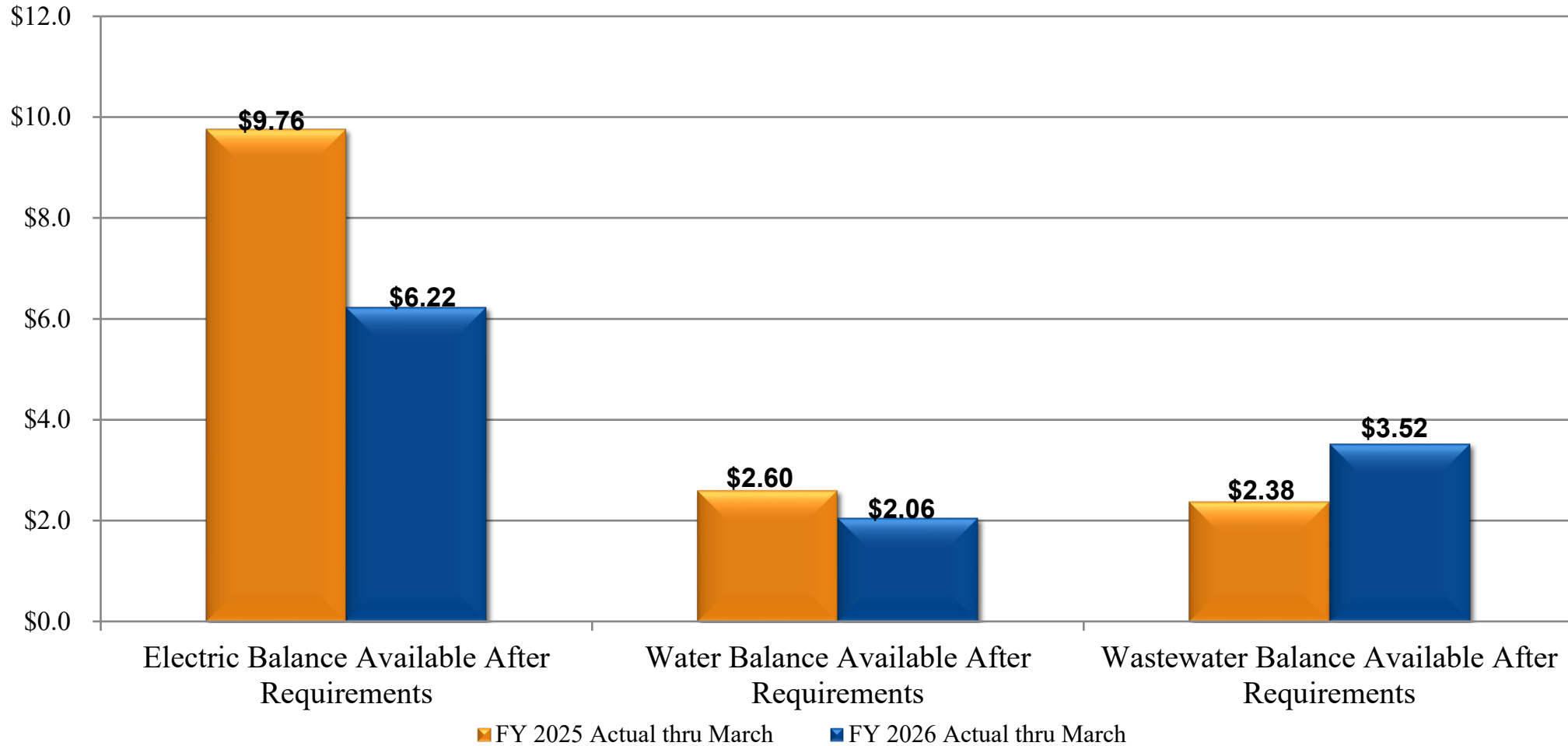


Fiscal Year 2026 Financial Performance

As of March 31, 2026



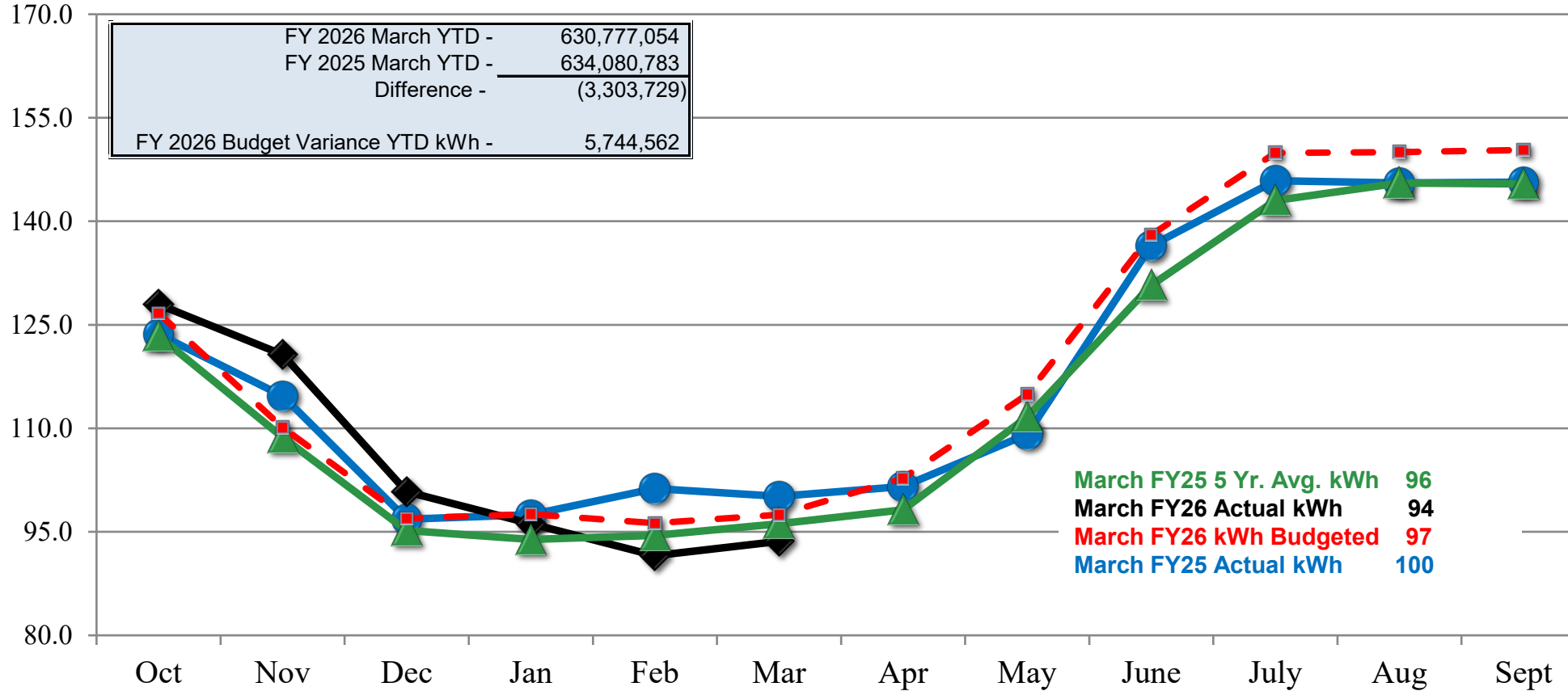
Millions



Fiscal Year 2026 Financial Performance As of March 31, 2026 Electric Sales



Millions



FY 2026 March YTD -	630,777,054
FY 2025 March YTD -	634,080,783
Difference -	(3,303,729)
FY 2026 Budget Variance YTD kWh -	5,744,562

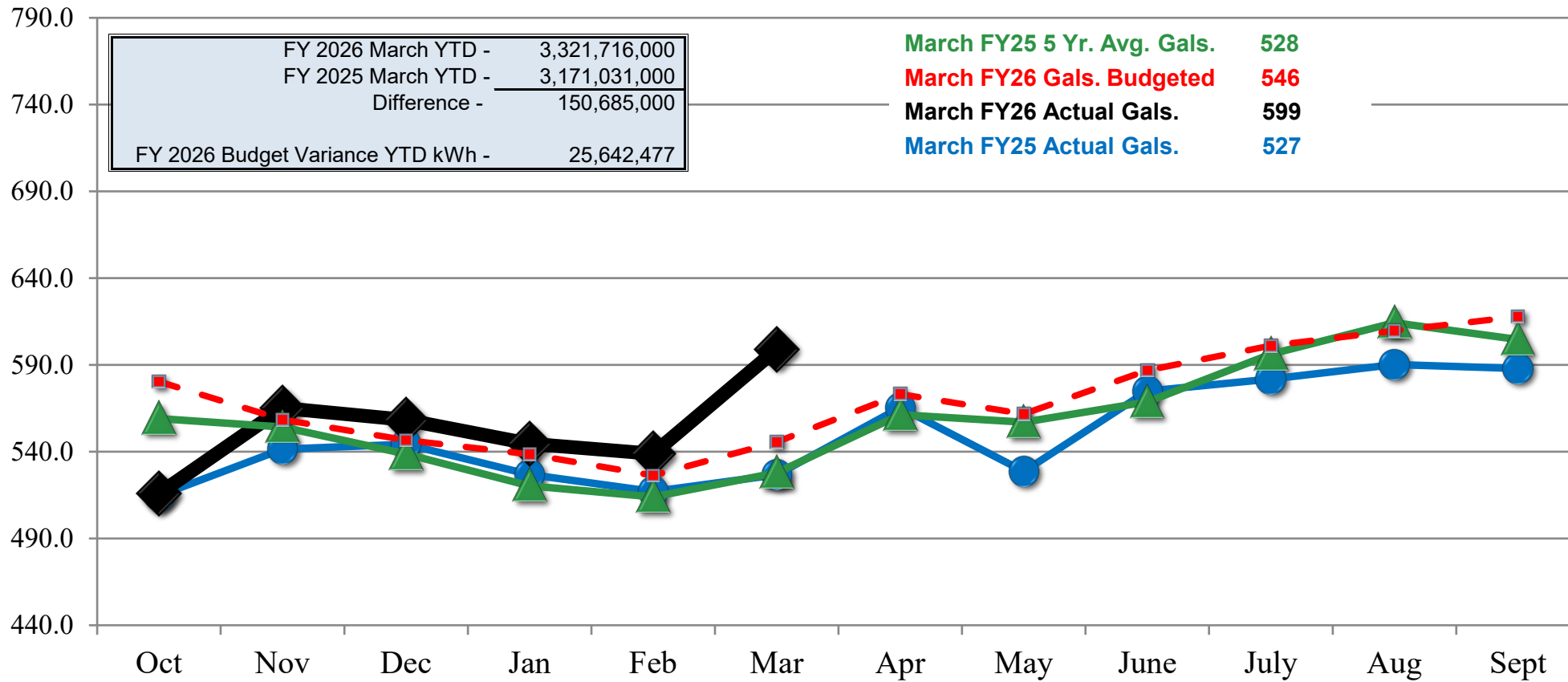
March FY25 5 Yr. Avg. kWh 96
 March FY26 Actual kWh 94
 March FY26 kWh Budgeted 97
 March FY25 Actual kWh 100

- FY 2025 Actual kWh Sales
- ◆ FY 2026 Actual kWh Sales thru March
- ▲ 5 Year (FY 2021 - FY 2025) Average kWh Sales
- FY 2026 Budgeted kWh Sales

Fiscal Year 2026 Financial Performance

As of March 31, 2026

Water Sales



FY 2026 March YTD -	3,321,716,000
FY 2025 March YTD -	3,171,031,000
Difference -	150,685,000
<hr/>	
FY 2026 Budget Variance YTD kWh -	25,642,477

March FY25 5 Yr. Avg. Gals.	528
March FY26 Gals. Budgeted	546
March FY26 Actual Gals.	599
March FY25 Actual Gals.	527

● FY 2025 Actual Water Sales
 ◆ FY 2026 Actual Water Sales thru March
▲ 5 Year (FY 2021 - FY 2025) Average Water Sales
 ■ - FY 2026 Budgeted Water Sales

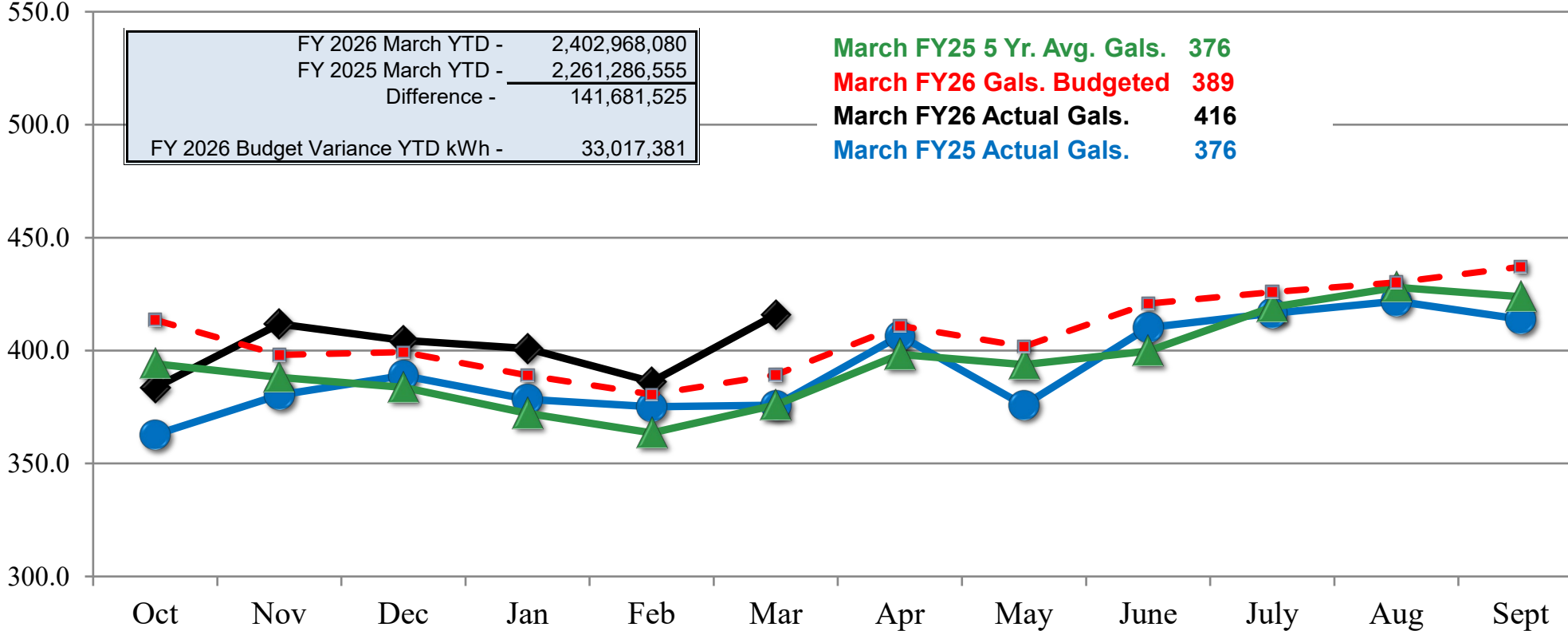
Fiscal Year 2026 Financial Performance

As of March 31, 2026

Wastewater Flows



Millions

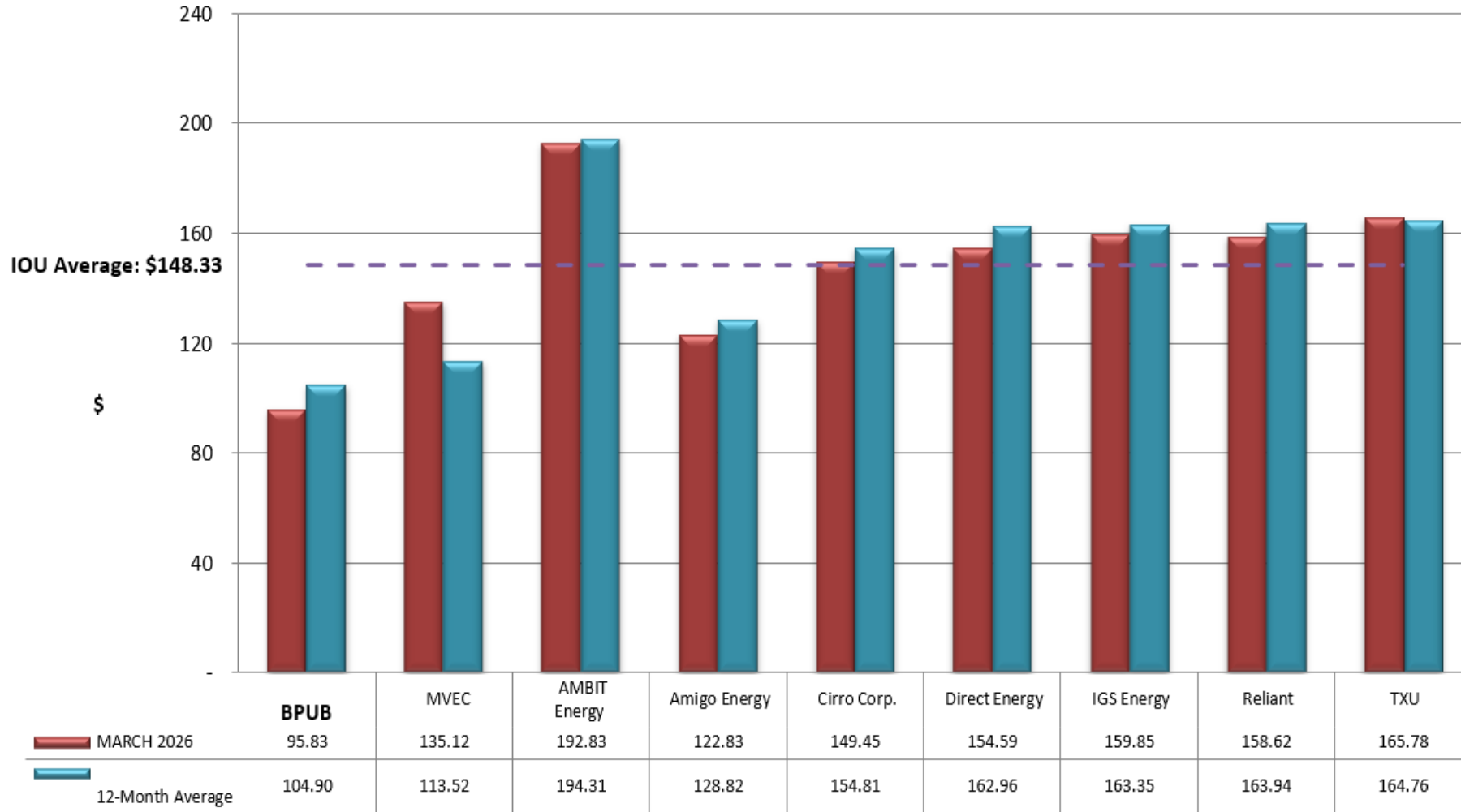


FY 2026 March YTD -	2,402,968,080
FY 2025 March YTD -	2,261,286,555
Difference -	141,681,525
FY 2026 Budget Variance YTD kWh -	33,017,381

March FY25 5 Yr. Avg. Gals. 376
March FY26 Gals. Budgeted 389
March FY26 Actual Gals. 416
March FY25 Actual Gals. 376

- FY 2025 Actual Wastewater Flows
- ◆ FY 2026 Actual Wastewater Flows thru March
- ▲ 5 Year (FY 2021 - FY 2025) Average Wastewater Flows
- - FY 2026 Budgeted Wastewater Flows

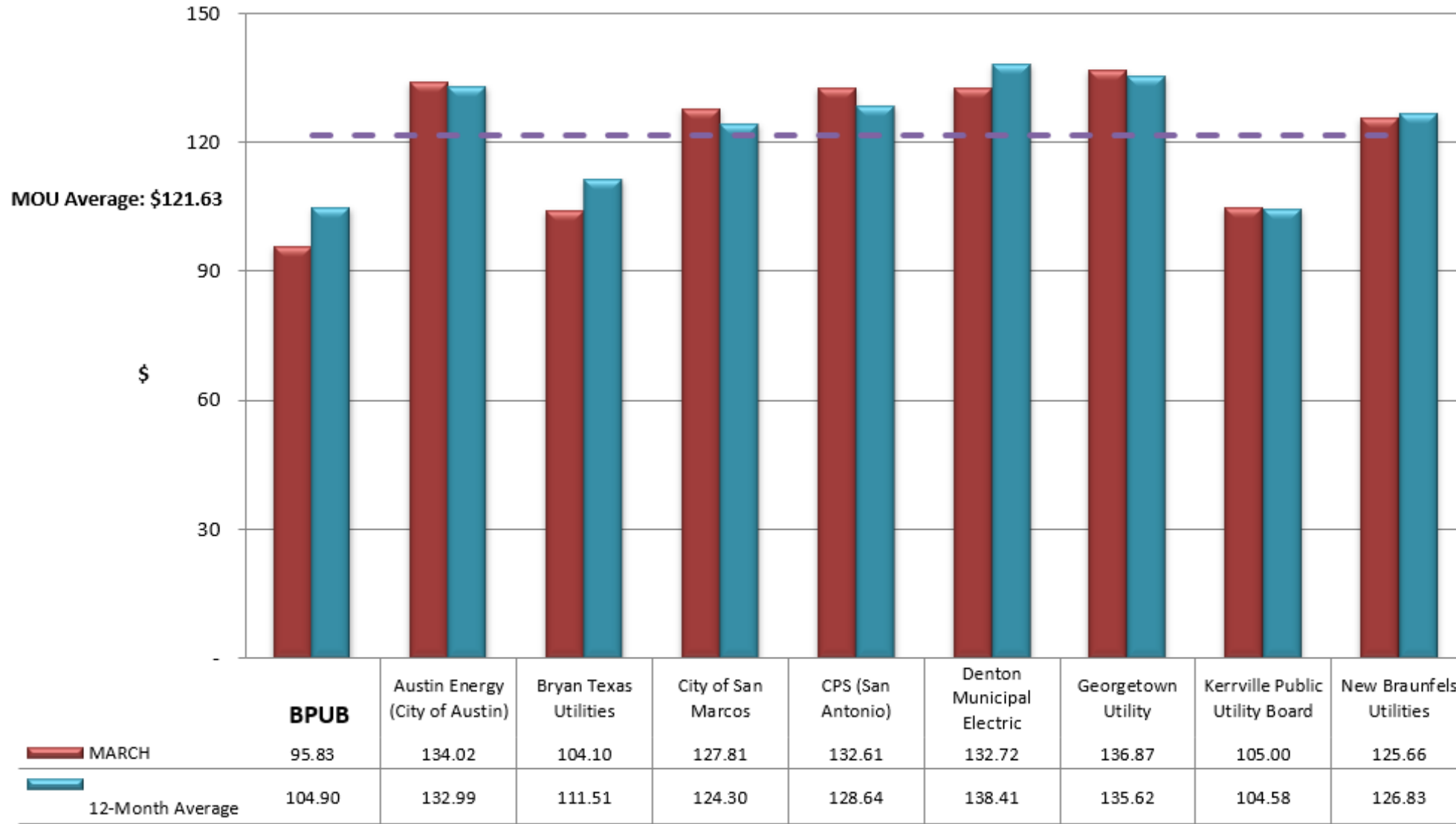
Investor Owned Utilities
 Residential Electric Bill Comparison
 March 2026
 Based on 1,000 kWh of Electric Sales



Notes:

1. This comparison is compiled using information for Retail Electric Providers (REPs) which is publicly available through the Power to Choose link on the Public Utilities Commission of Texas' website. The monthly bills shown on this sheet are inclusive of all fixed (e.g. customer & metering charges) and variable charges (e.g. transmission & distribution charges).
2. For comparative purposes bills shown are all fixed plans.

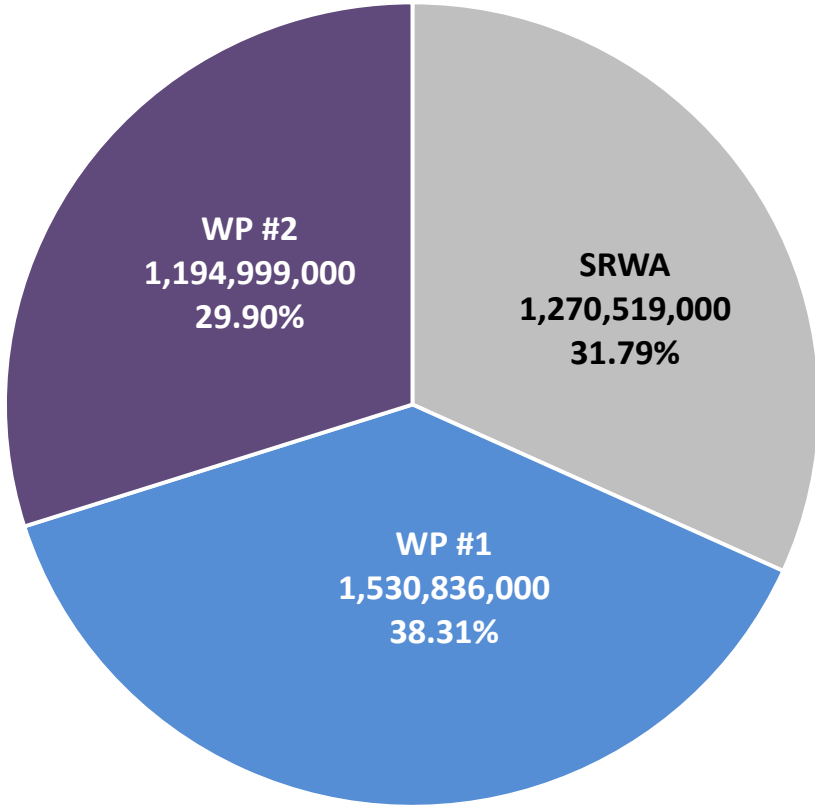
Municipally Owned Utilities
 Residential Electric Bill Comparison
 March 2026
 Based on 1,000 kWh of Electric Sales



Fiscal Year 2026 Southmost Regional Water Authority Financial Performance as of March 31, 2026 Water Plants 1 & 2 and SRWA Distribution



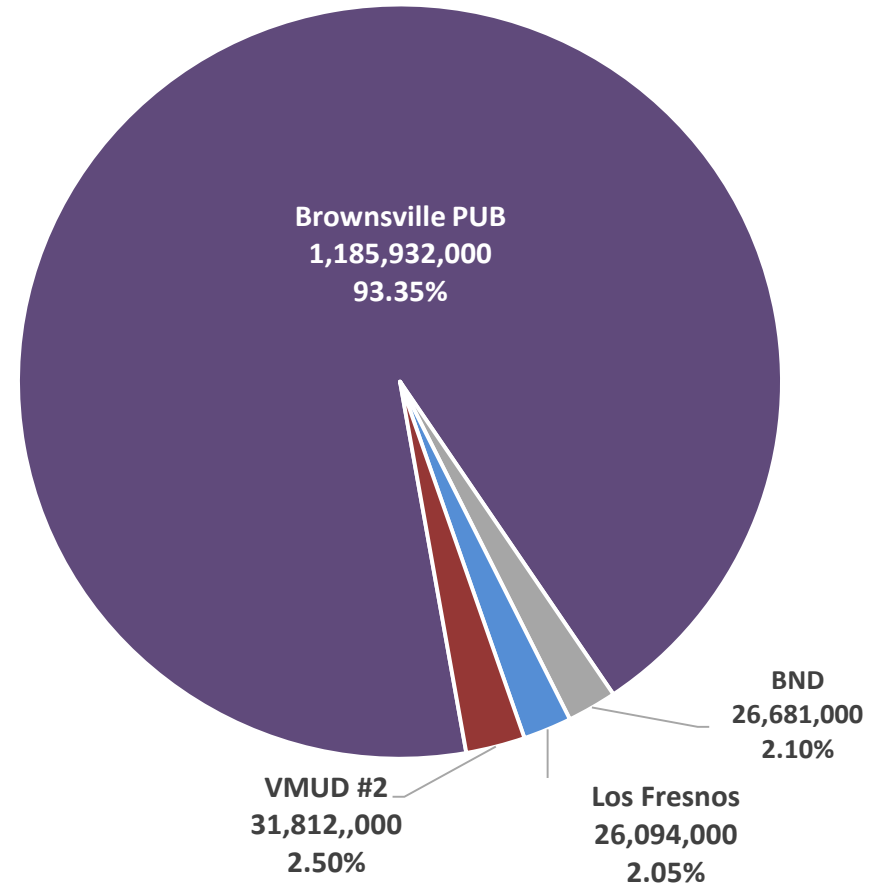
**Total Water Plants and SRWA Distribution:
3,996,354,000 Gallons**



Unit Cost of Water (1,000 gallons)
FY Ending 2025 (Audited)

■ BPUB WP I & II	\$ 1.31
■ SRWA	2.86
■ Blended (BPUB & SRWA)	\$ 1.83

**SRWA Distribution to participating entities.
Total SRWA Distribution: 1,270,519,000 Gallons**



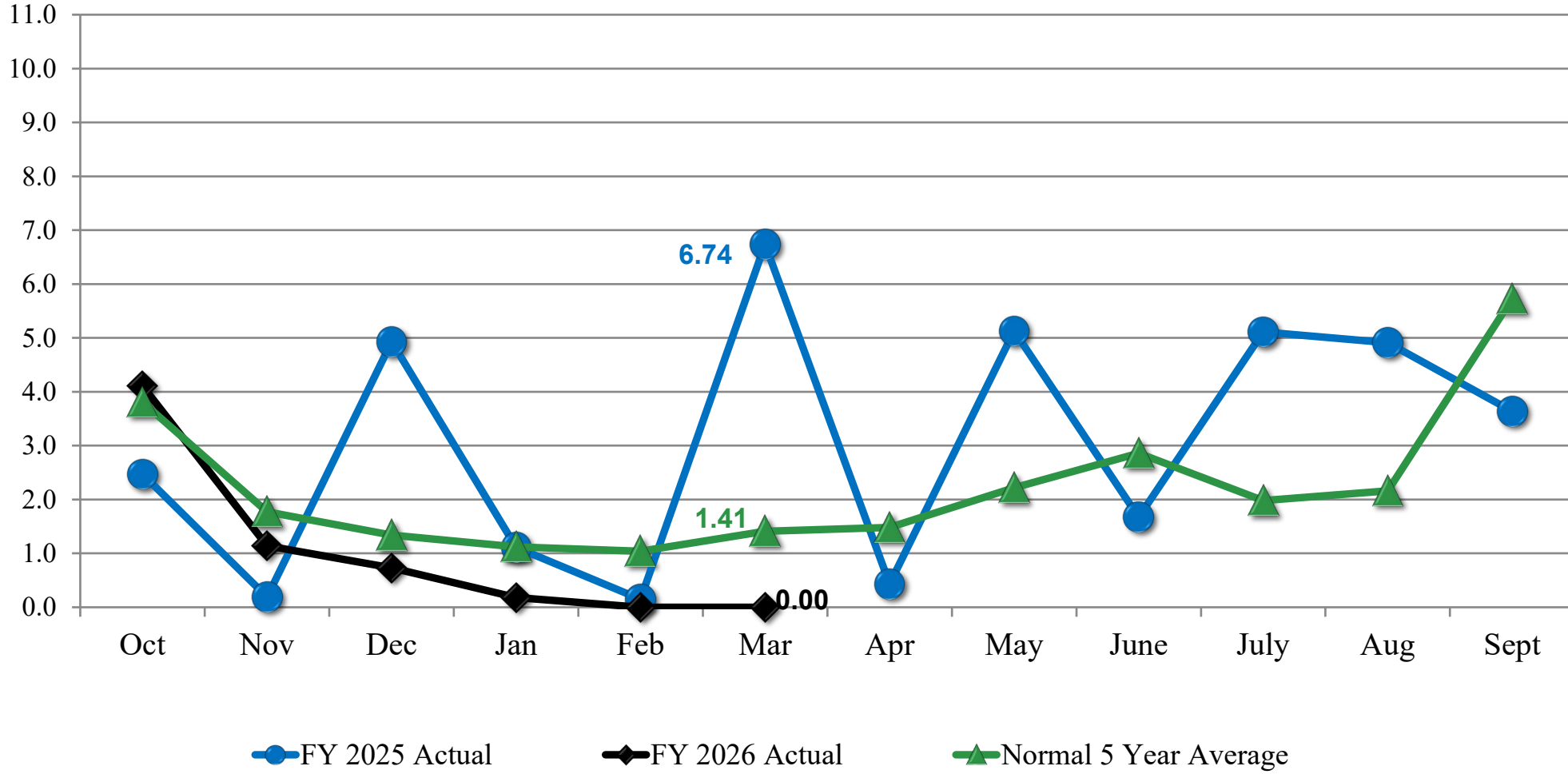
Fiscal Year 2026 Financial Performance

As of March 31, 2026

Precipitation Levels



Inches



Fiscal Year 2026 Financial Performance

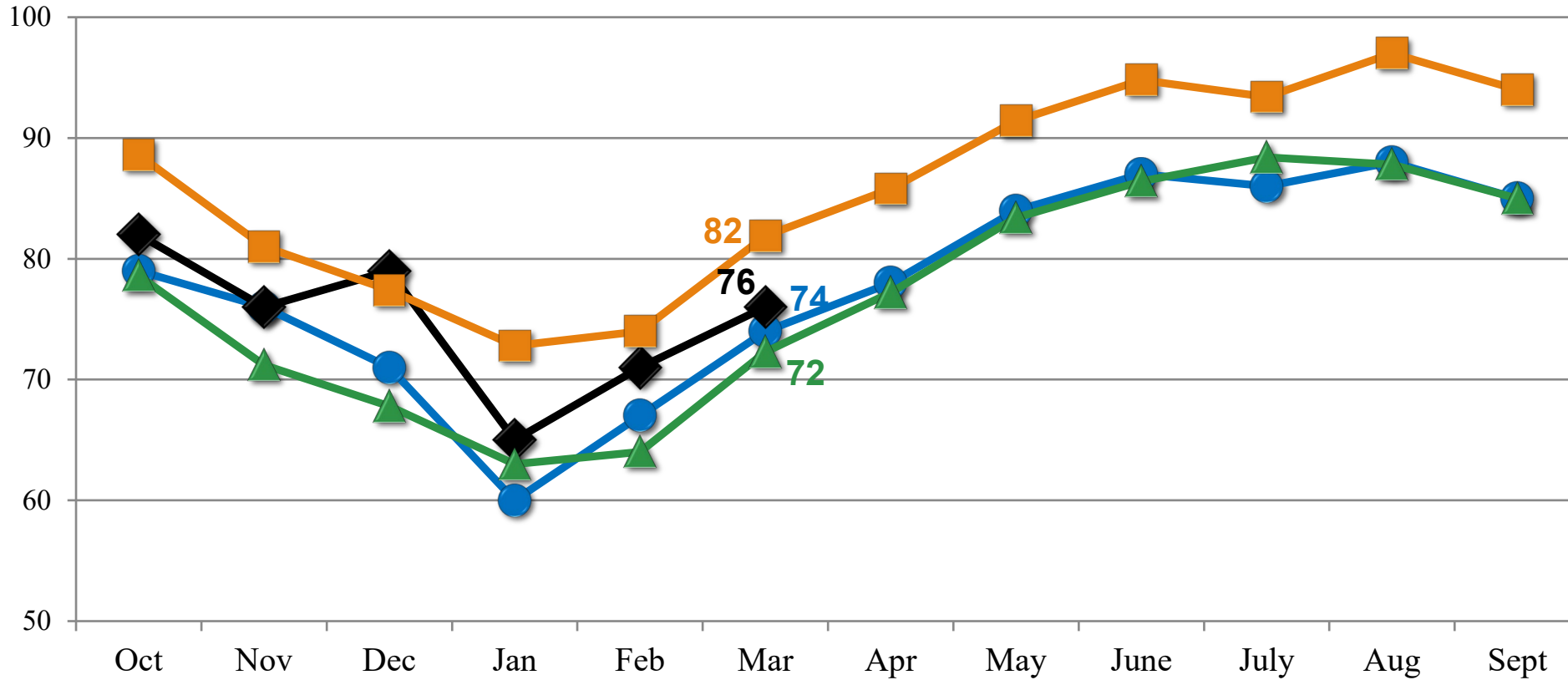
As of March 31, 2026

Mean Temperature Average

Degrees
Fahrenheit



BROWNSVILLE
PUBLIC UTILITIES BOARD



● Mean Temp. Avg. FY 2025 ◆ Mean Temp. Avg. FY 2026
▲ 5 Year Average Mean Temp. ■ 5 Year Average Max. Temp.



**FISCAL YEAR 2026
BUDGET STATUS FOR THE
ENGINEERING FEES EXPENSE ACCOUNT
AS OF MARCH 31, 2026**

FUND	ORGN	VENDOR	APPROVED BUDGET	OCT ACTUAL	NOV ACTUAL	DEC ACTUAL	JAN ACTUAL	FEB ACTUAL	MAR ACTUAL	BUDGET BALANCE
100 Operating Fund-Plant										
	2210	SCADA & Electrical Support Services	10,000	-	-	-	-	-	-	10,000
	2220	Power Production	48,120	-	-	-	-	-	7,557	40,563
	2410	Electric Engineering	1,252,504	1,338	-	4,345	8,332	-	5,893	1,227,596
		M&S ENGINEERING, LLC								
		OSMOSE UTILITIES SERVICES, INC	-	-	5,000	-	-	-	-	-
	2420	Electrical System Planning	387,184	34,872	-	-	16,116	-	-	279,721
		SIEMENS INDUSTRY, INC								
		ELECTRICAL CONSULTANTS INC	-	12,869	-	31,390	-	2,116	-	-
		HORD, JAMES	-	-	200	-	800	-	800	-
		M&S ENGINEERING, LLC	-	-	-	4,780	1,740	-	1,780	-
	3110	W/WW Engineering Captl Planning	-	-	-	-	-	-	-	-
	3120	Water Plant I	15,000	-	-	-	-	-	-	15,000
	3130	Water Plant II	30,000	-	-	-	-	-	-	30,000
	3135	Resaca Maintenance	119,041	25	-	(25)	-	-	96,750	22,291
	3140	Raw Water Supply	10,000	-	-	-	-	-	-	10,000
	3310	Water & Wastewater Engineering	100,000	11,317	21,105	-	39,948	5,806	-	17,176
		FREESE & NICHOLS, INC.								
		HAZEN AND SAWYER, DPC	-	1,543	-	1,485	-	1,620	-	-
		HALFF ASSOCIATES INC.	-	-	-	-	-	-	-	-
	4115	Asset Management	35,798	-	-	-	-	-	-	35,798
	4220	Fuel & Purchased Energy Supply	11,595	-	1,760	5,520	-	-	-	795
		EXPERIENCE ON DEMAND LLC								
		ACCLAIM STRATEGIES LLC	-	-	-	-	-	-	3,520	-
	4310	Operational Support Services	1,135	-	-	-	-	-	-	1,135
	5110	Finance	20,000	-	-	9,290	-	-	-	10,710
		SUBTOTAL	2,040,377	61,964	28,065	56,785	66,936	9,542	116,300	1,700,785
Subtotal O&M Funds			2,040,377	61,964	28,065	56,785	66,936	9,542	116,300	1,700,785
								YTD	339,592	



**FISCAL YEAR 2026
BUDGET STATUS FOR THE
ENGINEERING FEES EXPENSE ACCOUNT
AS OF MARCH 31, 2026**

FUND	ORGN	VENDOR	APPROVED BUDGET	OCT ACTUAL	NOV ACTUAL	DEC ACTUAL	JAN ACTUAL	FEB ACTUAL	MAR ACTUAL	BUDGET BALANCE
400 Capital Projects-Improvement										
	2120 Substations and Relaying	ELECTRICAL CONSULTANTS INC	-	-	-	59,231	-	73,260	-	-
	2410 Electric Engineering	ELLETT AND GAYNOR	-	-	-	-	-	-	14,843	-
	2420 Electrical System Planning	ELLETT AND GAYNOR	-	6,418	-	-	-	-	112,071	-
		M&S ENGINEERING, LLC	-	-	-	-	6,248	-	56,900	-
	3110 W/WW Engineering Captl Planning	GOERO INTERNATIONAL LLC	-	-	-	-	(218,738)	-	-	-
		AMBIOTEC CIVIL ENGINEERING	-	-	-	-	-	29,024	14,512	-
	3120 Water Plant I	FREESE & NICHOLS, INC.	-	-	9,773	3,772	9,161	3,519	4,138	-
	3220 Robindale Wastewater Treatment Plr	FREESE & NICHOLS, INC.	-	9,746	27,488	15,623	7,561	-	122,698	-
	3310 Water & Wastewater Engineering	AMBIOTEC CIVIL ENGINEERING	-	6,500	-	-	-	63,225	14,512	-
		CP&Y, INC.	-	-	-	6,075	-	-	-	-
		CAROLLO ENGINEERS, INC	-	-	23,046	-	-	-	-	-
		PROFESSIONAL SERVICE	-	-	-	570	-	-	395	-
		TERRACON CONSULTANTS, INC.	-	-	566	-	-	841	751	-
		FREESE & NICHOLS, INC.	-	2,320	-	-	-	-	-	-
		HANSON PROFESSIONAL SERVICES INC	-	10,930	-	-	4,868	5,700	5,600	-
		HAZEN AND SAWYER, DPC	-	9,807	-	9,437	-	10,299	-	-
		HALFF ASSOCIATES INC.	-	-	-	-	-	68,805	-	-
	3315 W/WW Prj. Development	PROFESSIONAL SERVICE	-	200	1,152	1,790	1,061	1,941	3,443	-
		EARTHCO LLC	-	-	-	-	970	2,830	-	-
		TERRACON CONSULTANTS, INC.	-	845	1,145	850	-	-	-	-
		MILLENNIUM ENGINEERS GROUP INC	-	-	1,816	830	682	-	-	-
		RABA KISTNER, INC.	-	-	1,558	2,184	991	2,901	744	-
	4105 Operations	GOERO INTERNATIONAL LLC	-	-	-	-	(11,013)	-	-	-
405 Capital Projects-Commercial Paper										
	3310 Water & Wastewater Engineering	HANSON PROFESSIONAL SERVICES INC	-	10,930	(10,930)	-	-	-	-	-
		MISCELLANEOUS WATER/SEWER	-	-	-	-	-	-	(395)	-
410 Capital Projects-Impact Fees										
	3310 Water & Wastewater Engineering	HALFF ASSOCIATES INC.	-	-	26,698	-	36,186	10,919	117,045	-
		GARVER, LLC	-	-	-	-	-	69,840	9,237	-
Subtotal Capital Funds			2,700,000	57,696	82,312	100,362	(162,023)	343,104	476,494	1,802,055
								YTD	897,945	
Grand Total			4,740,377	119,660	110,377	157,147	(95,087)	352,646	592,794	3,502,840

*Capital funds are budgeted on a per-project basis. The CIP Engineering budget is estimated based on actual prior year expenses.

**FISCAL YEAR 2026
LEGAL FEES STATUS REPORT BY CATEGORY
AS OF MARCH 31, 2026**

Category	Approved Budget	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Balance Available
	\$ 566,000													\$ 566,000
Special Utility Counsel		-	680	37,513	22,094	-	12,684	-	-	-	-	-	-	(72,971)
Personnel Matters		-	-	8,060	2,448	-	2,615	-	-	-	-	-	-	(13,123)
Electric Contracts and Agreements		-	4,201	2,028	4,141	-	13,858	-	-	-	-	-	-	(24,228)
Opinions		-	975	14,296	12,419	-	7,401	-	-	-	-	-	-	(35,091)
Construction Contracts		-	-	-	2,954	-	-	-	-	-	-	-	-	(2,954)
PUCT General		-	476	1,740	1,907	-	3,340	-	-	-	-	-	-	(7,463)
Real Estate and R-O-W Easements		-	-	6,164	203	-	-	-	-	-	-	-	-	(6,367)
Lit Fiber ROW Management		-	3,413	709	-	-	-	-	-	-	-	-	-	(4,122)
SpaceX Starbase Service Agreements		-	2,437	293	2,018	-	19,757	-	-	-	-	-	-	(24,505)
Subtotal O&M Budget	\$ 566,000	\$ -	\$ 12,364	\$ 73,337	\$ 48,184	\$ -	\$ 60,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 372,052

Total O&M Y-T-D Actuals: \$ 193,948

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
COMBINED UTILITY SUMMARY
BY CATEGORY AND UTILITY**

[A] LINE REF.	[B] PRIMARY UTILITY	[C] CATEGORY	[D] AMENDED PLAN FOR FY 2026	[E] TRANSFERS IN (OUT)	[F] AMENDED PLAN FOR FY 2026	[G] YTD ACTUAL AS OF 03/31/2026	[H] ADJUSTMENTS	[I] PROJECT BALANCE AS OF 03/31/2026
1	Electric	Customer Connections	\$ 462,000	\$ -	\$ 462,000	\$ 446,921	\$ (3,180)	\$ 18,259
2		Grant Funded	-	-	-	33,800	-	(33,800)
3		Heavy Equipment and Vehicles	2,053,948	-	2,053,948	760,196	-	1,293,752
4		Hidalgo Energy Center	945,000	-	945,000	500,103	-	444,897
5		In Design	1,187,065	-	1,187,065	142,171	-	1,044,894
6		Proposed Projects	5,643,035	-	5,643,035	-	-	5,643,035
7		Routine Activities	3,919,405	(8,121)	3,911,284	1,979,712	(3,343)	1,934,915
8		Under Construction	21,847,495	182,823	22,030,318	11,195,417	-	10,834,901
9		Utility Relocations	200,000	(100,000)	100,000	9,392	-	90,608
10		Contract Development	2,602,167	-	2,602,167	63,828	-	2,538,339
11		Electric Total	38,860,115	74,702	38,934,817	15,131,540	(6,523)	23,809,800
12	Gen & Admin	Proposed Projects	\$ 3,100,789	\$ (106,044)	\$ 2,994,745	\$ -	\$ -	\$ 2,994,745
13		Under Construction	1,216,603	56,044	1,272,647	363,573	-	909,074
14		Completed	-	-	-	-	(251,216)	251,216
15		Contract Development	2,760,155	50,000	2,810,155	79,279	-	2,730,876
16		Gen & Admin Total	7,077,547	-	7,077,547	442,852	(251,216)	6,885,911

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
COMBINED UTILITY SUMMARY
BY CATEGORY AND UTILITY**

[A] LINE REF.	[B] PRIMARY UTILITY	[C] CATEGORY	[D] AMENDED PLAN FOR FY 2026	[E] TRANSFERS IN (OUT)	[F] AMENDED PLAN FOR FY 2026	[G] YTD ACTUAL AS OF 03/31/2026	[H] ADJUSTMENTS	[I] PROJECT BALANCE AS OF 03/31/2026
17	Wastewater	Customer Connections	\$ 500,000	\$ -	\$ 500,000	\$ 214,910	\$ (2,686)	\$ 287,776
18		Grant Funded	3,868,608	-	3,868,608	1,702,940	-	2,165,668
19		Heavy Equipment and Vehicles	1,800,273	-	1,800,273	719,123	-	1,081,150
20		In Design	5,227,782	75,000	5,302,782	366,928	-	4,935,854
21		Proposed Projects	837,634	(74,702)	762,932	-	-	762,932
22		Routine Activities	37,769	(5,425)	32,344	32,344	-	-
23		Under Construction	1,971,327	209,655	2,180,982	502,536	-	1,678,446
24		Utility Relocations	5,978,941	(250,643)	5,728,298	834,113	-	4,894,185
25		Contract Development	-	46,413	46,413	-	-	46,413
26	Wastewater Total		20,222,334	298	20,222,632	4,372,894	(2,686)	15,852,424
27	Water	Customer Connections	\$ 600,000	\$ -	\$ 600,000	\$ 659,049	\$ (210)	\$ (58,839)
28		Grant Funded	4,777,500	-	4,777,500	2,287,136	-	2,490,364
29		Heavy Equipment and Vehicles	1,983,512	-	1,983,512	646,164	-	1,337,348
30		In Design	5,566,942	(165,459)	5,401,483	305,982	-	5,095,501
31		Proposed Projects	2,354,023	(192,500)	2,161,523	-	-	2,161,523
32		Resaca Fee Funded Equipment	810,635	-	810,635	221,119	-	589,516
33		Under Construction	4,133,809	-	4,133,809	3,572,100	-	561,709
34		Utility Relocations	2,684,353	90,459	2,774,812	437,480	-	2,337,332
35		Completed	485,400	130,000	615,400	605,491	-	9,909
36		Contract Development	150,000	62,500	212,500	-	-	212,500
37	Water Total		23,546,174	(75,000)	23,471,174	8,734,521	(210)	14,736,863
38	Grand Total		\$ 89,706,170	\$ -	\$ 89,706,170	\$ 28,681,807	\$ (260,635)	\$ 61,284,998

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
1		ELECTRIC PROJECTS								
2		DEPARTMENT 2120 - SUBSTATIONS & RELAYING								
3	In Design	Transformer Radiators Replacement - Loma Alta, Midtown, and FM 802 Substations	57,500	-	57,500	-	-	57,500	0.00%	-
4	Under Construction	Replace Legacy Overcurrent and Transformer Differential Protection Relays	40,000	-	40,000	-	-	40,000	0.00%	-
5	In Design	Install a Second Power Transformer at Palo Alto Substation	600,000	-	600,000	135,094	-	464,906	22.52%	186,536
6	Proposed Projects	Relay & Protection Upgrades Program	280,000	-	280,000	-	-	280,000	0.00%	-
7	Under Construction	Install a Second Power Transformer at Waterport Substation	797,440	-	797,440	222,046	-	575,394	27.84%	699,390
8	In Design	Substation Equipment Upgrades (at Military Hwy and Midtown)	400,000	(200,000)	200,000	-	-	200,000	0.00%	734,580
9	In Design	Substation Equipment Upgrades - Midtown 145KV L200 Breaker Replacement	-	200,000	200,000	5,939	-	194,061	2.97%	-
10	Under Construction	Airport Substation, Transformer No. 1 Upgrade, 69 KV to 138 KV	2,514,441	(1,095)	2,513,346	235,453	-	2,277,893	9.37%	229,056
11	Under Construction	Spare 12.47 kV Substation Switchgear	735,000	-	735,000	219,434	-	515,566	29.85%	512,012
12	Under Construction	Substations Satellite-Synchronized Clock Upgrade	30,000	-	30,000	-	-	30,000	0.00%	-
13	In Design	SEL Data Management and Automation (DMA) Blueframe Implementation	129,565	-	129,565	1,138	-	128,427	0.88%	-
14	Under Construction	Battery Bank Replacements at Waterport, Filter Plant, Price Road and Palo Alto Substations	50,000	-	50,000	-	-	50,000	0.00%	-
15	Proposed Projects	Repair/Recondition Two 138KV Transmission Breakers and Purchase Two New 15 KV Distribution Breakers	150,000	-	150,000	-	-	150,000	0.00%	-
16	Under Construction	Substation and Control Centers Video Camera Upgrade	-	-	-	173,753	-	(173,753)	100.00%	348,558
17	Under Construction	Palo Alto Substation 4.8MVAR Capacitor Bank	-	-	-	-	-	-	0.00%	65,550
18	Under Construction	Capitalizable Spare Parts - Units	-	-	-	77,220	-	(77,220)	100.00%	-
19		Total for Dept. 2120	5,783,946	(1,095)	5,782,851	1,070,077	-	4,712,774	18.50%	2,775,682

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
20		DEPARTMENT 2130 - ELEC T&D CONSTRUCTION & MAINTENANCE								
21	Routine Activities	Emergency Replacements	1,400,000	-	1,400,000	1,209,743	-	190,257	86.41%	-
22	Routine Activities	Electric Utility Work	1,250,000	-	1,250,000	329,427	-	920,573	26.35%	1,648,532
23	Routine Activities	Wood Pole Restorations and Upgrades throughout the City of Brownsville	113,405	-	113,405	-	-	113,405	0.00%	46,128
24		Total for Dept. 2130	2,763,405	-	2,763,405	1,539,170	-	1,224,235	55.70%	1,694,660
25		DEPARTMENT 2410 - ELECTRIC ENGINEERING								
26	Customer Connections	New Connections - Contributions	1,848,000	-	1,848,000	280,814	-	1,567,186	15.20%	-
27	Customer Connections	New Connections - Contributions Offset	(1,848,000)	-	(1,848,000)	(280,814)	-	(1,567,186)	15.20%	-
28	Customer Connections	New Connections	462,000	-	462,000	446,921	-	15,079	96.74%	-
29	Customer Connections	New Connections	-	-	-	-	(3,180)	3,180	0.00%	-
30	Customer Connections	New Subdivisions - Contributions	2,024,000	-	2,024,000	864,773	-	1,159,227	42.73%	-
31	Customer Connections	New Subdivisions - Contributions Offset	(2,024,000)	-	(2,024,000)	(864,773)	-	(1,159,227)	42.73%	-
32	Routine Activities	New Subdivisions	506,000	-	506,000	308,861	-	197,139	61.04%	-
33	Routine Activities	Infrastructure Improvements	440,000	(8,121)	431,879	99,441	-	332,438	23.03%	-
34	Routine Activities	Security Light Installation	80,000	-	80,000	7,970	-	72,030	9.96%	-
35	Routine Activities	Street Light Installations	130,000	-	130,000	24,270	-	105,730	18.67%	-
36	Proposed Projects	Reconductor Alternate Feeder from Union Carbide Substation to Forza Steel with 795 MCM AAC	250,000	-	250,000	-	-	250,000	0.00%	-
37	Routine Activities	Pole Attachment Requests - BPUB Make-Ready Work - Contributions	750,000	-	750,000	(98)	-	750,098	-0.01%	-
38	Routine Activities	Pole Attachment Requests - BPUB Make-Ready Work - Contributions Offset	(750,000)	-	(750,000)	98	-	(750,098)	-0.01%	-
39	Routine Activities	Pole Attachment Requests - BPUB Make-Ready Work	-	-	-	-	(3,343)	3,343	0.00%	-
40	Proposed Projects	GBIC Industrial Park - Phase I West Subdivision - Contributions	1,250,000	-	1,250,000	-	-	1,250,000	0.00%	-

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
41	Proposed Projects	GBIC Industrial Park - Phase I West Subdivision - Contributions Offset	(1,250,000)	-	(1,250,000)	-	-	(1,250,000)	0.00%	-
42	Utility Relocations	COB Old Hwy 77 Pole Relocation Project	100,000	(21,292)	78,708	-	-	78,708	0.00%	-
43	Utility Relocations	4011 Exp 77 S Frontage Rd - Conversion of UG to OH Primary Crossing	-	21,292	21,292	9,392	-	11,900	44.11%	-
44	Utility Relocations	TXDOT State Highway 3248 (Alton Gloor) Pole Relocation Project	100,000	(100,000)	-	-	-	-	0.00%	-
45	Utility Relocations	COB Old Alice Rd Pole Relocation Project	-	-	-	-	-	-	0.00%	-
46	Utility Relocations	COB Coffee Port Rd Pole Relocation Project	-	-	-	-	-	-	0.00%	-
47	Utility Relocations	TXDOT East Loop Regional Project	-	-	-	-	-	-	0.00%	-
48	Under Construction	The Resaca Gardens Subdivision Conductor Replacement	50,000	-	50,000	10,773	-	39,227	21.55%	-
49	Under Construction	Coffee Road - COB Roadway Improvements Ph 1 (Part 1); from Ruben M Torres Blvd to Paredes Line Road	-	108,121	108,121	32,924	-	75,197	30.45%	-
50		Total for Dept. 2410	2,118,000	-	2,118,000	940,552	(6,523)	1,183,971	44.41%	-
51		DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING								
52	Under Construction	Cypher Substation (Loma Alta Rebuild)	1,780,910	(156,666)	1,624,244	1,057,227	-	567,017	65.09%	233,901
53	Contract Development	Direct Buried Cable Replacement	836,667	-	836,667	46,399	-	790,268	5.55%	22,601
54	Under Construction	Feeder Extensions Projects	1,500,000	-	1,500,000	74,405	-	1,425,595	4.96%	-
55	Under Construction	Reactive Supports Projects	80,000	-	80,000	11,158	-	68,842	13.95%	-
56	Under Construction	Reliability Improvement Projects	250,000	-	250,000	36,676	-	213,324	14.67%	-
57	Under Construction	Smart Grid	125,000	-	125,000	-	-	125,000	0.00%	37,800
58	Contract Development	Titan T3 (Transformer No. 3) Addition	750,000	-	750,000	17,429	-	732,571	2.32%	231,052
59	Proposed Projects	Loma Alta to Nimzo Transmission Line Study and Design	-	-	-	-	-	-	0.00%	-
60	Proposed Projects	Goliath Substation Design (Element Fuel) - Phase 2	-	-	-	-	-	-	0.00%	-
61	Proposed Projects	Nimzo Substation Design (GBIC) - Phase 2 - Contributions	375,000	-	375,000	-	-	375,000	0.00%	-

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
62	Proposed Projects	Nimzo Substation Design (GBIC) - Phase 2 - Contributions Offset	(375,000)	-	(375,000)	-	-	(375,000)	0.00%	-
63	Under Construction	56MVA Ocelot Distribution Substation and Equipment	7,488,281	(38,768)	7,449,513	3,086,700	-	4,362,813	41.43%	4,900,094
64	Proposed Projects	GBIC Feeder Extension - Contributions	500,000	-	500,000	-	-	500,000	0.00%	-
65	Proposed Projects	GBIC Feeder Extension - Contributions Offset	(500,000)	-	(500,000)	-	-	(500,000)	0.00%	-
66	Under Construction	Linde Feeder Extension - Contributions	350,000	-	350,000	466,223	-	(116,223)	133.21%	41,435
67	Under Construction	Linde Feeder Extension - Contributions Offset	(350,000)	-	(350,000)	(466,223)	-	116,223	133.21%	(41,435)
68	Under Construction	Loma Alta Substation Phase 1 with Control House SCADA Relaying and Panel Equipment	469	155,399	155,868	197,735	-	(41,867)	126.86%	469
69	Under Construction	Spare Substation Equipment	643,877	38,768	682,645	1,049,636	-	(366,991)	153.76%	-
70	Under Construction	Mobile Substation Connection at Airport Substation	-	1,095	1,095	14,192	-	(13,097)	1296.07%	-
71	Under Construction	4 ea Steel Angles for Loma Alta Mobile Substation	-	1,267	1,267	1,379	-	(112)	108.84%	-
72		Total for Dept. 2420	13,455,204	1,095	13,456,299	5,592,936	-	7,863,363	41.56%	5,425,917
73		DEPARTMENT 7130 - ENTERPRISE SOLUTIONS								
74	Under Construction	Advanced Metering Infrastructure (AMI) - electric	4,523,102	-	4,523,102	4,384,605	-	138,497	96.94%	1,948,517
75		Total for Dept. 7130	4,523,102	-	4,523,102	4,384,605	-	138,497	96.94%	1,948,517
76		DEPARTMENT 7190 - SCADA								
77	Proposed Projects	Industrial Defender Software	243,035	-	243,035	-	-	243,035	0.00%	187,991
78	Under Construction	OSI SCADA Upgrade	866,085	-	866,085	80,493	-	785,592	9.29%	678,300
79	Proposed Projects	Fiber Improvement Project	120,000	-	120,000	-	-	120,000	0.00%	-
80	Under Construction	Annex SCADA NOC APC UPS Battery Replacement	152,800	-	152,800	125,246	-	27,554	81.97%	-
81	Under Construction	CR15 APPA Subaward	15,000	-	15,000	254	-	14,746	1.69%	-
82	Grant Funded	CR15 APPA Subaward	-	-	-	33,800	-	(33,800)	100.00%	-
83	Under Construction	Cisco Firewall End-of-Life Replacement Project	-	74,702	74,702	-	-	74,702	0.00%	-
84		Total for Dept. 7190	1,396,920	74,702	1,471,622	239,793	-	1,231,829	16.29%	866,291
85		ELECTRIC TRANS. & DIST. PROJECT TOTAL:	\$ 30,040,577	\$ 74,702	\$ 30,115,279	\$ 13,767,133	\$ (6,523)	\$ 16,354,669	45.71%	\$ 12,711,067

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
86		DEPARTMENT 2220 - POWER PRODUCTION								
87	Hidalgo Energy Center	Hidalgo Capital Improvements	945,000	-	945,000	500,103	-	444,897	52.92%	-
88	Contract Development	Unit 10 Chiller Cooling Tower Replacement	1,015,500	-	1,015,500	-	-	1,015,500	0.00%	-
89	Proposed Projects	Unit 9 Major Outage	4,600,000	-	4,600,000	-	-	4,600,000	0.00%	-
90	Under Construction	Unit 6 Improvements, HRSG Economizer Panel Replacement and Generator Gas Analyzer Replacement	200,000	-	200,000	6,650	-	193,350	3.33%	157,843
91		Total for Dept. 2220	6,760,500	-	6,760,500	506,753	-	6,253,747	7.50%	157,843
92		DEPARTMENT 7125 - REAL ESTATE								
93	Under Construction	Cross Valley Pipeline Project	5,090	-	5,090	97,458	-	(92,368)	1914.70%	5,082
94		Total for Dept. 7125	5,090	-	5,090	97,458	-	(92,368)	1914.70%	5,082
95		ELECTRIC GENERATION PROJECT TOTAL:	\$ 6,765,590	\$ -	\$ 6,765,590	\$ 604,211	\$ -	\$ 6,161,379	8.93%	\$ 162,925
96		ADD ESTIMATED CAPITAL EQUIPMENT BUDGET								
97	Heavy Equipment and	CAPITAL EQUIPMENT	2,053,948	-	2,053,948	760,196	-	1,293,752	37.01%	481,781
98		ESTIMATED EQUIPMENT TOTAL - ELECTRIC	\$ 2,053,948	\$ -	\$ 2,053,948	\$ 760,196	\$ -	\$ 1,293,752	37.01%	\$ 481,781
99		ESTIMATED PLAN TOTAL - ELECTRIC	\$ 38,860,115	\$ 74,702	\$ 38,934,817	\$ 15,131,540	\$ (6,523)	\$ 23,809,800	38.86%	\$ 13,355,773
100		GENERAL & ADMINISTRATIVE PROJECTS								
101		DEPARTMENT 1135 - COMMUNICATIONS & PUBLIC RELATIONS								
102	Contract Development	BPUB Billboard Construction	473,000	-	473,000	-	-	473,000	0.00%	-
103		Total for Dept. 1135	473,000	-	473,000	-	-	473,000	0.00%	-
104		DEPARTMENT 1165 - RECORDS MANAGEMENT								
105	Under Construction	Implementation of an Enterprise Content Management (ECM) System	118,963	-	118,963	-	-	118,963	0.00%	-
106		Total for Dept. 1165	118,963	-	118,963	-	-	118,963	0.00%	-

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
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107		DEPARTMENT 3110 - W/WW ENGINEERING & CAPITAL PLANNING								
108	Completed	Administration Building Remodeling - Design	-	-	-	-	(251,216)	251,216	0.00%	-
109		Total for Dept. 3110	-	-	-	-	(251,216)	251,216	0.00%	-
110		DEPARTMENT 4115 - ASSET MANAGEMENT & CIP DELIVERY								
111	Under Construction	Capital Project Management Software	112,169	-	112,169	-	-	112,169	0.00%	136,169
112		Total for Dept. 4115	112,169	-	112,169	-	-	112,169	0.00%	136,169
113		DEPARTMENT 5110 - FINANCE								
114	Proposed Projects	Financial Management Information System	250,000	-	250,000	-	-	250,000	0.00%	-
115		Total for Dept. 5110	250,000	-	250,000	-	-	250,000	0.00%	-
116		DEPARTMENT 6110 - CUSTOMER SERVICE								
117	Proposed Projects	Virtual Assistant	71,000	(56,044)	14,956	-	-	14,956	0.00%	-
118		Total for Dept. 6110	71,000	(56,044)	14,956	-	-	14,956	0.00%	-
119		DEPARTMENT 6125 - CALL CENTER								
120	Under Construction	Call Center Expansion	40,079	48,664	88,743	180	-	88,563	0.20%	17,754
121		Total for Dept. 6125	40,079	48,664	88,743	180	-	88,563	0.20%	17,754
122		DEPARTMENT 6135 - CIS SUPPORT								
123	Under Construction	Cayenta The Customer Engagement Portal	241,135	-	241,135	170,485	-	70,650	70.70%	87,300
124		Total for Dept. 6135	241,135	-	241,135	170,485	-	70,650	70.70%	87,300
125		DEPARTMENT 6160 - CASHIERS								
126	Under Construction	BPUB Kiosk Project	113,221	7,380	120,601	3,171	-	117,430	2.63%	117,801
127		Total for Dept. 6160	113,221	7,380	120,601	3,171	-	117,430	2.63%	117,801
128		DEPARTMENT 7131 - IT HARDWARE, CYBER, & NETWORK MGMNT								

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
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129	Proposed Projects	Next Gen Firewall Cybersecurity Appliances	306,680	-	306,680	-	-	306,680	0.00%	-
130	Under Construction	Cisco Phone Upgrade - RingCentral	150,000	-	150,000	-	-	150,000	0.00%	126,747
131	Proposed Projects	Office M365 & Co-pilot	498,109	-	498,109	-	-	498,109	0.00%	-
132	Proposed Projects	Disk expansion - M365 backup	225,000	-	225,000	-	-	225,000	0.00%	-
133	Contract Development	Email archiving appliances & Load Balancer	180,000	-	180,000	75,606	-	104,394	42.00%	-
134	Under Construction	Motorola Network Upgrade	300,000	-	300,000	23,277	-	276,723	7.76%	99,882
135	Proposed Projects	UPS - Power Plant NOC	50,000	-	50,000	-	-	50,000	0.00%	-
136	Proposed Projects	Cisco Core Networking Equipment - all sites	350,000	-	350,000	-	-	350,000	0.00%	-
137	Contract Development	Annex Board Room Upgrade	500,000	-	500,000	-	-	500,000	0.00%	363,662
138		Total for Dept. 7131	2,559,789	-	2,559,789	98,883	-	2,460,906	3.86%	590,291
139		DEPARTMENT 7135 - GEOGRAPHIC INFORMATION SYSTEMS								
140	Proposed Projects	GIS Data Migration to ESRI's Utility Network	150,000	-	150,000	-	-	150,000	0.00%	-
141		Total for Dept. 7135	150,000	-	150,000	-	-	150,000	0.00%	-
142		DEPARTMENT 7160 - FACILITY MAINTENANCE								
143	Contract Development	HVAC Replacement and Design Phase Project	700,747	-	700,747	3,673	-	697,074	0.52%	-
144	Proposed Projects	Administration Building HVAC Replacement	1,200,000	(50,000)	1,150,000	-	-	1,150,000	0.00%	-
145	Contract Development	Administration Building Flooring Replacement	250,000	-	250,000	-	-	250,000	0.00%	-
146	Contract Development	Administration Building Roof Replacement	125,000	-	125,000	-	-	125,000	0.00%	-
147	Contract Development	Administration Building Remodeling - Design	-	25,000	25,000	-	-	25,000	0.00%	-
148	Contract Development	511 Service Center Gate Modification	-	25,000	25,000	-	-	25,000	0.00%	-
149		Total for Dept. 7160	2,275,747	-	2,275,747	3,673	-	2,272,074	0.16%	-
150		DEPARTMENT 7170 - WAREHOUSE								
151	Contract Development	Service Yard Expansion - Phase 1 Inventory Material	531,408	-	531,408	-	-	531,408	0.00%	-
152	Under Construction	FM 511 Service Center - New Lay Down Yard - Phase 2 and Lighting	141,036	-	141,036	166,460	-	(25,424)	118.03%	-
153		Total for Dept. 7170	672,444	-	672,444	166,460	-	505,984	24.75%	-

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FIVE YEAR CAPITAL IMPROVEMENT PLAN
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154		ESTIMATED TOTAL BY CATEGORY:								
155		GENERAL & ADMINISTRATIVE	6,612,112	-	6,612,112	269,016	(251,216)	6,594,312	4.07%	726,460
156		ADMINISTRATIVE - CUSTOMER SERVICE	465,435	-	465,435	173,836	-	291,599	37.35%	222,855
157		ESTIMATED PLAN TOTAL - GEN. & ADMIN.	\$ 7,077,547	\$ -	\$ 7,077,547	\$ 442,852	\$ (251,216)	\$ 6,885,911	6.26%	\$ 949,315
158		WATER PROJECTS								
159		DEPARTMENT 3120 - WATER PLANT I								
160	In Design	Backup Caustic Bulk Tank	75,000	-	75,000	-	-	75,000	0.00%	-
161	Proposed Projects	Drain Valves for the drying lagoons	58,500	-	58,500	-	-	58,500	0.00%	-
162	Proposed Projects	Raw Water Pump Station # 1, 2 and 3	100,000	-	100,000	-	-	100,000	0.00%	-
163	In Design	Raw Water Pump Station # 4, 5 and 6	200,000	-	200,000	-	-	200,000	0.00%	4,316
164	Grant Funded	Raw Water Pump Station No. 4, 5, and 6	-	-	-	-	-	-	0.00%	-
165	Under Construction	Replacement ammoniators	32,382	-	32,382	-	-	32,382	0.00%	25,750
166	In Design	Replacement of influent valves for 8 filters	120,000	-	120,000	-	-	120,000	0.00%	-
167	Proposed Projects	Replacement of rakes for two clarifiers (B1 and B2)	218,722	-	218,722	-	-	218,722	0.00%	-
168	Proposed Projects	Sluice gates for drying lagoons	38,317	-	38,317	-	-	38,317	0.00%	-
169	Under Construction	Structural Rehabilitation of Pipe Gallery	99,000	-	99,000	30,599	-	68,401	30.91%	65,487
170	In Design	High Service Pump Station No 2 Design and Construction	283,775	-	283,775	-	-	283,775	0.00%	3,129
171		Total for Dept. 3120	1,225,696	-	1,225,696	30,599	-	1,195,097	2.50%	98,682
172		DEPARTMENT 3130 - WATER PLANT II								
173	In Design	Aeration Structure Rehabilitation/Replacement	59,311	-	59,311	10,855	-	48,456	18.30%	27,984
174	Proposed Projects	Carbon Mixer	280,000	-	280,000	-	-	280,000	0.00%	-
175	Under Construction	Flocculation Basin Improvement	140,980	-	140,980	114,938	-	26,042	81.53%	-
176	In Design	High Service Pump Station	262,000	-	262,000	-	-	262,000	0.00%	3,747
177	Proposed Projects	Pump and Motor Replacement of Reservoir Raw Water Pump 1	98,250	-	98,250	-	-	98,250	0.00%	-

**AMENDED FISCAL YEAR 2026
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178	Proposed Projects	Pump and Motor Replacement of Reservoir Raw Water Pump 3	98,250	-	98,250	-	-	98,250	0.00%	-
179	Under Construction	Replace Fence Surrounding Clearwell and High Service Pumps Station	75,600	-	75,600	33,700	-	41,900	44.58%	-
180	Contract Development	Reservoir Raw Water Pumps Variable Frequency Drives	150,000	-	150,000	-	-	150,000	0.00%	-
181	Proposed Projects	Backup Power Improvements including Reservoir Raw Water Pumps	300,000	-	300,000	-	-	300,000	0.00%	-
182	In Design	Aeration Tank Replacement - engineering (Packet 3)	38,333	-	38,333	10,855	-	27,478	28.32%	27,984
183	In Design	Raw Water Pump Station - engineering (Packet 4)	2,955	-	2,955	-	-	2,955	0.00%	2,955
184		Total for Dept. 3130	1,505,679	-	1,505,679	170,348	-	1,335,331	11.31%	62,670
185		DEPARTMENT 3140 - RAW WATER SUPPLY								
186	Proposed Projects	Raw Water to Resaca Flow Meter	300,000	(62,500)	237,500	-	-	237,500	0.00%	-
187		Total for Dept. 3140	300,000	(62,500)	237,500	-	-	237,500	0.00%	-
188		DEPARTMENT 3150 - W/WW OPERATIONS & CONSTRUCTION								
189	Utility Relocations	TXDOT - Alton Gloor Water Reconstruction Utility Adjustment (Expwy I89E to Paredes Ln Rd)	150,000	-	150,000	-	-	150,000	0.00%	-
190		Total for Dept. 3150	150,000	-	150,000	-	-	150,000	0.00%	-
191		DEPARTMENT 3155 - W/WW OPERATIONS & MAINTENANCE								
192	Customer Connections	Water New Connections and New Subdivisions	600,000	-	600,000	659,049	-	(59,049)	109.84%	66,850
193	Customer Connections	Water New Connections and New Subdivisions	-	-	-	-	(210)	210	0.00%	-
194	In Design	Fire Hydrant Replacement Project	150,000	-	150,000	-	-	150,000	0.00%	-
195	Completed	Valve Replacement Project Phase 4 and 5	485,400	130,000	615,400	605,491	-	9,909	98.39%	-
196	Proposed Projects	Valve Replacement Project Phase 5	130,000	(130,000)	-	-	-	-	0.00%	-
197	Under Construction	Meter Vault Replacement Project	-	-	-	55,324	-	(55,324)	0.00%	-
198		Total for Dept. 3155	1,365,400	-	1,365,400	1,319,864	(210)	45,746	96.67%	66,850
199		DEPARTMENT 3310 - WATER & WASTEWATER ENGINEERING								

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

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200	In Design	16-inch Waterline Loop at Ruben M Torres Blvd	508,030	-	508,030	399	-	507,631	0.08%	-
201	In Design	16-inch Waterline Loop from Lago Vista to W. Alton Gloor Blvd	225,000	-	225,000	63,705	-	161,295	28.31%	234,629
202	Grant Funded	ARPA Downtown Water & Wastewater Improvement Project 2	600,000	-	600,000	1,586,130	-	(986,130)	264.36%	865,711
203	Grant Funded	ARPA Downtown Water and Wastewater Improvements - Project 3	877,500	-	877,500	-	-	877,500	0.00%	-
204	Grant Funded	Banco Morales Reservoir Surplus Water Impound - Engineering & Construction	500,000	-	500,000	-	-	500,000	0.00%	-
205	Utility Relocations	Calvin Street Water Utility Improvements - engineering and construction	79,432	-	79,432	20,486	-	58,946	25.79%	60,821
206	Utility Relocations	City Streets Contract - Coffee Road - District 2 & 3 - Phase I Construction (FM 802 to Paredes Line Rd)	326,318	150,000	476,318	79	-	476,239	0.02%	19,018
207	Utility Relocations	City Streets Contract - E. 14th Street - District 1 - Engineering and Construction	10,000	-	10,000	-	-	10,000	0.00%	-
208	Utility Relocations	City Streets Contract - Old Alice Road - District 2 - Engineering & Construction	537,866	-	537,866	46,455	-	491,411	8.64%	28,512
209	Utility Relocations	City Streets Contract - Old Hwy 77 - District 4	440,564	-	440,564	161,920	-	278,644	36.75%	911,112
210	Utility Relocations	City Streets Contract - Wild Rose Lane - District 3 & 4	453,000	-	453,000	94,401	-	358,599	20.84%	382,869
211	In Design	FM 511 24-inch Waterline Loop (SRWA to Old Port Isabel Rd) - engineering	196,046	-	196,046	130,952	-	65,094	66.80%	59,233
212	In Design	FM 511 Waterline Loop (SH 48 to Boca Chica Blvd) - Engineering & Construction	138,000	59,541	197,541	72,680	-	124,861	36.79%	68,805
213	In Design	Military Hwy (US281) - 16-inch Diameter Waterline Pressure Booster and Chlorination Station - Engineering & Construction	250,000	-	250,000	-	-	250,000	0.00%	143,762
214	In Design	New Raw Water River Intake Facility - Engineering	1,044,642	(35,000)	1,009,642	-	-	1,009,642	0.00%	-
215	In Design	Ocelot Electrical Substation Water Improvements	567,050	(150,000)	417,050	6,910	-	410,140	1.66%	-
216	Proposed Projects	Raw Water Reservoir Dredging Project - Engineering	75,000	-	75,000	-	-	75,000	0.00%	-
217	In Design	SpaceX 16-inch Diameter Waterline Upsizing Project - Construction	1,236,800	-	1,236,800	5,933	-	1,230,867	0.48%	-

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218	Utility Relocations	TXDOT - International Blvd (SH 4) Water Utility Adjustment Phase 1-3 (from Expwy I69E to Four Corners)	297,173	(59,541)	237,632	111,825	-	125,807	47.06%	-
219	Utility Relocations	TXDOT - SH 48 Median Construction - Water Utility Adjustments (Four Corners to FM 511)	175,000	-	175,000	69	-	174,931	0.04%	-
220	Utility Relocations	Water Main Replacements related to City Street Paving and Drainage Improvement Projects	100,000	-	100,000	-	-	100,000	0.00%	-
221	In Design	Water Plant No. 1 Raw Water Pump System - Engineering	50,000	-	50,000	-	-	50,000	0.00%	30,215
222	Utility Relocations	City Streets Contract - Dennet Road - District 3 Engineering & Construction	115,000	-	115,000	-	-	115,000	0.00%	-
223	Under Construction	2.0 MG Elevated Storage Tank	-	-	-	2,320	-	(2,320)	100.00%	49,525
224	Utility Relocations	Villa Los Pinos Subdivision Utility Improvements	-	-	-	1,854	-	(1,854)	100.00%	-
225	Utility Relocations	West 5th Street Water Main Loop - engineering	-	-	-	322	-	(322)	100.00%	-
226	In Design	High Service Pump No. 1 at Water Plant I - engineering	-	-	-	-	-	-	100.00%	6,377
227	Utility Relocations	S Old Alice Rd and Sunset Dr Utility Improvements	-	-	-	69	-	(69)	100.00%	-
228	In Design	Waterline Upgrade Near WTP No. 1 (on 13th Street)	10,000	-	10,000	-	-	10,000	0.00%	-
229	Proposed Projects	Brownsville PUB Water Impact Fee Update	110,000	-	110,000	-	-	110,000	0.00%	-
230	In Design	SpaceX Pressure Booster Station	-	35,000	35,000	533	-	34,467	1.52%	-
231	In Design	Boca Chica Blvd Waterline Upgrade from International Blvd to Owens Road	-	-	-	-	-	-	0.00%	606
232		Total for Dept. 3310	8,922,421	-	8,922,421	2,307,042	-	6,615,379	25.86%	2,861,195
233		DEPARTMENT 7125 - REAL ESTATE								
234	Proposed Projects	16-inch Waterline Loop from Lago Vista to W. Alton Gloor Blvd	-	-	-	-	-	-	0.00%	-
235		Total for Dept. 7125	-	-	-	-	-	-	0.00%	-
236		DEPARTMENT 7130 - ENTERPRISE SOLUTIONS								
237	Under Construction	Advanced Metering Infrastructure (AMI) - water	3,785,847	-	3,785,847	3,335,219	-	450,628	88.10%	1,911,016

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238	Grant Funded	Advanced Metering Infrastructure (AMI) - water	2,800,000	-	2,800,000	701,006	-	2,098,994	25.04%	-
239		Total for Dept. 7130	6,585,847	-	6,585,847	4,036,225	-	2,549,622	61.29%	1,911,016
240		DEPARTMENT 7160 - FACILITY MAINTENANCE								
241	Contract Development	Water Plant I Resaca Maintenance Office	-	41,500	41,500	-	-	41,500	0.00%	-
242	Contract Development	Pump House No. 1 Door Removal and Installation	-	9,000	9,000	-	-	9,000	0.00%	-
243	Contract Development	Pump House No. 3 Exhaust Fan Installation	-	12,000	12,000	-	-	12,000	0.00%	-
244		Total for Dept. 7160	-	62,500	62,500	-	-	62,500	0.00%	-
245		DEPARTMENT 7190 - SUPV CONTROL & DATA ACQ (SCADA)								
246	Proposed Projects	SRWA Wells Fiber	234,350	-	234,350	-	-	234,350	0.00%	-
247	In Design	Water Wastewater SCADA System Cybersecurity Upgrade	150,000	(75,000)	75,000	3,160	-	71,840	4.21%	2,992
248	Proposed Projects	SCADA Water Communication Enhancements - Phase 3	150,000	-	150,000	-	-	150,000	0.00%	-
249	Proposed Projects	Water SCADA Upgrade	162,634	-	162,634	-	-	162,634	0.00%	-
250		Total for Dept. 7190	696,984	(75,000)	621,984	3,160	-	618,824	0.51%	2,992
251		ADD ESTIMATED CAPITAL EQUIPMENT BUDGET								
252	Heavy Equipment and	CAPITAL EQUIPMENT	1,983,512	-	1,983,512	646,164	-	1,337,348	32.58%	173,318
253	Resaca Fee Funded E	Capital Equipment - Resaca	810,635	-	810,635	221,119	-	589,516	27.28%	244,456
254		ESTIMATED EQUIPMENT TOTAL - WATER	\$ 2,794,147	\$ -	\$ 2,794,147	\$ 867,283	\$ -	\$ 1,926,864	31.04%	\$ 417,774
255		ESTIMATED PLAN TOTAL - WATER	\$ 23,546,174	\$ (75,000)	\$ 23,471,174	\$ 8,734,521	\$ (210)	\$ 14,736,863	37.21%	\$ 5,421,179
256		WASTEWATER PROJECTS								
257		DEPARTMENT 1430 - PRE-TREATMENT								
258	Under Construction	Pretreatment's Roof Replacement	37,000	-	37,000	32,000	-	5,000	86.49%	4,000
259		Total for Dept. 1430	37,000	-	37,000	32,000	-	5,000	86.49%	4,000

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COMBINED UTILITY SUMMARY**

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LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
260		DEPARTMENT 3150 - W/WW OPERATIONS & CONSTRUCTION								
261	Utility Relocations	TXDOT - Alton Gloor Reconstruction Utility Adjustments (Expwy I69E to Paredes Ln Rd)	200,000	(100,643)	99,357	-	-	99,357	0.00%	-
262		Total for Dept. 3150	200,000	(100,643)	99,357	-	-	99,357	0.00%	-
263		DEPARTMENT 3155 - W/WW OPERATIONS & MAINTENANCE								
264	Customer Connections	Wastewater New Connections and New Subdivisions	500,000	-	500,000	214,910	-	285,090	42.98%	26,910
265	Customer Connections	Wastewater New Connections and New Subdivisions	-	-	-	-	(2,686)	2,686	0.00%	-
266		Total for Dept. 3155	500,000	-	500,000	214,910	(2,686)	287,776	42.98%	26,910
267		DEPARTMENT 3210 - SOUTH WASTEWATER TREATMENT PLANT								
268	Under Construction	Plant Drain Pump	26,840	(3,154)	23,686	22,345	-	1,341	94.34%	-
269	Under Construction	Return Activated Sludge Pump (2 each)	177,510	(22,220)	155,290	-	-	155,290	0.00%	146,500
270	In Design	SWWTP Headworks Rehabilitation	1,250,000	-	1,250,000	-	-	1,250,000	0.00%	51,938
271	In Design	Replacement of Blower No 1 at Blower Building No.1	-	-	-	-	-	-	0.00%	95,571
272		Total for Dept. 3210	1,454,350	(25,374)	1,428,976	22,345	-	1,406,631	1.56%	294,009
273		DEPARTMENT 3220 - ROBINDALE WASTEWATER TREATMENT PLANT								
274	Routine Activities	Three (3) New 25 Yard Bio-solids Metal Roll-off Bins	37,769	(5,425)	32,344	32,344	-	-	100.00%	-
275	Under Construction	Mixer Pump	87,194	(14,079)	73,115	68,976	-	4,139	94.34%	-
276	Under Construction	Non-Potable Water Pump	13,237	-	13,237	13,900	-	(663)	105.01%	-
277	Under Construction	Recirculation Pump	23,119	(1,535)	21,584	-	-	21,584	0.00%	18,950
278	In Design	Upgrade of Robindale WWTP Headworks Screening System and Compactor	597,615	-	597,615	191,551	-	406,064	32.05%	414,498
279	Under Construction	Turbo Blower Upgrades Phase I (Packet 3) - construction	239,501	-	239,501	100,076	-	139,425	41.79%	162,059
280	Contract Development	Robindale Fence Installation Project	-	46,413	46,413	-	-	46,413	0.00%	-
281		Total for Dept. 3220	998,435	25,374	1,023,809	406,847	-	616,962	39.74%	595,507

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
LINE NO.	PROJECT STATUS OR DEPENDENCIES	DESCRIPTION	AMENDED PLAN FOR FY 2026	TRANSFERS IN (OUT)	AMENDED PLAN FOR FY 2026	YTD ACTUAL AS OF 03/31/2026	ADJUSTMENTS	PROJECT BALANCE AS OF 03/31/2026	COMPLETION PERCENTAGE AS OF 03/31/2026	P.O. BALANCE AS OF 03/31/2026
282		DEPARTMENT 3230 - WASTEWATER LIFT STATIONS								
283	Under Construction	Lift Station No. 9 Pump Rehabilitation	777,164	-	777,164	6,194	-	770,970	0.80%	812,909
284	Under Construction	Lift Station No. 10 Rehabilitation	346,349	-	346,349	1,985	-	344,364	0.57%	361,942
285	Under Construction	Lift Station No. 11 Rehabilitation	243,413	-	243,413	1,542	-	241,871	0.63%	254,258
286	Proposed Projects	Lift Station No. 12 Rehabilitation	-	-	-	-	-	-	0.00%	-
287	Proposed Projects	Lift Station No. 13 Rehabilitation	-	-	-	-	-	-	0.00%	-
288	In Design	Lift Station No. 15 Rehabilitation	-	-	-	27,976	-	(27,976)	100.00%	62,554
289	In Design	Lift Station No. 17 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570
290	In Design	Lift Station No. 28 Rehabilitation	200,000	-	200,000	486	-	199,514	0.24%	12,570
291	Under Construction	Lift Station No. 41 Rehabilitation	-	-	-	-	-	-	0.00%	-
292	In Design	Lift Station No. 43 Rehabilitation	231,547	-	231,547	1,784	-	229,763	0.77%	241,564
293	Proposed Projects	Lift Station No. 44 Rehabilitation	-	-	-	-	-	-	0.00%	-
294	In Design	Lift Station No. 47 Rehabilitation	40,022	-	40,022	-	-	40,022	0.00%	40,022
295	In Design	Lift Station No. 51 Rehabilitation	100,000	-	100,000	-	-	100,000	0.00%	5,825
296	Proposed Projects	Lift Station No. 53 Rehabilitation	-	-	-	-	-	-	0.00%	-
297	In Design	Lift Station No. 58 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570
298	In Design	Lift Station No. 63 Force Main	300,000	-	300,000	-	-	300,000	0.00%	24,715
299	In Design	Lift Station No. 67 Rehabilitation	-	-	-	-	-	-	0.00%	5,361
300	Proposed Projects	Lift Station No. 68 Rehabilitation Engineering and Construction	-	-	-	-	-	-	0.00%	-
301	Proposed Projects	Lift Station No. 69 Rehabilitation	100,000	-	100,000	-	-	100,000	0.00%	-
302	In Design	Lift Station No. 72 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570
303	Proposed Projects	Lift Station No. 77 Rehabilitation	-	-	-	-	-	-	0.00%	-
304	In Design	Lift Station No. 80 Rehabilitation	-	-	-	-	-	-	0.00%	7,525
305	Proposed Projects	Lift Station No. 82 Rehabilitation	-	-	-	-	-	-	0.00%	-
306	Proposed Projects	Lift Station No. 85 Rehabilitation	-	-	-	-	-	-	0.00%	-
307	In Design	Lift Station No. 89 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570
308	In Design	Lift Station No. 95 Rehabilitation Engineering and Construction	-	-	-	486	-	(486)	100.00%	12,570
309	In Design	Lift Station No. 96 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570
310	In Design	Lift Station No. 99 Rehabilitation	-	-	-	486	-	(486)	100.00%	12,570

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
BY UTILITY AND FUNDING SOURCE
COMBINED UTILITY SUMMARY**

[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]
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311	In Design	Lift Station No. 101 Rehabilitation	-	-	-	-	-	-	0.00%	5,607
312	Proposed Projects	Lift Station No. 102 Rehabilitation	-	-	-	-	-	-	0.00%	-
313	Proposed Projects	Lift Station No. 103 Decommission	-	-	-	-	-	-	0.00%	-
314	In Design	Lift Station No. 105 Rehabilitation	-	-	-	-	-	-	0.00%	6,399
315	In Design	Lift Station No. 106 Rehabilitation	-	-	-	-	-	-	0.00%	5,277
316	Proposed Projects	Lift Station No. 111 Odor Control	200,000	-	200,000	-	-	200,000	0.00%	-
317	Proposed Projects	Lift Station No. 113 Rehabilitation	-	-	-	-	-	-	0.00%	-
318	In Design	Lift Station No. 140 Rehabilitation	13,037	-	13,037	486	-	12,551	3.73%	12,570
319	In Design	Lift Station No. 159 Lift Station Upgrade	-	-	-	-	-	-	0.00%	12,375
320	In Design	2025 Wet Well Re-Coating Program (for LS No. 55, 67, 80, 92 and 105)	327,415	-	327,415	941	-	326,474	0.29%	-
321	Under Construction	Lift Station Pump Replacements	-	175,000	175,000	178,375	-	(3,375)	100.00%	54,504
322		Total for Dept. 3230	2,878,947	175,000	3,053,947	223,171	-	2,830,776	7.31%	2,013,967
323		DEPARTMENT 3310 - W/WW ENGINEERING								
324	Grant Funded	ARPA Downtown Water and Wastewater Improvements - Project 1	-	177,023	177,023	104,724	-	72,299	59.16%	72,299
325	Grant Funded	ARPA Downtown Water and Wastewater Improvements - Project 2	2,968,608	(177,023)	2,791,585	1,598,216	-	1,193,369	57.25%	867,040
326	Utility Relocations	Calvin Street Wastewater Utility Improvements - engineering and construction	100,793	-	100,793	22,557	-	78,236	22.38%	60,821
327	Utility Relocations	Central Estates - Praxedis Saldivar Sanitary Sewer Improvements - Engineering and Construction	397,189	-	397,189	36,126	-	361,063	9.10%	35,500
328	Grant Funded	Central Estates - Praxedis Saldivar Sanitary Sewer Improvements - Engineering and Construction	500,000	-	500,000	-	-	500,000	0.00%	-
329	Utility Relocations	City Streets Contract - Coffee Road - District 2 & 3 - Phase I Construction (FM 802 to Paredes Line Rd)	136,880	150,000	286,880	79	-	286,801	0.03%	-
330	Utility Relocations	City Streets Contract - E. 14th Street - District 1 - Engineering and Construction	20,500	-	20,500	1,449	-	19,051	7.07%	20,500
331	Utility Relocations	City Streets Contract - Old Alice Road - District 2 - Engineering & Construction	577,333	-	577,333	45,762	-	531,571	7.93%	28,512

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
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332	Utility Relocations	City Streets Contract - Old Hwy 77 - District 4	3,195,564	-	3,195,564	618,111	-	2,577,453	19.34%	3,101,164
333	Utility Relocations	City Streets Contract - Wild Rose Lane - District 3 & 4	380,132	-	380,132	99,772	-	280,360	26.25%	382,869
334	In Design	North Regional Force Main - Phase I - Engineering and Construction	1,758,826	-	1,758,826	137,058	-	1,621,768	7.79%	241,752
335	Utility Relocations	Ocelot Electrical Substation Wastewater Improvements	545,550	(150,000)	395,550	4,504	-	391,046	1.14%	-
336	Utility Relocations	Sewer Replacements related to City Street Paving and Drainage Improvement Projects	150,000	-	150,000	-	-	150,000	0.00%	-
337	Utility Relocations	TXDOT - International Blvd (SH4) Wastewater Utility Adjustment Phase 1 - 3 (from Expressway I69E to Four Corners)	100,000	-	100,000	5,725	-	94,275	5.73%	54,380
338	Utility Relocations	TXDOT - SH48 Median Construction - Wastewater Utility Adjustments (Four Corners to FM 511)	175,000	(150,000)	25,000	28	-	24,972	0.11%	-
339	In Design	SpaceX Force Main Project	75,000	-	75,000	84	-	74,916	0.11%	49,208
340	Proposed Projects	City Streets Contract - Denney Road - District 3 Engineering & Construction	115,000	-	115,000	-	-	115,000	0.00%	-
341	In Design	Robindale WWTP Indirect Potable Reuse Project Phase II	334,320	-	334,320	-	-	334,320	0.00%	585,064
342	In Design	Belt Filter Press and Non-Potable Pump and Motor No. 1 at SWWTP and Non-Potable Pump and Motor No. 1 at Robindale WWTP - Packet No. 4 engineering	-	-	-	-	-	-	0.00%	11,054
343	In Design	North Colonias of Brownsville - engineering	-	-	-	-	-	-	0.00%	9,100
344	Grant Funded	Robindale WWTP Indirect Potable Reuse Project Phase II	400,000	-	400,000	-	-	400,000	0.00%	-
345	Proposed Projects	Brownsville PUB Wastewater Impact Fee Update	110,000	-	110,000	-	-	110,000	0.00%	-
346		Total for Dept. 3310	12,040,695	(150,000)	11,890,695	2,674,195	-	9,216,500	22.49%	5,519,263
347		DEPARTMENT 7125 - REAL ESTATE								
348	Under Construction	Lift Station No. 121 land purchase	-	75,643	75,643	77,143	-	(1,500)	101.98%	-
349		Total for Dept. 7125	-	75,643	75,643	77,143	-	(1,500)	101.98%	-

**AMENDED FISCAL YEAR 2026
FIVE YEAR CAPITAL IMPROVEMENT PLAN
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350		DEPARTMENT 7190 - SUPV CONTROL & DATA ACQ (SCADA)								
351	Proposed Projects	SCADA Wastewater Communication Enhancements -	150,000	(74,702)	75,298	-	-	75,298	0.00%	-
352	In Design	Wastewater SCADA System Cybersecurity Upgrade F	-	75,000	75,000	3,160	-	71,840	4.21%	2,992
353	Proposed Projects	Wastewater SCADA Upgrade	162,634	-	162,634	-	-	162,634	0.00%	-
354		Total for Dept. 7190	312,634	298	312,932	3,160	-	309,772	1.01%	2,992
355		ADD ESTIMATED CAPITAL EQUIPMENT BUDGET								
356	Heavy Equipment and	CAPITAL EQUIPMENT	1,800,273	-	1,800,273	719,123	-	1,081,150	39.95%	156,349
357		ESTIMATED EQUIPMENT TOTAL - WASTEWATER	\$ 1,800,273	\$ -	\$ 1,800,273	\$ 719,123	\$ -	\$ 1,081,150	39.95%	\$ 156,349
358		ESTIMATED PLAN TOTAL - WASTEWATER	\$ 20,222,334	\$ 298	\$ 20,222,632	\$ 4,372,894	\$ (2,686)	\$ 15,852,424	21.62%	\$ 8,612,997
359		CAPITAL IMPROVEMENT PLAN - GRAND TOTAL	\$ 89,706,170	\$ -	\$ 89,706,170	\$ 28,681,807	\$ (260,635)	\$ 61,284,998	31.97%	\$ 28,339,264

**CAPITAL WORK ORDERS
REQUESTED BY THE CITY OF BROWNSVILLE, TEXAS
UNBILLED SERVICES FROM FISCAL YEAR 2022 THROUGH 2026**

Type	FY 2022			FY 2023			FY 2024			FY 2025			FY 2026			FY 2022 - FY 2026 Total		
	Authorized Work Order Amount	Expenditures Incurred	Work Orders	Authorized Work Order Amount	Expenditures Incurred	Work Orders	Authorized Work Order Amount	Expenditures Incurred	Work Orders	Authorized Work Order Amount	Expenditures Incurred	Work Orders	Authorized Work Order Amount	Expenditures Incurred	Work Orders	Authorized Work Order Amount	Expenditures Incurred	Work Orders
Fiber Optics	7,102	7,102	-	26,787	25,317	1	-	-	-	-	-	-	-	-	-	33,889	32,419	1
New Connections	12,228	14,787	1	106,997	123,246	16	47,903	-	2	1,275	-	1	-	-	-	168,402	138,033	20
Street Lights	13,280	13,760	11	626	209	1	-	27,150	3	673	753	1	-	-	-	14,579	41,872	16
Infrastructure Improvements	2,352	1,493	1	-	-	-	-	-	-	2,888	2,873	1	-	-	-	-	-	-
Other	73,084	235,797	1	-	-	-	-	-	-	-	-	-	-	-	-	5,240	4,367	2
Electric Utility Total	108,046	272,940	14	134,410	148,772	18	47,903	27,150	5	4,836	3,626	3	-	-	-	73,084	235,797	1
Other - Sewer & Water	13,883	6,044	1	30,860	12,248,993	5	-	1,190	1	-	-	-	-	-	-	295,195	452,488	40
Grand Total	\$ 121,929	\$ 278,984	15	\$ 165,270	\$ 12,397,765	23	\$ 47,903	\$ 28,340	6	\$ 4,836	\$ 3,626	3	\$ -	\$ -	-	\$ 339,938	\$ 12,708,716	47

Note: All expenditures are from multi year work order inception date through 03/31/2026.

BILLED SERVICES OF COB WORK ORDERS FOR FISCAL YEAR 2026

Type	OPEN BALANCE as of 09/30/25	October	November	December	January	February	March	April	May	June	July	August	September	FY 2026 INVOICE TOTAL	OPEN BALANCE as of 03/31/26	INVOICE PAYMENTS RECEIVED	FY 2026 OPEN BALANCE
Fiber Optics	\$ 7,102	\$ -	\$ (7,102)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (7,102)	\$ -	\$ -	\$ -
New Connections	60,244	-	(55,884)	-	-	-	24,849	-	-	-	-	-	-	(31,036)	29,209	-	29,209
Street Lights	168,305	-	(168,305)	-	-	-	-	-	-	-	-	-	-	(168,305)	-	-	-
Infrastructure Improvements	23,631	-	(23,631)	-	-	-	-	-	-	-	-	-	-	(23,631)	-	-	-
Other	5,576	-	(5,576)	-	-	-	-	-	-	-	-	-	-	(5,576)	-	-	-
LIT Pole Attachments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electric Utility Total	264,859	-	(260,498)	-	-	-	24,849	-	-	-	-	-	-	(235,650)	29,209	-	29,209
ARPA - Sewer & Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grand Total	\$ 264,859	\$ -	\$ (260,498)	\$ -	\$ -	\$ -	\$ 24,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (235,650)	\$ 29,209	\$ -	\$ 29,209

**TOTAL TRANSFERS TO THE CITY OF BROWNSVILLE
SUMMARY BY UTILITY FROM FISCAL YEAR 2022 THROUGH 2026**

Utility	FY 2022			FY 2023			FY 2024			FY 2025			FY 2026 (as of March 31, 2026)		
	COB Usage	COB Cash Transfer	COB Transfer Total	COB Usage	COB Cash Transfer	COB Transfer Total	COB Usage	COB Cash Transfer	COB Transfer Total	COB Usage	COB Cash Transfer	COB Transfer Total	COB Usage	COB Cash Transfer	COB Transfer Total
Electric	4,223,052	8,707,564	12,930,616	4,666,211	7,303,235	11,969,446	4,701,605	5,998,441	10,700,046	3,412,964	6,960,971	10,373,935	1,454,084	3,119,693	4,573,777
Water	751,795	1,585,378	2,337,173	783,093	1,903,337	2,686,430	791,422	2,223,808	3,015,230	817,142	2,215,506	3,032,648	403,827	1,173,631	1,577,458
Water - Resaca Fees	-	113,813	113,813	-	386,127	386,127	-	414,279	414,279	-	419,528	419,528	-	211,791	211,791
Wastewater	537,454	2,071,047	2,608,501	604,121	2,463,226	3,067,347	596,384	2,757,020	3,353,404	664,258	2,831,621	3,495,879	313,905	1,492,092	1,805,997
Grand Total	\$ 5,512,301	\$ 12,477,802	\$ 17,990,103	\$ 6,053,425	\$ 12,055,925	\$ 18,109,350	\$ 6,089,411	\$ 11,393,548	\$ 17,482,959	\$ 4,894,364	\$ 12,427,626	\$ 17,321,990	\$ 2,171,816	\$ 5,997,207	\$ 8,169,023

Note: On November 10, 2025, the Board of Directors approved the waiver of the contributions in aid of construction invoiced prior to October 1, 2025. The adjustments are reflected during the month of November.



BROWNSVILLE
PUBLIC UTILITIES BOARD

Year-To-Date CIP Delivery Performance as of March 31, 2026

● ● ● FINANCE COMMITTEE | April 29, 2026

David Ramirez, PE

Acting Director of W/WW Operations

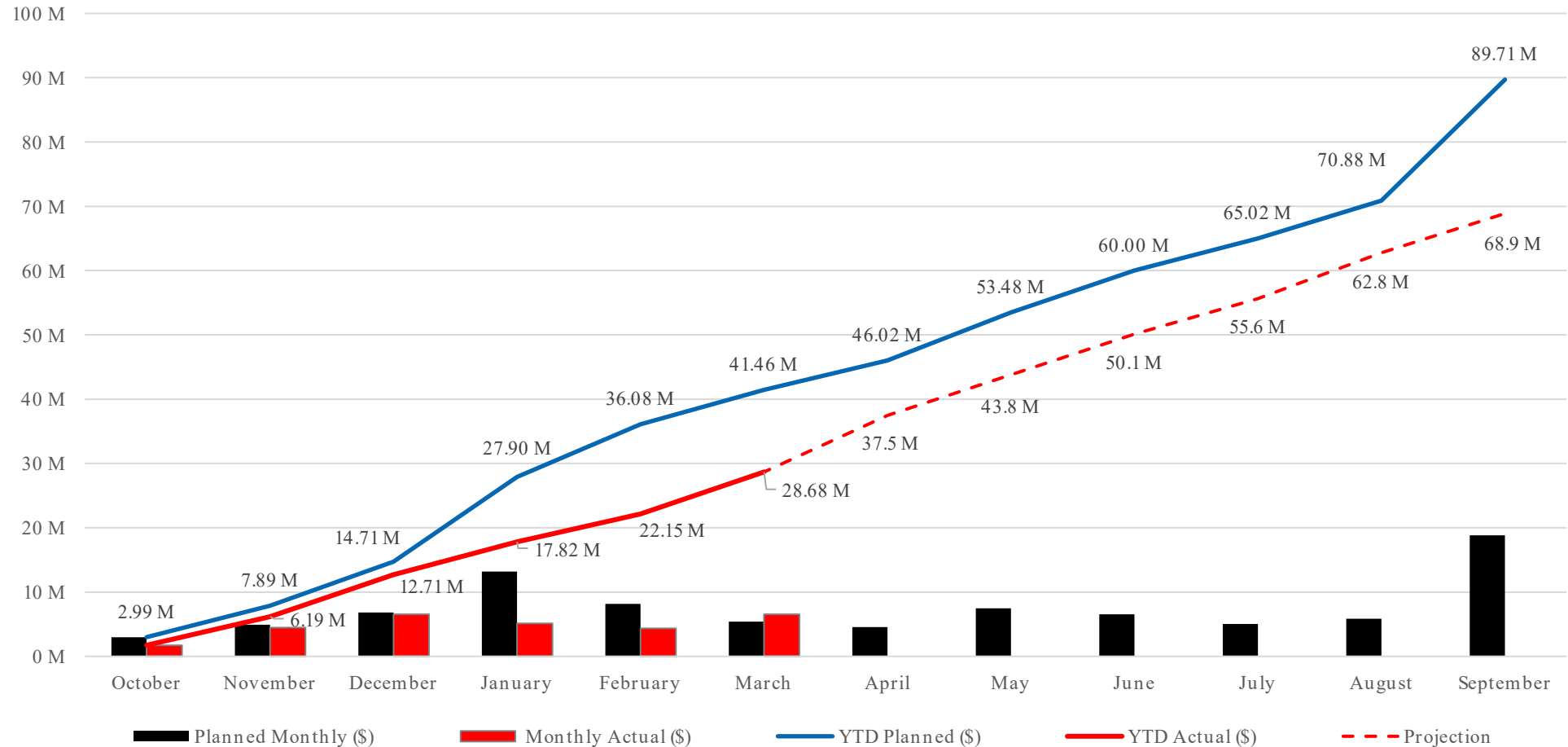
Asset Management & CIP Delivery

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Presentation Outline

1. Companywide FY 2026 CIP Cash Flow – Planned vs Actual Expenditures
2. Variance By Project Cost Category
3. Projected CIP Expenditures by Division/Branch

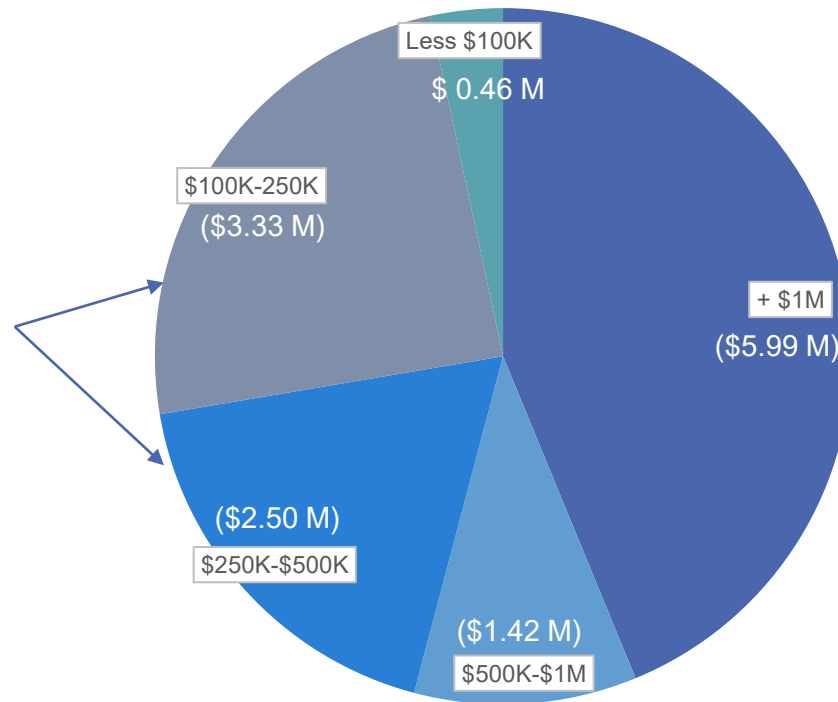
FY 2026 CIP Cash Flow Planned vs Actual



Variance by Project Cost Category

1. Mid-range budget projects (\$100K–\$500K) (~42% of the total CIP projects) are significantly underperforming on average (less than 50% as planned), driving a combined cost variance of nearly (\$5.83 M) behind budget.

Cost Variance:
YTD Actuals – YTD Baseline

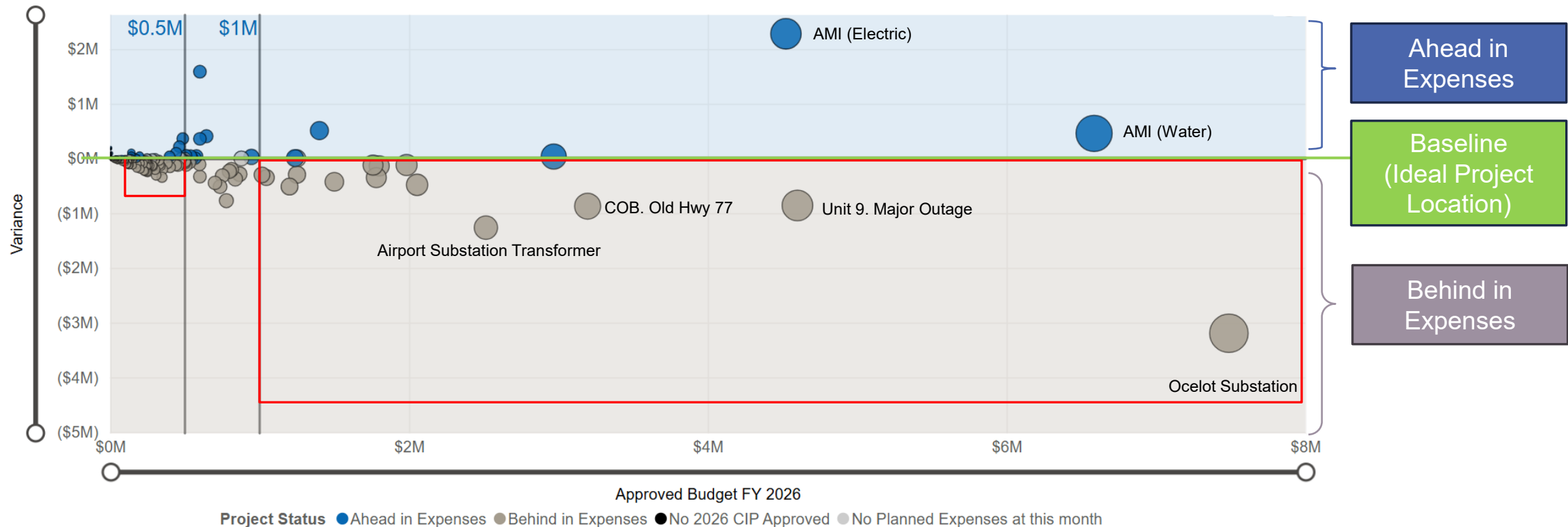


2. Largest budget projects (+\$1M) (~10% of the total CIP projects) hold a moderate performing metric on average (76% as planned), but accumulating the largest cost variance (\$5.99 M).

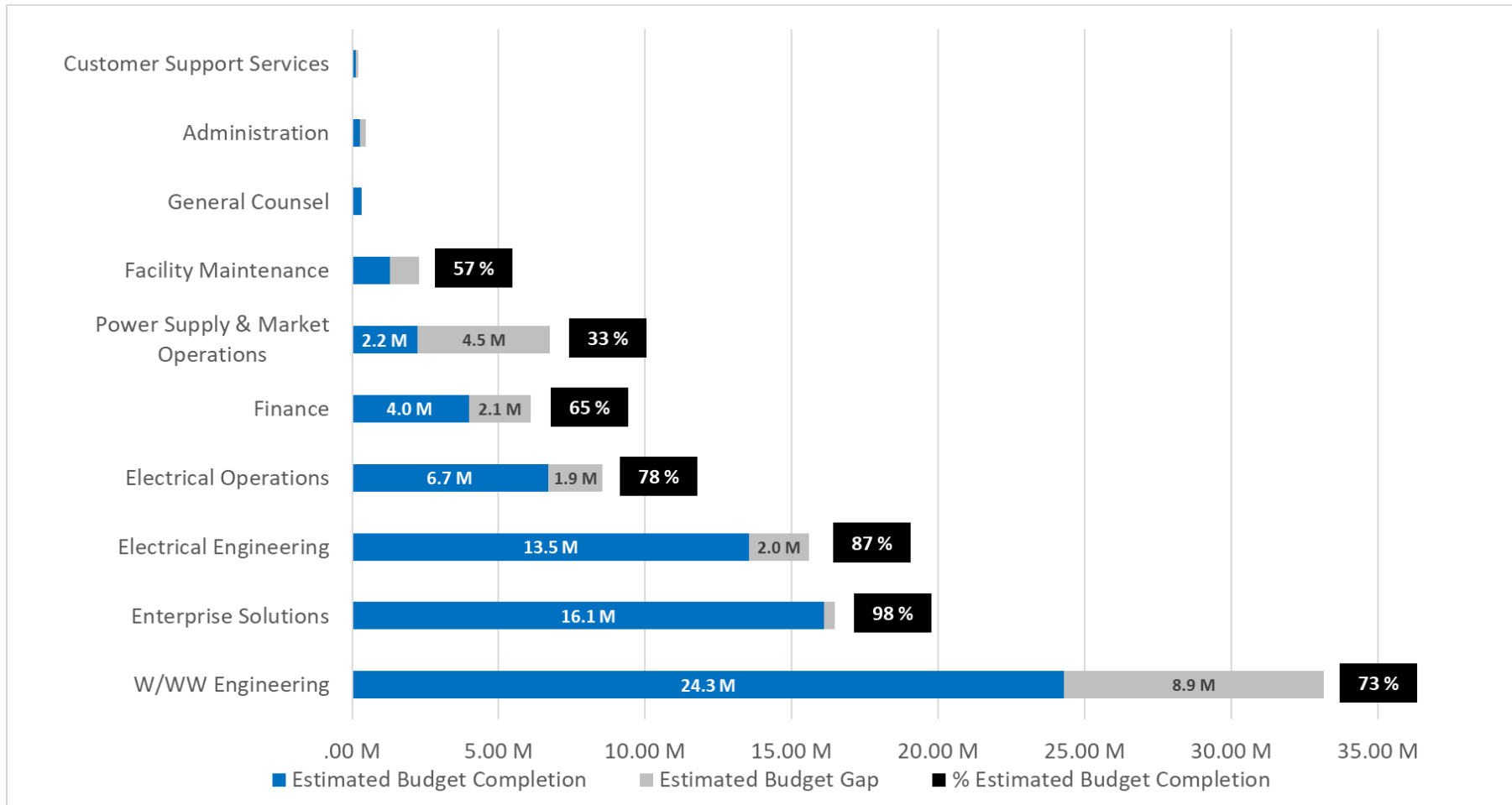
Variance by Project Cost Category

YTD Actuals (\$)	Cost Variance (\$)	As Planned (%)	Budget Approved (\$)	Complete Total (%)
\$28.68M	(\$12.78M)	69.18%	\$89.71M	31.97%

Expending Status



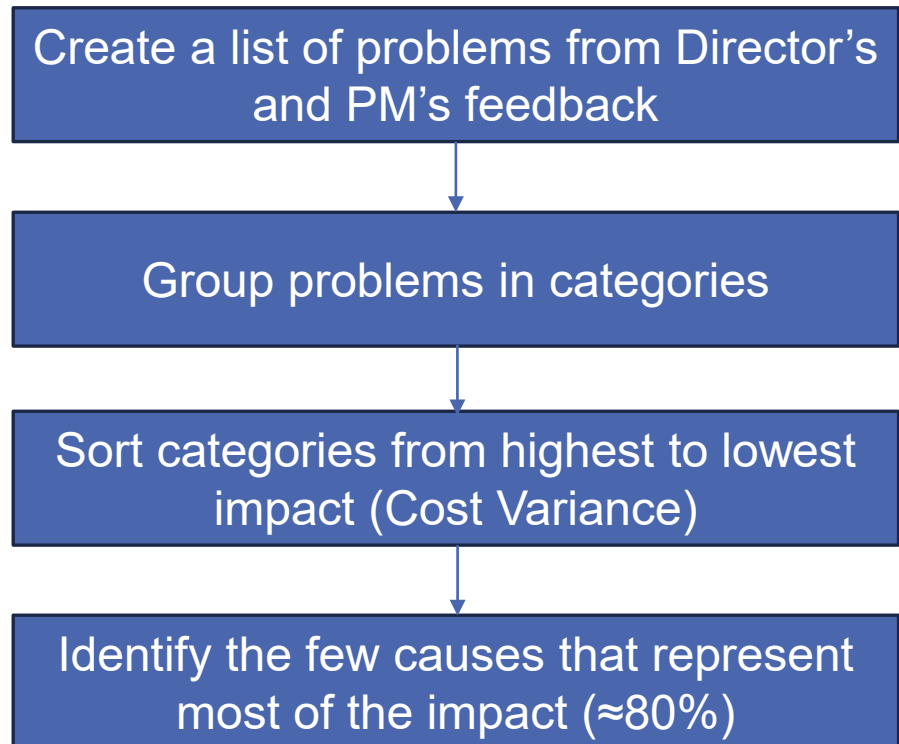
Projected CIP Expenditures by Division/Branch



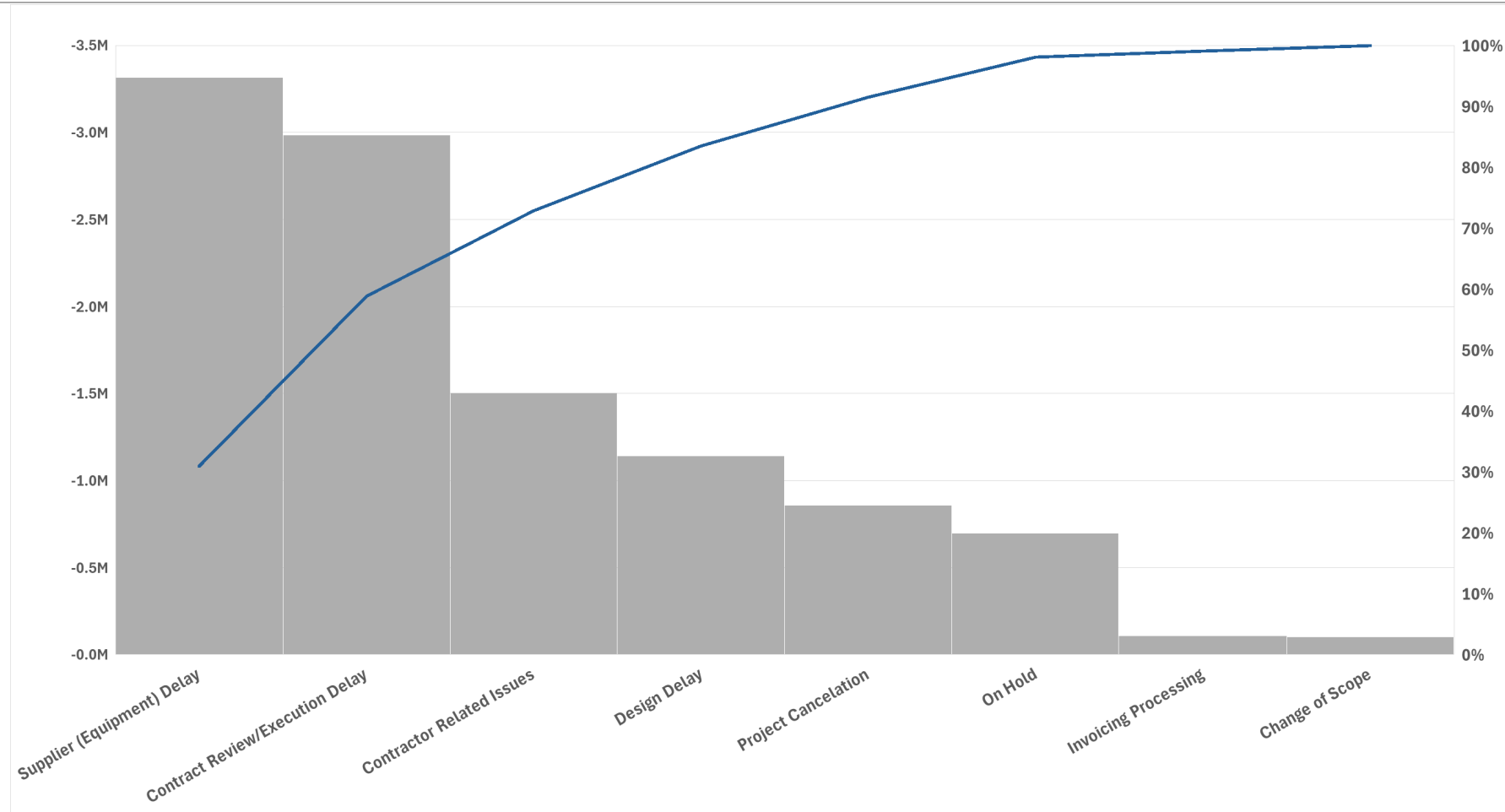
Project Delay Causes

Pareto Analysis is a technique used to prioritize problem causes by identifying the vital few factors that contribute most to an outcome. It is based on the Pareto Principle, also known as the 80/20 rule, which states that roughly **80% of problems come from 20% of causes**.

Based on the 80/20 principle, a screening is conducted focusing on the largest high-budget projects with planned spending (Actuals/Baseline) below 80%, as these represent the most significant delay impacts.



Project Delay Causes





BROWNSVILLE
PUBLIC UTILITIES BOARD

Questions?

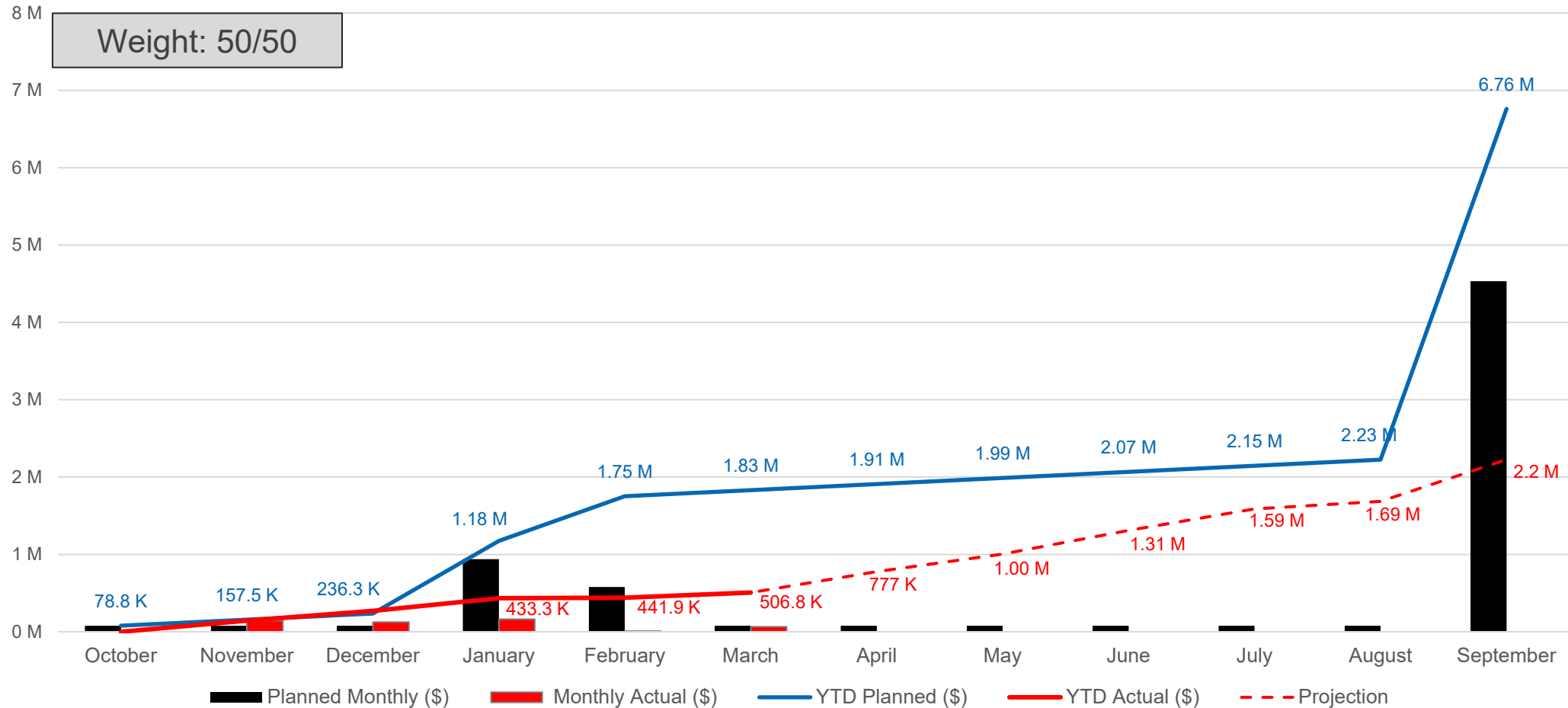
DAVID RAMIREZ, PE

ACTING DIRECTOR OF W/WW OPERATIONS

Project Delay Causes

Project Description	Cause of Delay	Amended Plan for FY 2026 (\$)	YTD Planned (\$)	YTD Actual (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)
56MVA Ocelot Distribution Substation and Equipment	Supplier (Equipment) & Contract execution delay	\$ 7,488,281.00	\$ 6,282,304.00	\$ 3,086,700.00	\$ (3,195,604.00)	49%
Airport Substation, Transformer No. 1 Upgrade, 69 KV to 138 KV	Contract Execution Delay and Contractor Change of Order	\$ 2,514,441.00	\$ 1,500,144.38	\$ 235,453.00	\$ (1,264,691.38)	16%
City Streets Contract - Old Hwy 77 - District 4 - Wastewater	Contractor Performance	\$ 3,195,564.00	\$ 1,490,149.37	\$ 618,111.00	\$ (872,038.37)	41%
Unit 9 Major Outage	Project Cancellation	\$ 4,600,000.00	\$ 860,000.00	\$ -	\$ (860,000.00)	0%
Lift Station No. 9 Pump Rehabilitation	Supplier (Equipment) Delay	\$ 777,164.00	\$ 777,164.00	\$ 6,194.00	\$ (770,970.00)	1%
Spare 12.47 kV Substation Switchgear	Supplier (Equipment) Delay	\$ 735,000.00	\$ 735,000.00	\$ 219,434.00	\$ (515,566.00)	30%
Feeder Extensions Projects	Supplier (Equipment) & Contract execution delay	\$ 1,500,000.00	\$ 500,000.00	\$ 74,405.00	\$ (425,595.00)	15%
Direct Buried Cable Replacement	Resource constrains – Design delay	\$ 836,667.00	\$ 418,333.50	\$ 46,399.00	\$ (371,934.50)	11%
Cypher Substation (Loma Alta Rebuild)	On Hold - Grant opportunity	\$ 1,780,910.00	\$ 1,407,576.00	\$ 1,057,227.00	\$ (350,349.00)	75%
New Raw Water River Intake Facility - Engineering	On Hold – Pending on another project to move forward (Banco Morales)	\$ 1,044,642.00	\$ 348,214.00	\$ -	\$ (348,214.00)	0%
Install a Second Power Transformer at Palo Alto Substation	Delay in design, review took longer	\$ 600,000.00	\$ 466,666.67	\$ 135,094.00	\$ (331,572.67)	29%
Titan T3 (Transformer No. 3) Addition	Resource constrains – Design delay	\$ 750,000.00	\$ 333,333.33	\$ 17,429.00	\$ (315,904.33)	5%
Unit 10 Chiller Cooling Tower Replacement	Contract Review Delay	\$ 1,015,500.00	\$ 300,000.00	\$ -	\$ (300,000.00)	0%
Install a Second Power Transformer at Waterport Substation	Supplier (Equipment) Delay and Contracts Execution Delay	\$ 797,440.00	\$ 455,902.00	\$ 222,046.00	\$ (233,856.00)	49%
Capital Equipment - Resaca	Supplier (Equipment) Delay and Change of Scope	\$ 810,635.00	\$ 425,855.00	\$ 221,119.00	\$ (204,736.00)	52%
16-inch Waterline Loop at Ruben M Torres Blvd	Contract Execution Delay	\$ 508,030.00	\$ 127,007.50	\$ 399.00	\$ (126,608.50)	0%
North Regional Force Main - Phase I - Engineering & Construction	Design Changes	\$ 1,758,826.00	\$ 258,826.00	\$ 137,058.00	\$ (121,768.00)	53%
Upgrade of Robindale WWTP Headworks Screening System and Compactor	No Delay in Schedule	\$ 597,615.00	\$ 298,807.50	\$ 191,551.00	\$ (107,256.50)	64%

Power & Supply Market Operations - Cashflow



Power & Supply Market Operations - Status

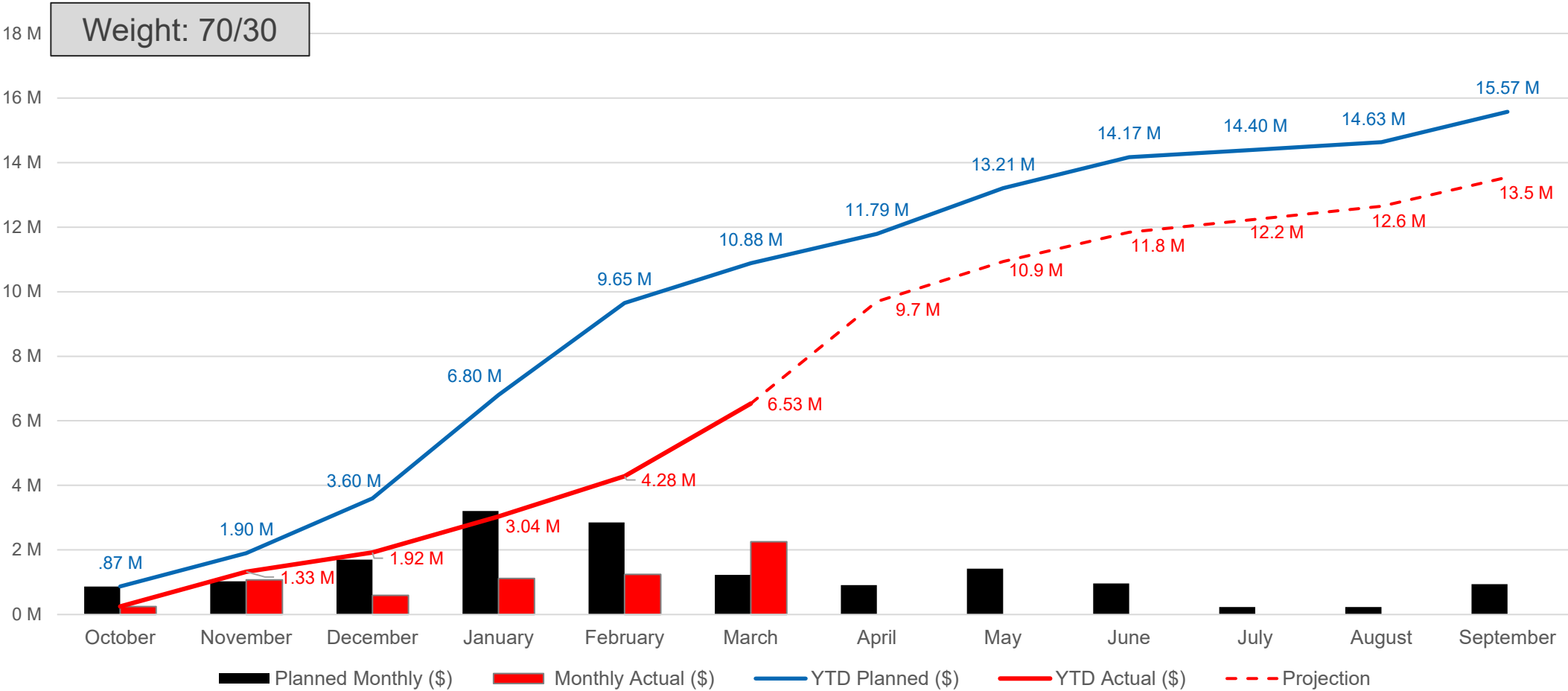
Overall Metrics

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Power Supply & Market Operations	4	\$ 6,760,500.00	\$ 1,832,500.00	\$ 506,753.00	\$ (1,325,747.00)	28%	7%
DEPARTMENT 2220 - POWER PRODUCTION	4	\$ 6,760,500.00	\$ 1,832,500.00	\$ 506,753.00	\$ (1,325,747.00)	28%	7%

Projects with +500k budget and less than 80% As Planned

Department	Cause of Delay	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 2220 - POWER PRODUCTION	Contract Review Delay	Unit 10 Chiller Cooling Tower Replacement	\$ 300,000.00	\$ -	\$ 1,015,500.00	\$ (300,000.00)	0%	0.00%
DEPARTMENT 2220 - POWER PRODUCTION	Project Cancelation	Unit 9 Major Outage	\$ 860,000.00	\$ -	\$ 4,600,000.00	\$ (860,000.00)	0%	0.00%

Electrical Engineering - Cashflow



Electrical Engineering - Status

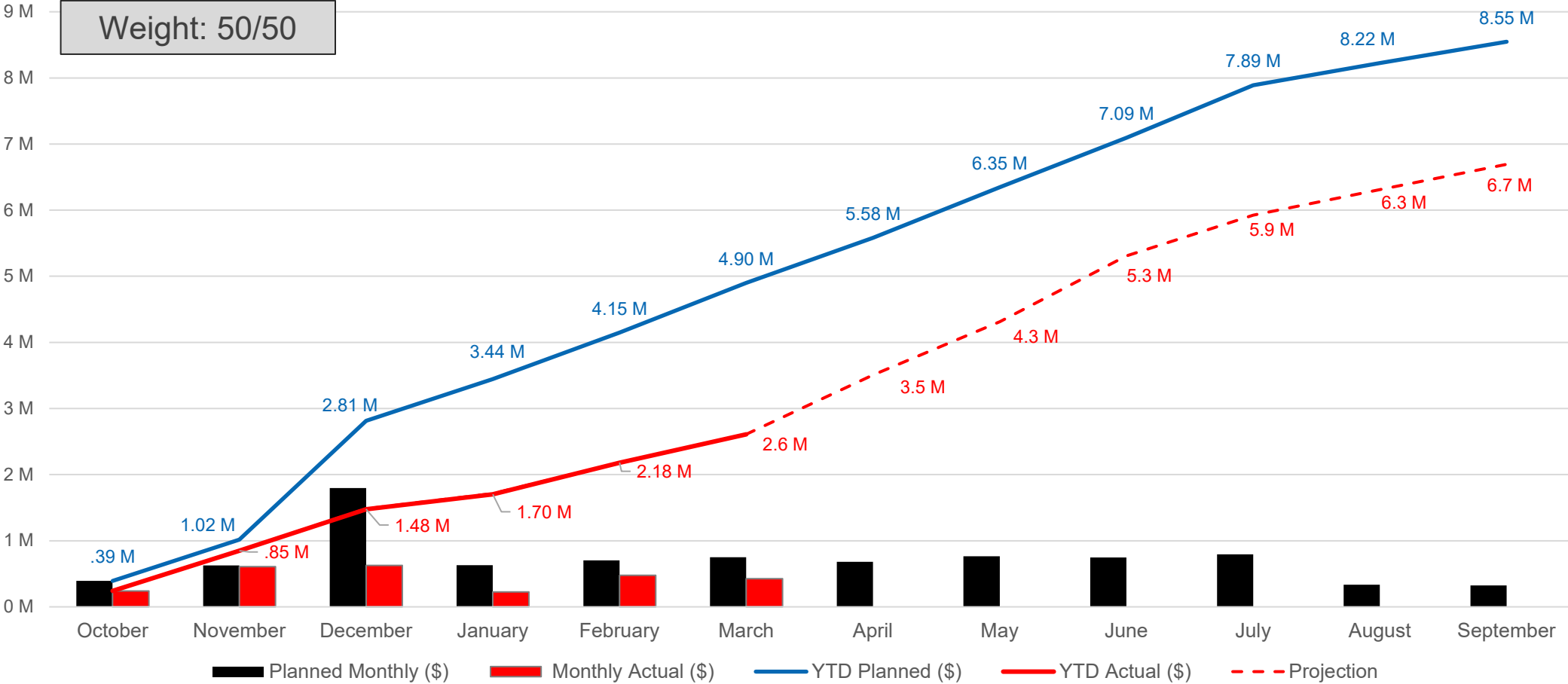
Overall Metrics

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Electrical Engineering	29	\$ 15,573,204.00	\$ 10,879,892.83	\$ 6,533,488.00	\$ (4,346,404.83)	60%	42%
DEPARTMENT 2410 - ELECTRIC ENGINEERING	14	\$ 2,118,000.00	\$ 1,089,000.00	\$ 940,552.00	\$ (148,448.00)	86%	44%
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	15	\$ 13,455,204.00	\$ 9,790,892.83	\$ 5,592,936.00	\$ (4,197,956.83)	57%	42%

Projects with +500k budget and less than 80% As Planned

Department	Cause of Delay	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	Supplier (Equipment) & Contracts execution delay	56MVA Ocelot Distribution Substation and Equipment	\$ 6,282,304.00	\$ 3,086,700.00	\$ 7,488,281.00	\$ (3,195,604.00)	49%	41.22%
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	Supplier (Equipment) & Contracts execution delay	Feeder Extensions Projects	\$ 500,000.00	\$ 74,405.00	\$ 1,500,000.00	\$ (425,595.00)	15%	4.96%
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	Resource constrains – Design delay	Direct Buried Cable Replacement	\$ 418,333.50	\$ 46,399.00	\$ 836,667.00	\$ (371,934.50)	11%	5.55%
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	On Hold - Grant opportunity	Cypher Substation (Loma Alta Rebuild)	\$ 1,407,576.00	\$ 1,057,227.00	\$ 1,780,910.00	\$ (350,349.00)	75%	59.36%
DEPARTMENT 2420 - ELECTRICAL SYSTEM PLANNING	Resource constrains – Design delay	Titan T3 (Transformer No. 3) Addition	\$ 333,333.33	\$ 17,429.00	\$ 750,000.00	\$ (315,904.33)	5%	2.32%

Electrical Operations - Cashflow



Electrical Operations - Status

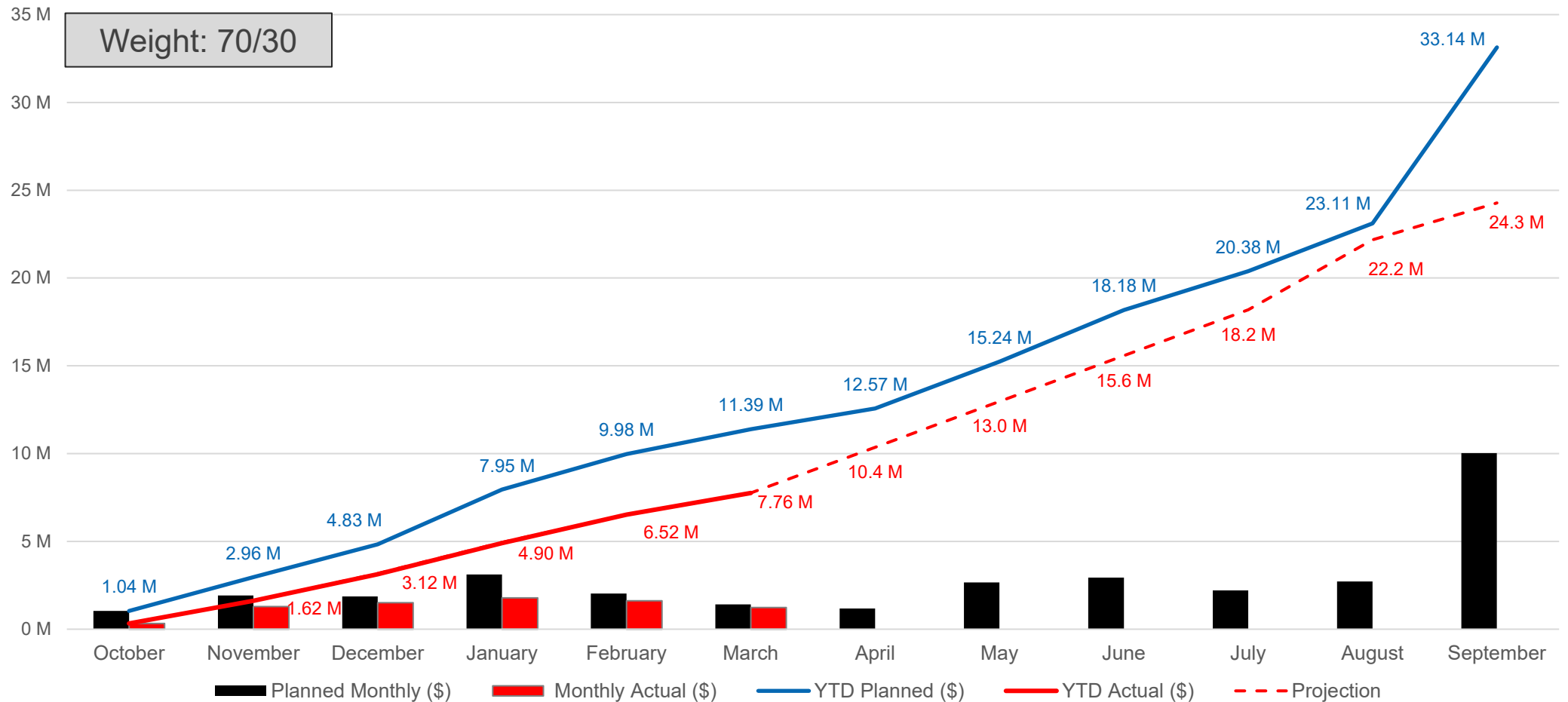
Overall Metrics

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Electrical Operations	19	\$ 8,547,351.00	\$ 4,900,156.17	\$ 2,609,247.00	\$ (2,290,909.17)	53%	31%
DEPARTMENT 2120 - SUBSTATIONS & RELAYING	16	\$ 5,783,946.00	\$ 3,461,755.17	\$ 1,070,077.00	\$ (2,391,678.17)	31%	19%
DEPARTMENT 2130 - ELEC T&D CONSTRUCTION & MAINTENANCE	3	\$ 2,763,405.00	\$ 1,438,401.00	\$ 1,539,170.00	\$ 100,769.00	107%	56%

Projects with +500k budget and less than 80% As Planned

Department	Cause of Delay	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 2120 - SUBSTATIONS & RELAYING	Contracts Execution Delay and Contractor Change of Order	Airport Substation, Transformer No. 1 Upgrade, 69 KV to 138 KV	\$ 1,500,144.38	\$ 235,453.00	\$ 2,514,441.00	\$ (1,264,691.38)	16%	9.36%
DEPARTMENT 2120 - SUBSTATIONS & RELAYING	Supplier (Equipment) Delay	Spare 12.47 kV Substation Switchgear	\$ 735,000.00	\$ 219,434.00	\$ 735,000.00	\$ (515,566.00)	30%	29.85%
DEPARTMENT 2120 - SUBSTATIONS & RELAYING	Delay in design review take longer	Install a Second Power Transformer at Palo Alto Substation	\$ 466,666.67	\$ 135,094.00	\$ 600,000.00	\$ (331,572.67)	29%	22.52%
DEPARTMENT 2130 - ELEC T&D CONSTRUCTION & MAINTENANCE	No Delayed – Contributions Adjustments decrease YTD Actuals	Electric Utility Work	\$ 624,998.00	\$ 329,427.00	\$ 1,250,000.00	\$ (295,571.00)	53%	26.35%
DEPARTMENT 2120 - SUBSTATIONS & RELAYING	Supplier Delay and Contracts Execution Delay	Install a Second Power Transformer at Waterport Substation	\$ 455,902.00	\$ 222,046.00	\$ 797,440.00	\$ (233,856.00)	49%	27.84%

W/WW Engineering - Cashflow

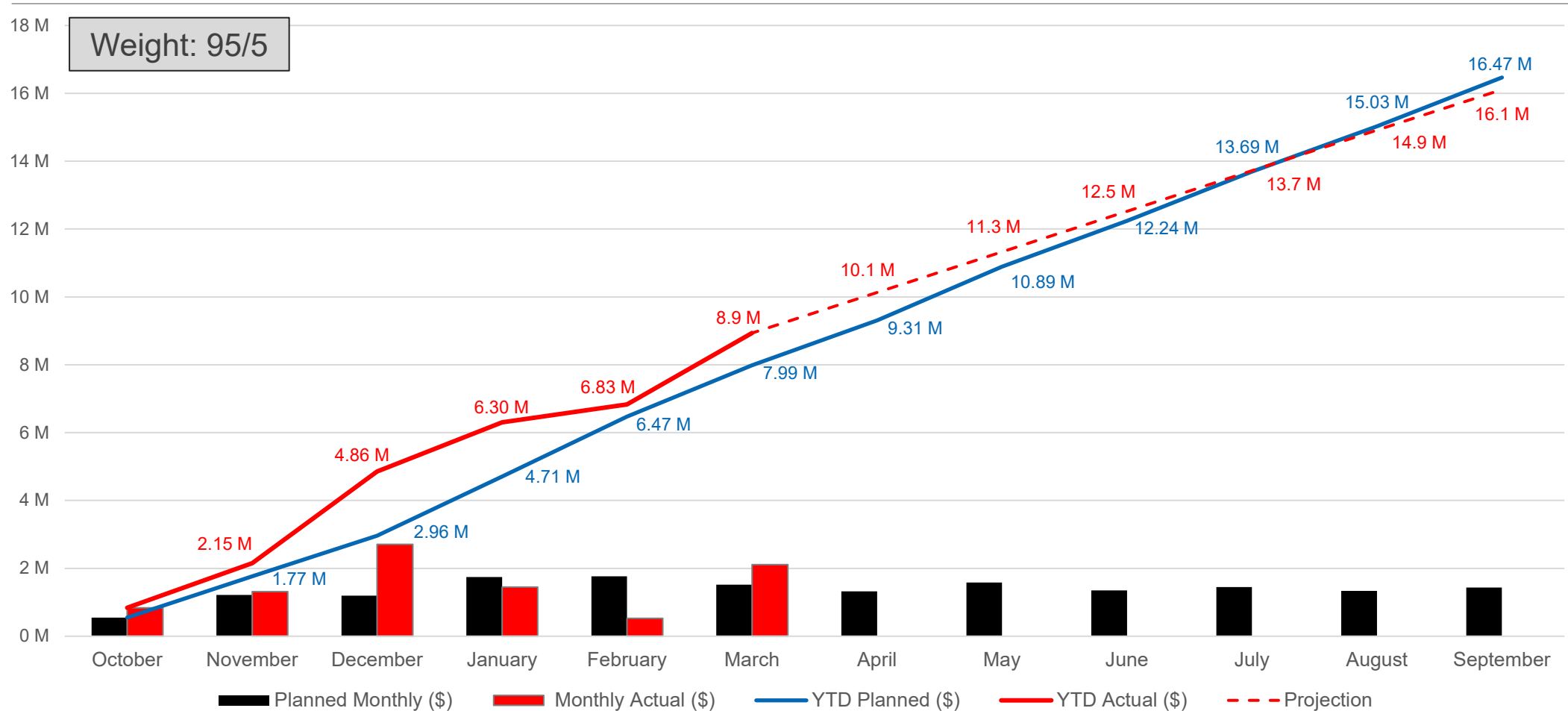


W/WW Engineering - Status

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - W/WW Engineering	138	\$ 33,136,871.00	\$ 11,390,130.86	\$ 7,756,900.00	\$ (3,633,230.86)	68%	23%
DEPARTMENT 3120 - WATER PLANT I	11	\$ 1,225,696.00	\$ 557,576.05	\$ 30,599.00	\$ (526,977.05)	5%	2%
DEPARTMENT 3130 - WATER PLANT II	11	\$ 1,505,679.00	\$ 423,124.94	\$ 170,348.00	\$ (252,776.94)	40%	11%
DEPARTMENT 3135 - RESACA MAINTENANCE	1	\$ 810,635.00	\$ 425,855.00	\$ 221,119.00	\$ (204,736.00)	52%	27%
DEPARTMENT 3140 - RAW WATER SUPPLY	1	\$ 300,000.00	\$ 150,000.00	\$ -	\$ (150,000.00)	0%	0%
DEPARTMENT 3150 - W/WW OPERATIONS & CONSTRUCTION	2	\$ 350,000.00	\$ -	\$ -	\$ -	0%	0%
DEPARTMENT 3155 - W/WW OPERATIONS & MAINTENANCE	6	\$ 1,865,400.00	\$ 916,269.59	\$ 1,534,774.00	\$ 618,504.41	168%	82%
DEPARTMENT 3220 - ROBINDALE WASTEWATER TREATMENT PLANT	6	\$ 998,435.00	\$ 699,627.50	\$ 406,847.00	\$ (292,780.50)	58%	41%
DEPARTMENT 3230 - WASTEWATER LIFT STATIONS	39	\$ 2,878,947.00	\$ 2,052,295.16	\$ 223,171.00	\$ (1,825,124.16)	11%	8%
DEPARTMENT 4115 - ASSET MANAGEMENT & CIP DELIVERY	1	\$ 112,169.00	\$ 112,169.00	\$ -	\$ (112,169.00)	0%	0%
DEPARTMENT 7170 - WAREHOUSE	2	\$ 672,444.00	\$ 138,157.43	\$ 166,460.00	\$ 28,302.57	120%	25%
DEPARTMENT 3310 - WATER AND WASTEWATER ENGINEERING	54	\$ 20,963,116.00	\$ 5,710,706.19	\$ 4,981,237.00	\$ (729,469.19)	87%	24%
DEPARTMENT 3210 - SOUTH WATER WASTEWATER TREATMENT PLANT	4	\$ 1,454,350.00	\$ 204,350.00	\$ 22,345.00	\$ (182,005.00)	11%	2%

Department	Cause of Delay	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 3310 - WATER AND WASTEWATER ENGINEERING	Contractor Performance	City Streets Contract - Old Hwy 77 - District 4	\$ 1,490,149.37	\$ 618,111.00	\$ 3,195,564.00	\$ (872,038.37)	41%	19.34%
DEPARTMENT 3230 - WASTEWATER LIFT STATIONS	Supplier (Equipment) Delay	Lift Station No. 9 Pump Rehabilitation	\$ 777,164.00	\$ 6,194.00	\$ 777,164.00	\$ (770,970.00)	1%	0.80%
DEPARTMENT 3310 - WATER AND WASTEWATER ENGINEERING	On Hold – Waiting another project to move forward (Banco Morales)	New Raw Water River Intake Facility - Engineering	\$ 348,214.00	\$ -	\$ 1,044,642.00	\$ (348,214.00)	0%	0.00%
DEPARTMENT 3135 - RESACA MAINTENANCE	Supplier (Equipment) Delay and Change of Scope (Not pursuing Office Trailer)	Capital Equipment - Resaca	\$ 425,855.00	\$ 221,119.00	\$ 810,635.00	\$ (204,736.00)	52%	27.28%
DEPARTMENT 3310 - WATER AND WASTEWATER ENGINEERING	Contracts Execution Delay	16-inch Waterline Loop at Ruben M Torres Blvd	\$ 127,007.50	\$ 399.00	\$ 508,030.00	\$ (126,608.50)	0%	0.08%
DEPARTMENT 3310 - WATER AND WASTEWATER ENGINEERING	Design Changes	North Regional Force Main - Phase I - Engineering & Construction	\$ 258,826.00	\$ 137,058.00	\$ 1,758,826.00	\$ (121,768.00)	53%	7.79%
DEPARTMENT 3220 - ROBINDALE WASTEWATER TREATMENT PLANT	No Delay in Schedule	Upgrade of Robindale WWTP Headworks Screening System and Compactor	\$ 298,807.50	\$ 191,551.00	\$ 597,615.00	\$ (107,256.50)	64%	32.05%

Enterprise Solutions - Cashflow



Enterprise Solutions - Status

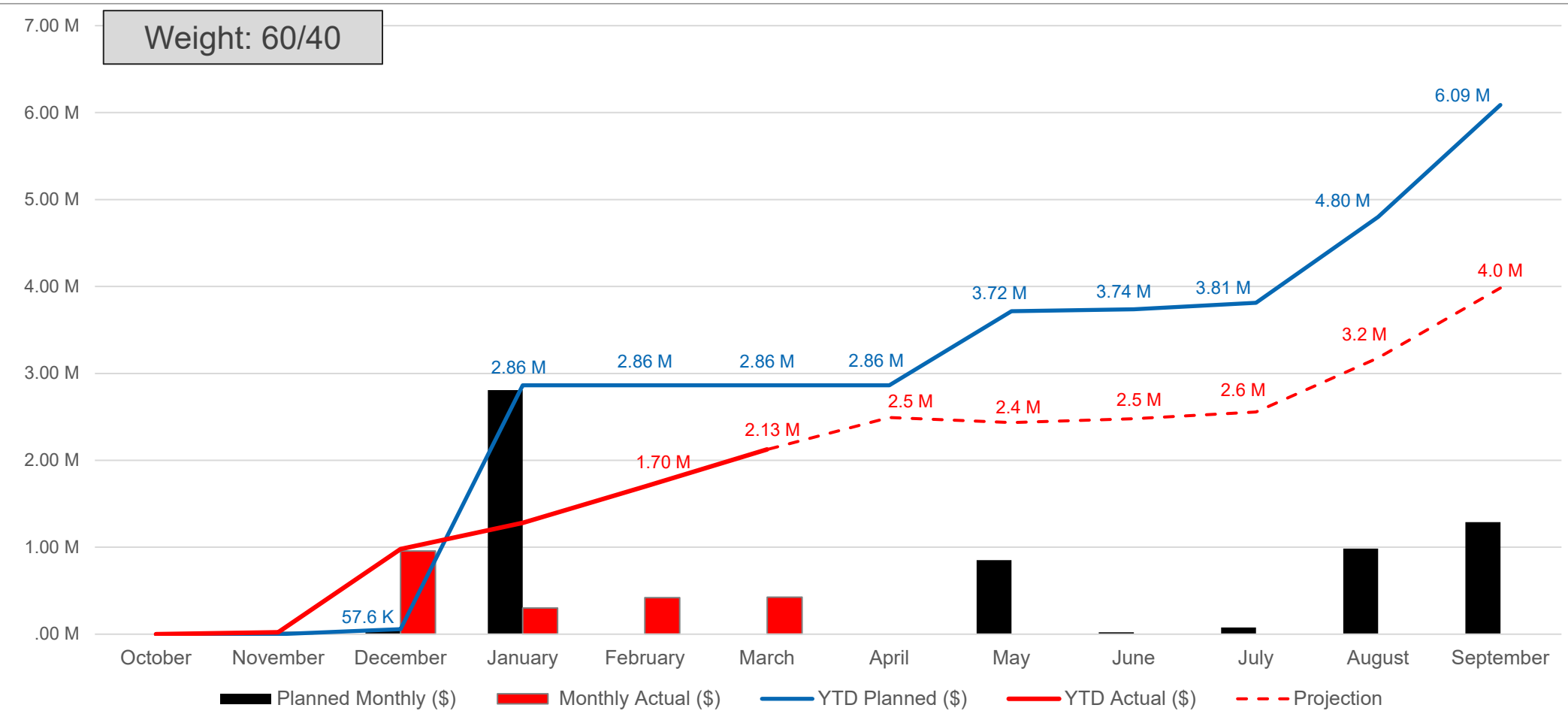
Overall Metrics

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Enterprise Solutions	27	\$ 16,466,411.00	\$ 7,985,724.42	\$ 8,936,311.00	\$ 950,586.58	112%	54%
DEPARTMENT 6135 - CIS SUPPORT	1	\$ 241,135.00	\$ 226,022.50	\$ 170,485.00	\$ (55,637.50)	75%	71%
DEPARTMENT 7130 - ENTERPRISE SOLUTIONS	2	\$ 11,108,949.00	\$ 5,683,960.63	\$ 8,420,830.00	\$ 2,736,869.37	148%	76%
DEPARTMENT 7135 - GEOGRAPHIC INFORMATION SYSTEMS	1	\$ 150,000.00	\$ -	\$ -	\$ -	0%	0%
DEPARTMENT 7190 - SUPV CONTROL & DATA ACQ (SCADA)	14	\$ 2,406,538.00	\$ 624,248.72	\$ 246,113.00	\$ (378,135.72)	39%	10%
DEPARTMENT 7131 - IT HARDWARE, CYBER, & NETWORK MGMNT	9	\$ 2,559,789.00	\$ 1,451,492.57	\$ 98,883.00	\$ (1,352,609.57)	7%	4%

Projects with +500k budget and less than 80% As Planned

Department	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 7190 - SUPV CONTROL & DATA ACQ (SCADA)	OSI SCADA Upgrade	\$ 367,242.72	\$ 80,493.00	\$ 866,085.00	\$ (286,749.72)	22%	9.29%

Finance - Cashflow



Finance - Status

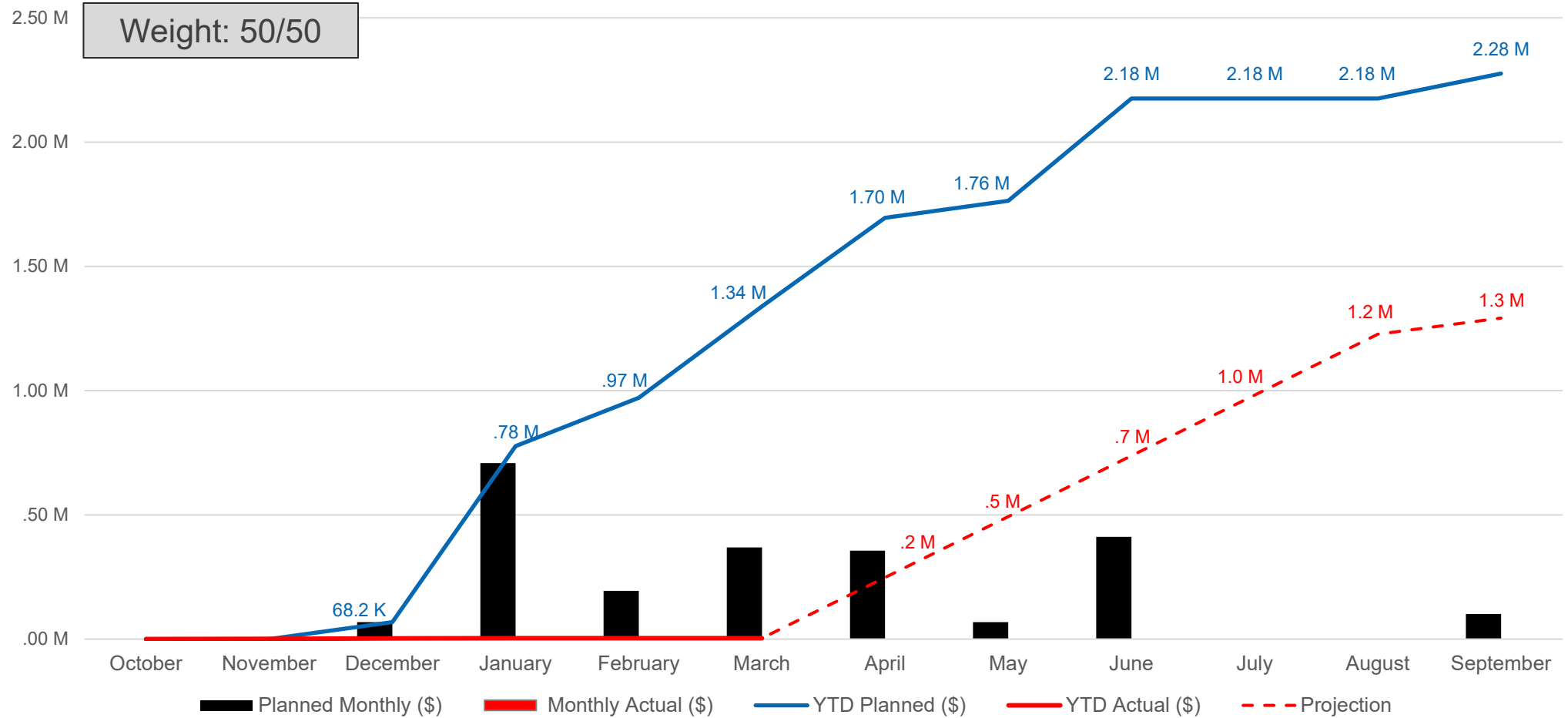
Overall Metrics

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Finance	4	\$ 6,087,733.00	\$ 2,864,314.00	\$ 2,125,483.00	\$ (738,831.00)	74%	35%
DEPARTMENT 5110 - FINANCE	1	\$ 250,000.00	\$ -	\$ -	\$ -	0%	0%
9110 - COMPANY-WIDE EXPENSES	3	\$ 5,837,733.00	\$ 2,864,314.00	\$ 2,125,483.00	\$ (738,831.00)	74%	0%

Projects with +500k budget and less than 80% As Planned

Department	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
9110 - COMPANY-WIDE EXPENSES	CAPITAL EQUIPMENT - Electric	\$ 1,242,015.00	\$ 760,196.00	\$ 2,053,948.00	\$ (481,819.00)	61%	37.01%

Facility Maintenance - Cashflow



Facility Maintenance- Status

Overall Metrics

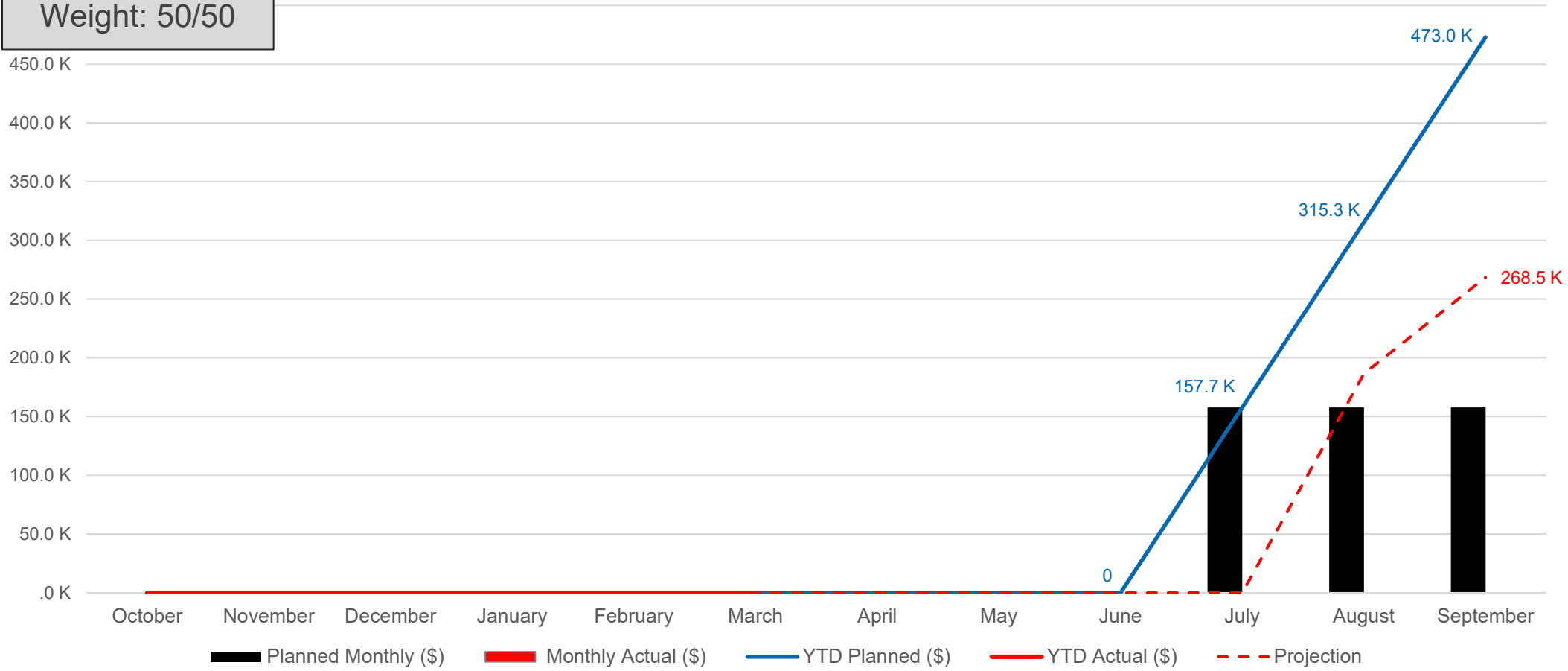
Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Facility Maintenance	9	\$ 2,275,747.00	\$ 1,339,285.71	\$ 3,673.00	\$ (1,335,612.71)	0%	0%
DEPARTMENT 7160 - FACILITY MAINTENANCE	9	\$ 2,275,747.00	\$ 1,339,285.71	\$ 3,673.00	\$ (1,335,612.71)	0%	0%

Projects with +500k budget and less than 80% As Planned

Department	Project Description	YTD Planned (\$)	YTD Actual (\$)	Amended Plan for FY 2026 (\$)	Expenditure Variance (Actual vs Planned) (\$)	As Planned YTD (%)	Complete from total FY (%)
DEPARTMENT 7160 - FACILITY MAINTENANCE	HVAC Replacement and Design Project	\$ 450,000.00	\$ 3,673.00	\$ 700,747.00	\$ (446,327.00)	1%	0.52%
DEPARTMENT 7160 - FACILITY MAINTENANCE	Administration Building HVAC Replacement	\$ 514,285.71	\$ -	\$ 1,200,000.00	\$ (514,285.71)	0%	0.00%

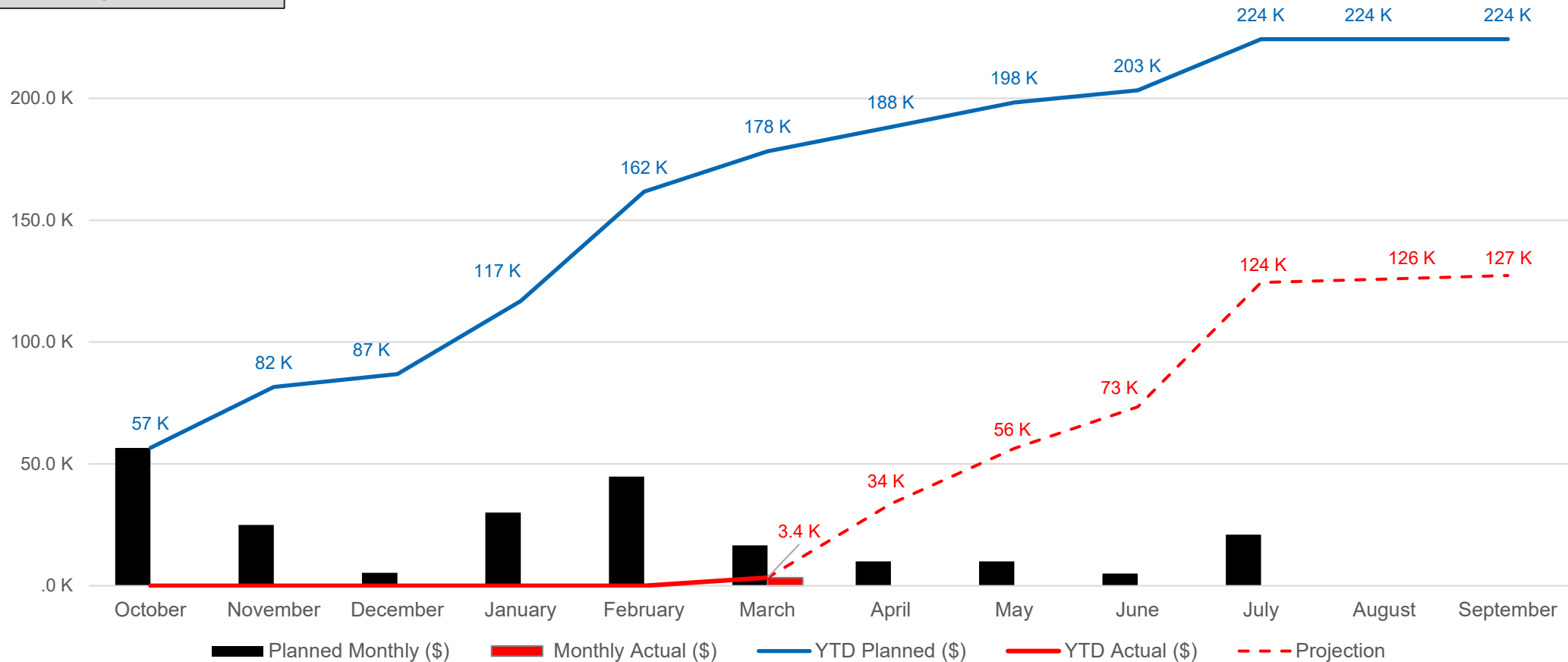
Administration - Cashflow

Weight: 50/50

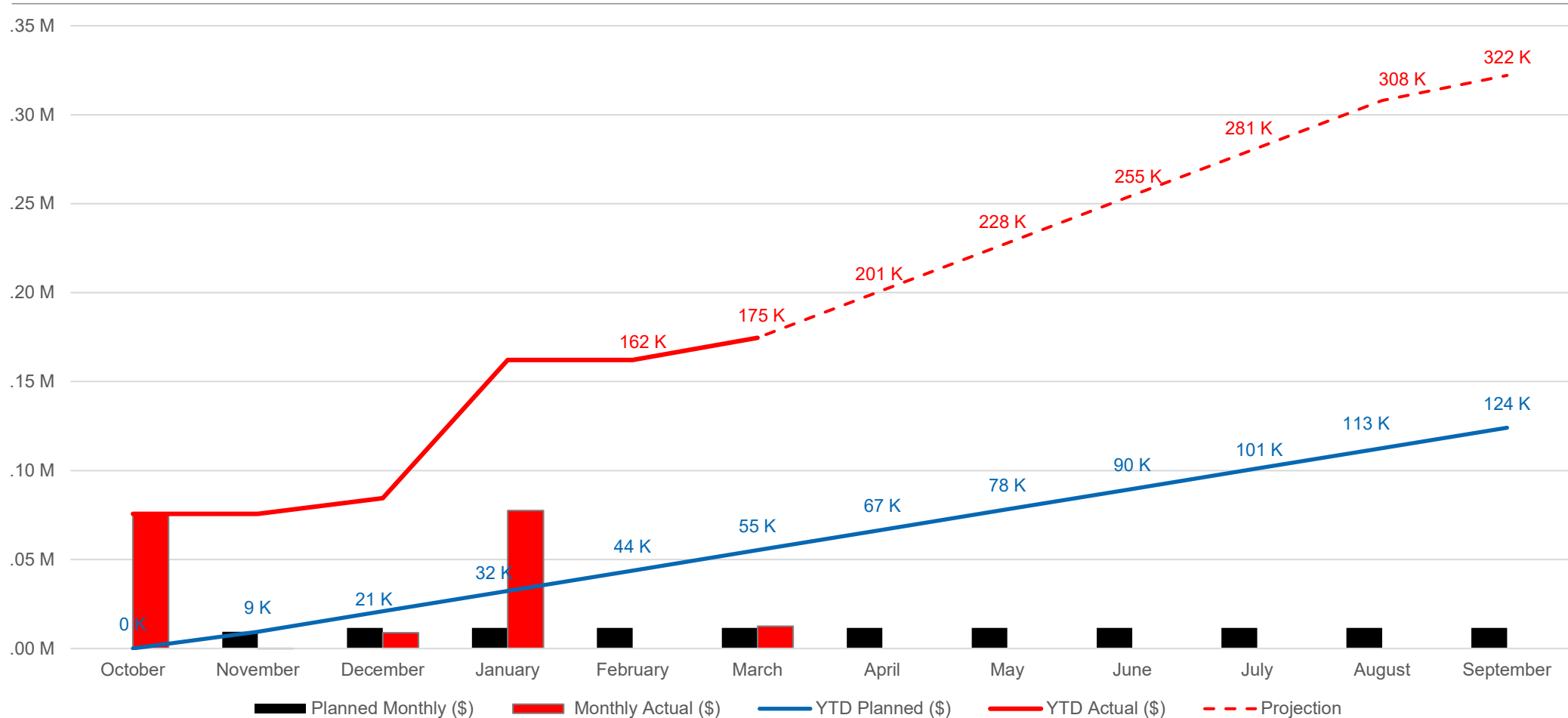


Customer & Support Services - Cashflow

Weight: 50/50



General Counsel - Cashflow



Adm./Cust. Serv./Gen. Counsel/Env.- Status

Overall Metrics

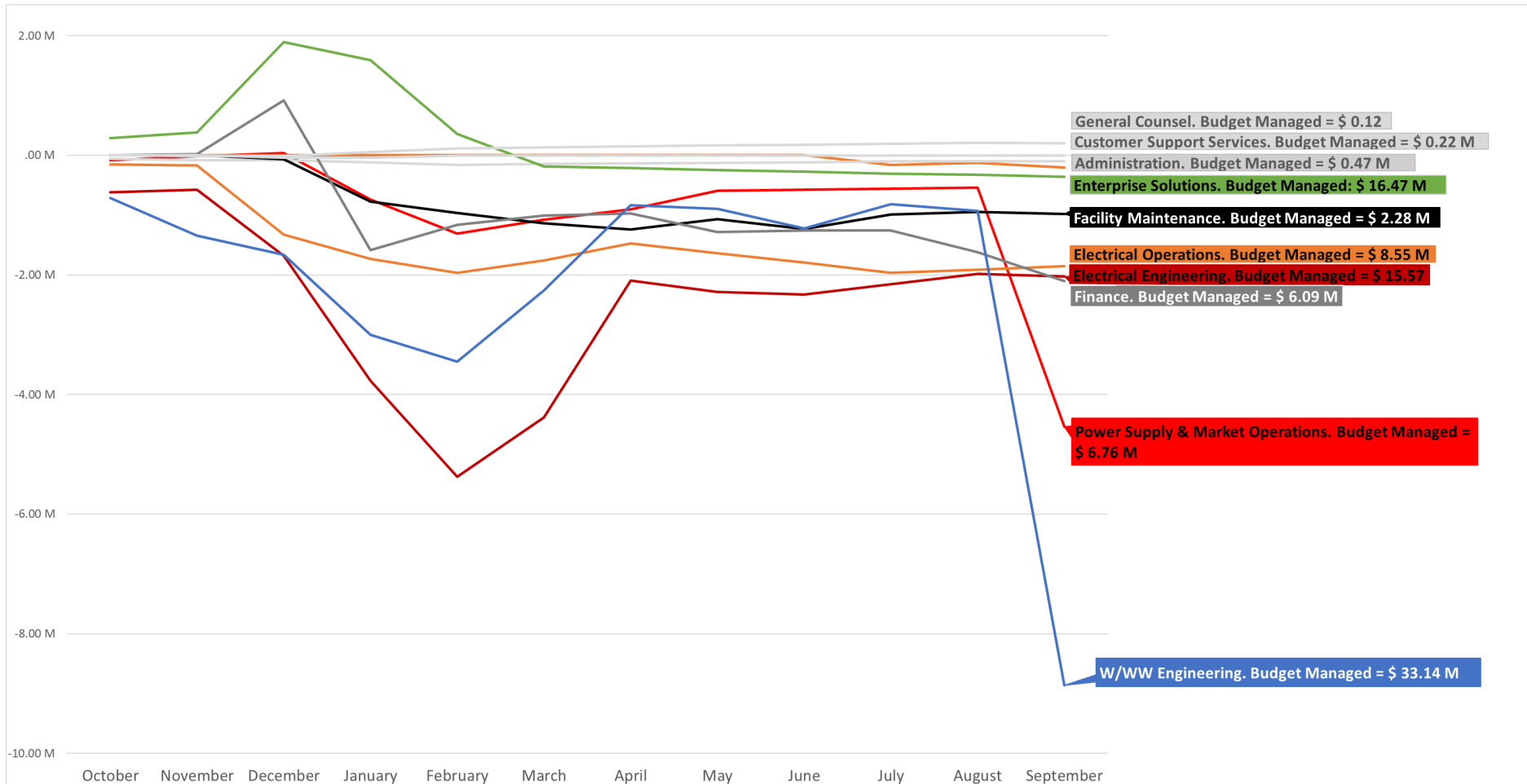
Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Administration	1	\$ 473,000.00	\$ -	\$ -	\$ -	0%	0%
DEPARTMENT 1135 - COMMUNICATIONS & PUBLIC RELATIONS	1	\$ 473,000.00	\$ -	\$ -	\$ -	0%	0%

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Customer & Support Services	3	\$ 224,300.00	\$ 178,300.00	\$ 3,351.00	\$ (174,949.00)	2%	1%
DEPARTMENT 6110 - CUSTOMER SERVICE	1	\$ 71,000.00	\$ 25,000.00	\$ -	\$ (25,000.00)	0%	0%
DEPARTMENT 6125 - CALL CENTER	1	\$ 40,079.00	\$ 40,079.00	\$ 180.00	\$ (39,899.00)	0%	0%
DEPARTMENT 6160 - CASHIERS	1	\$ 113,221.00	\$ 113,221.00	\$ 3,171.00	\$ (110,050.00)	3%	3%

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - General Counsel	4	\$ 124,053.00	\$ 55,249.50	\$ 174,601.00	\$ 119,351.50	316%	141%
DEPARTMENT 1165 - RECORDS MANAGEMENT	1	\$ 118,963.00	\$ 50,159.50	\$ -	\$ (50,159.50)	0%	0%
DEPARTMENT 7125 - REAL ESTATE	3	\$ 5,090.00	\$ 5,090.00	\$ 174,601.00	\$ 169,511.00	3430%	3430%

Department	# Projects	Budget Total	Planned YTD	Actual YTD	Variance from Planned	% as Planned YTD	% Complete from Total
CIP Branch - Environmental Services	1	\$ 37,000.00	\$ 37,000.00	\$ 32,000.00	\$ (5,000.00)	86%	86%
DEPARTMENT 1430 - PRETREATMENT	1	\$ 37,000.00	\$ 37,000.00	\$ 32,000.00	\$ (5,000.00)	86%	86%

Projected Budget Variance by branch





BROWNSVILLE
PUBLIC UTILITIES BOARD

Grant Activity Update

● ● ● FINANCE COMMITTEE | April 29, 2026

Miriam C. Suarez

Senior Grants Coordinator

Finance Department

A decorative graphic at the bottom of the slide consists of several overlapping, wavy blue shapes that create a sense of movement and depth, extending across the width of the page.

GRANTS DASHBOARD

AS OF APRIL 2026

Grants Activity Count



20

Total Funding Awarded

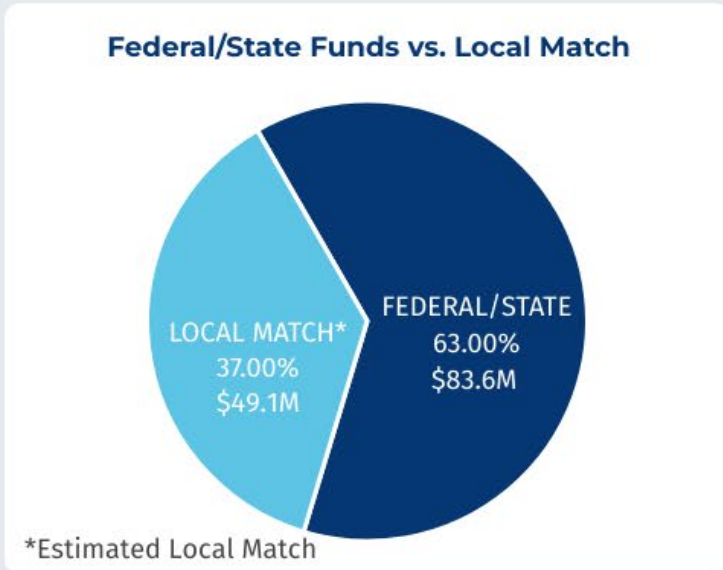
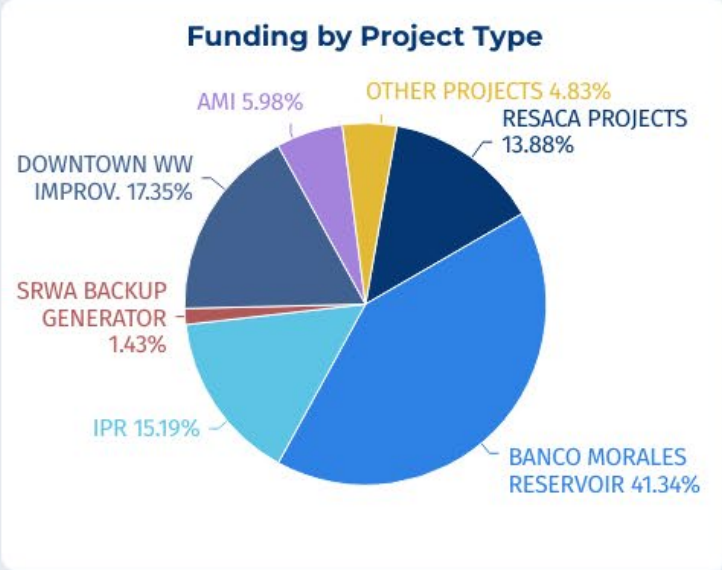
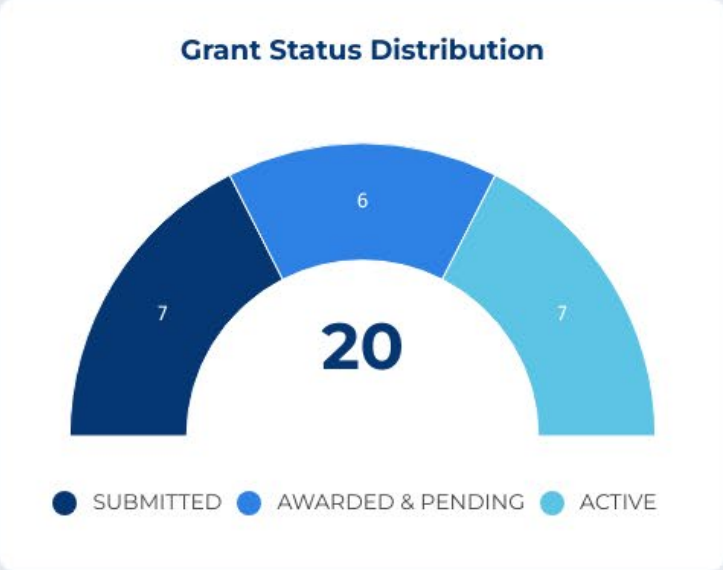


\$83.6 M

Total Project Costs

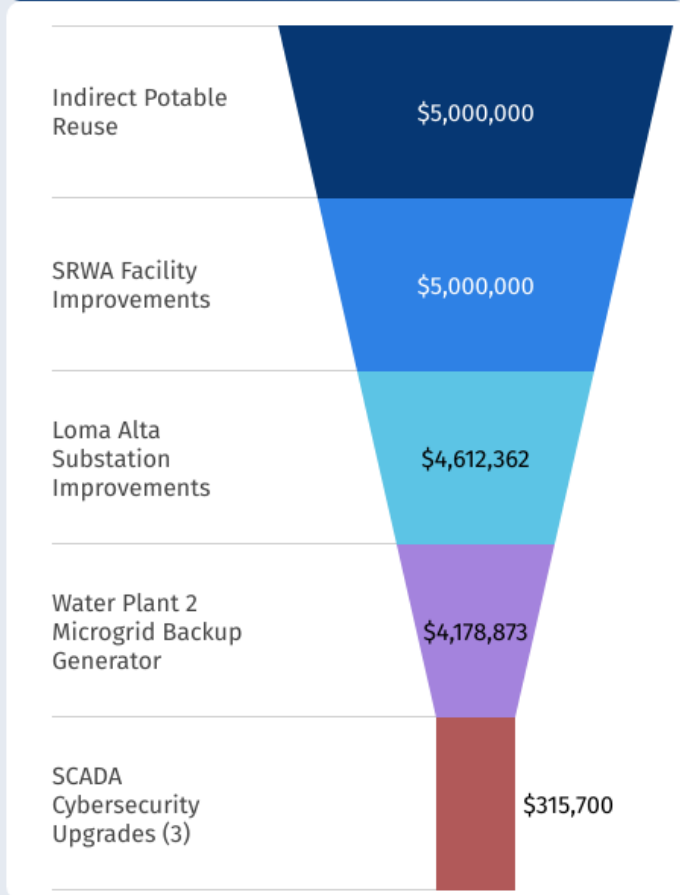


\$132.7 M

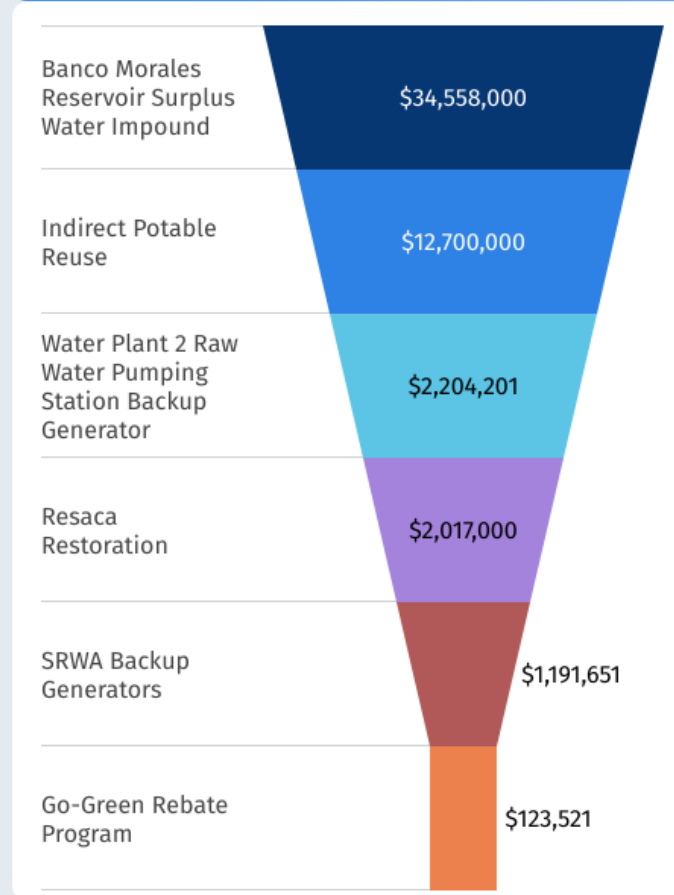


GRANTS RECAP

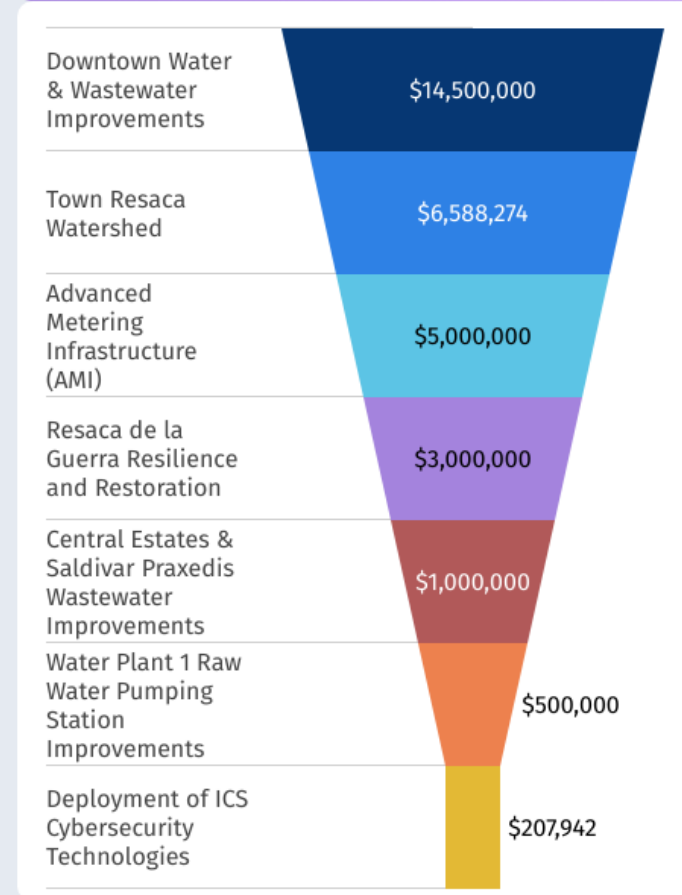
Submitted Grant Applications \$19,106,935









Awarded Pending Agreement \$52,794,373



Grant Funded Active Projects \$30,796,216



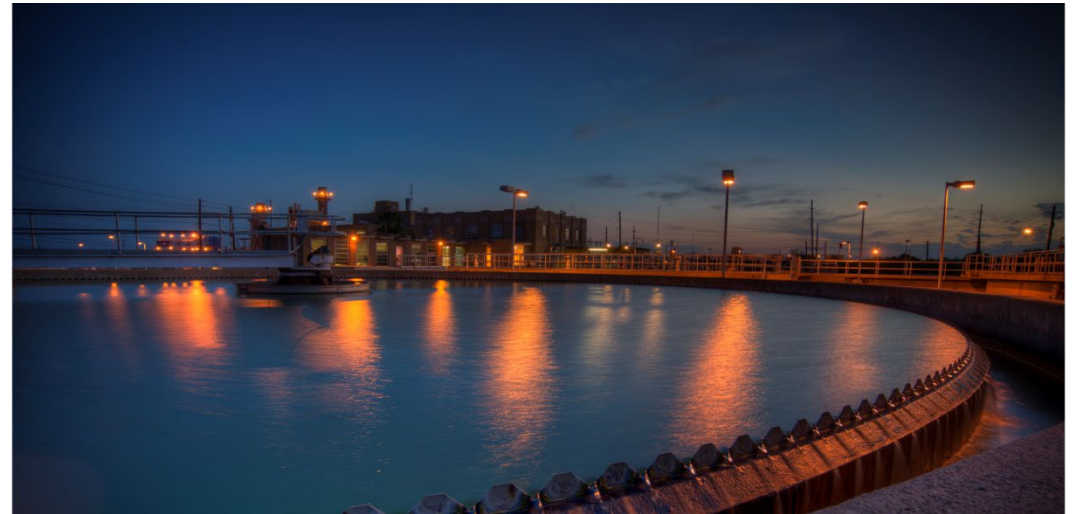
POTENTIAL GRANT OPPORTUNITIES

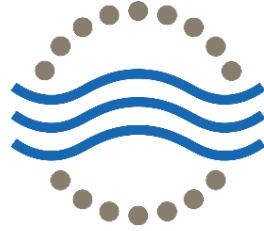
-  **SPARK - Department of Energy (DOE)**
Energy Infrastructure / Grid Modernization
-  **BUILDING RESILIENT INFRASTRUCTURE AND COMMUNITIES - FEMA/TDEM**
Resilience & Hazard Mitigation
-  **SMALL SCALE EFFICIENCY- Bureau of Reclamation (BOR)**
Water/Wastewater Infrastructure
-  **WATER SUPPLY & INFRASTRUCTURE GRANT (WSIG) - Texas Water Development Board (TWDB)**
Water Supply & Infrastructure
-  **DROUGHT RESPONSE PROGRAM - Bureau of Reclamation (BOR)**
Water Supply & Drought Resiliency
-  **DEMONSTRATION OF ENERGY & EFFICIENCY DEVELOPMENTS (DEED) - APPA**
Energy Innovation & Pilot Projects

Q&A

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PUBLIC UTILITIES BOARD

Water & Wastewater Residential Charge Comparison

● ● ● FINANCE COMMITTEE | April 29, 2026

David Medrano

Director of Finance

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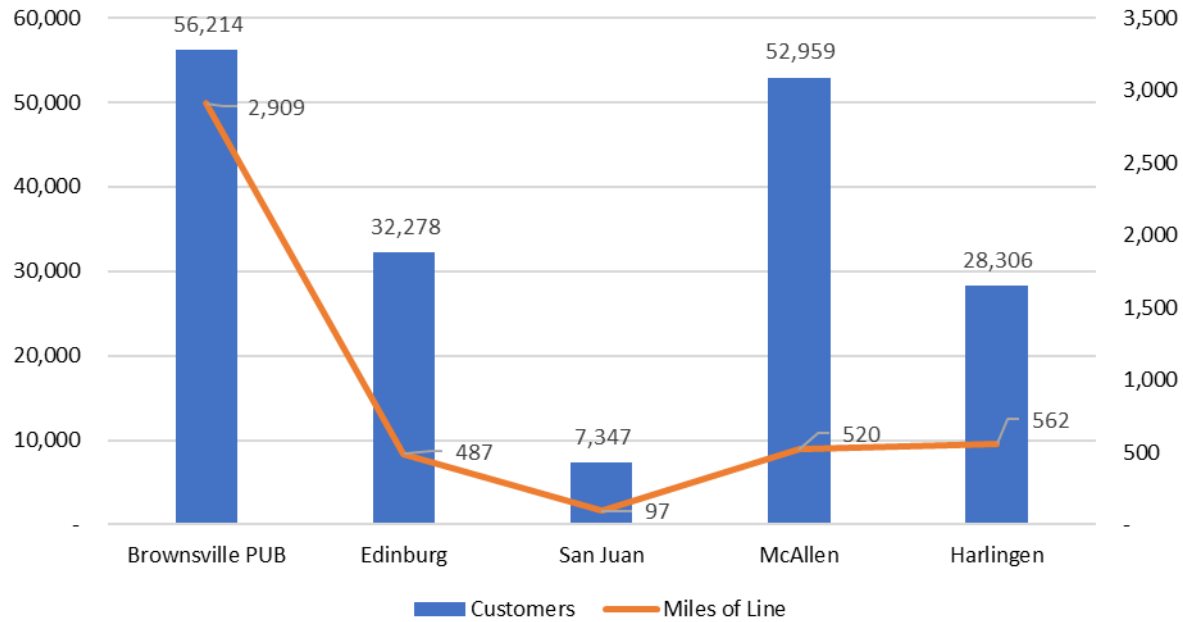
Factors that Impact Water and Wastewater Rates

- ❑ Infrastructure Investment
 - The age and condition of existing pipes, treatment plants etc.
- ❑ Source and Quality of Water
 - Water sourced from costly or distant locations may require higher extraction, transportation and treatment costs
- ❑ Regulatory Compliance
 - Compliance with local, state and federal regulations may require investment in additional technology and processes
- ❑ Operational Costs
 - Operation costs for labor, energy, chemicals, and maintenance can vary among utilities
- ❑ Geographic Factors
 - A larger geographic service area may require more extensive distribution and collection systems
- ❑ Debt Levels and Future Investments
 - Debt service payments for past or future projects can create the need for rate increases
- ❑ General Fund Transfers
 - Transfers to the Municipality's general fund may be paid for with utility funds

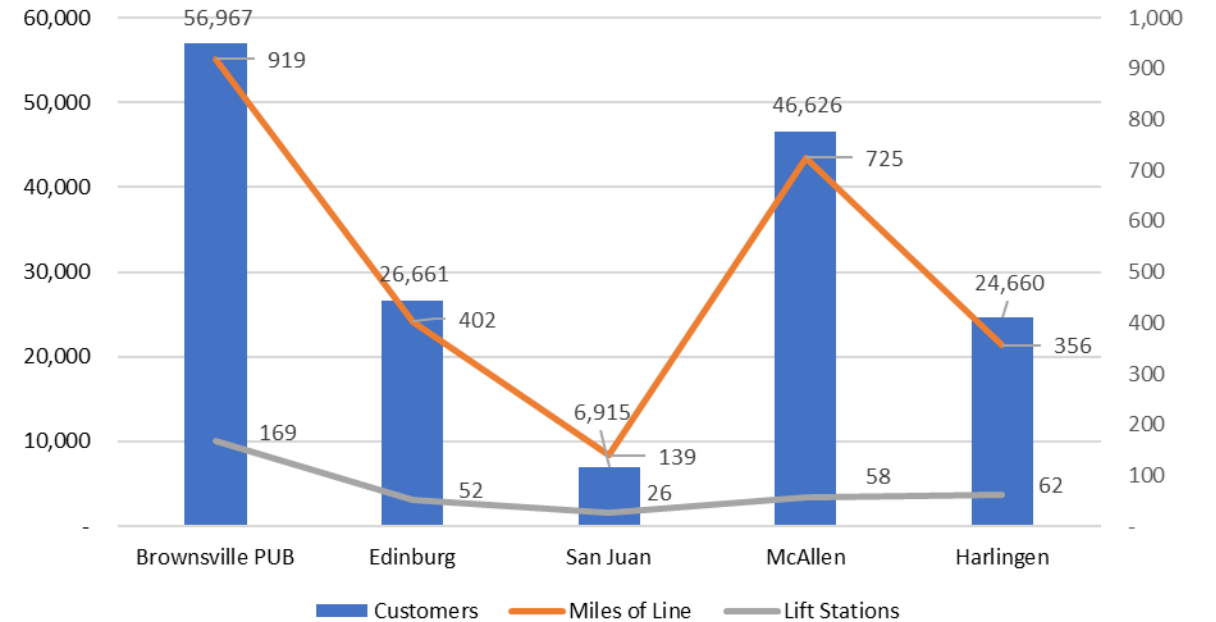


Water/Wastewater Statistics for Selected Valley Cities

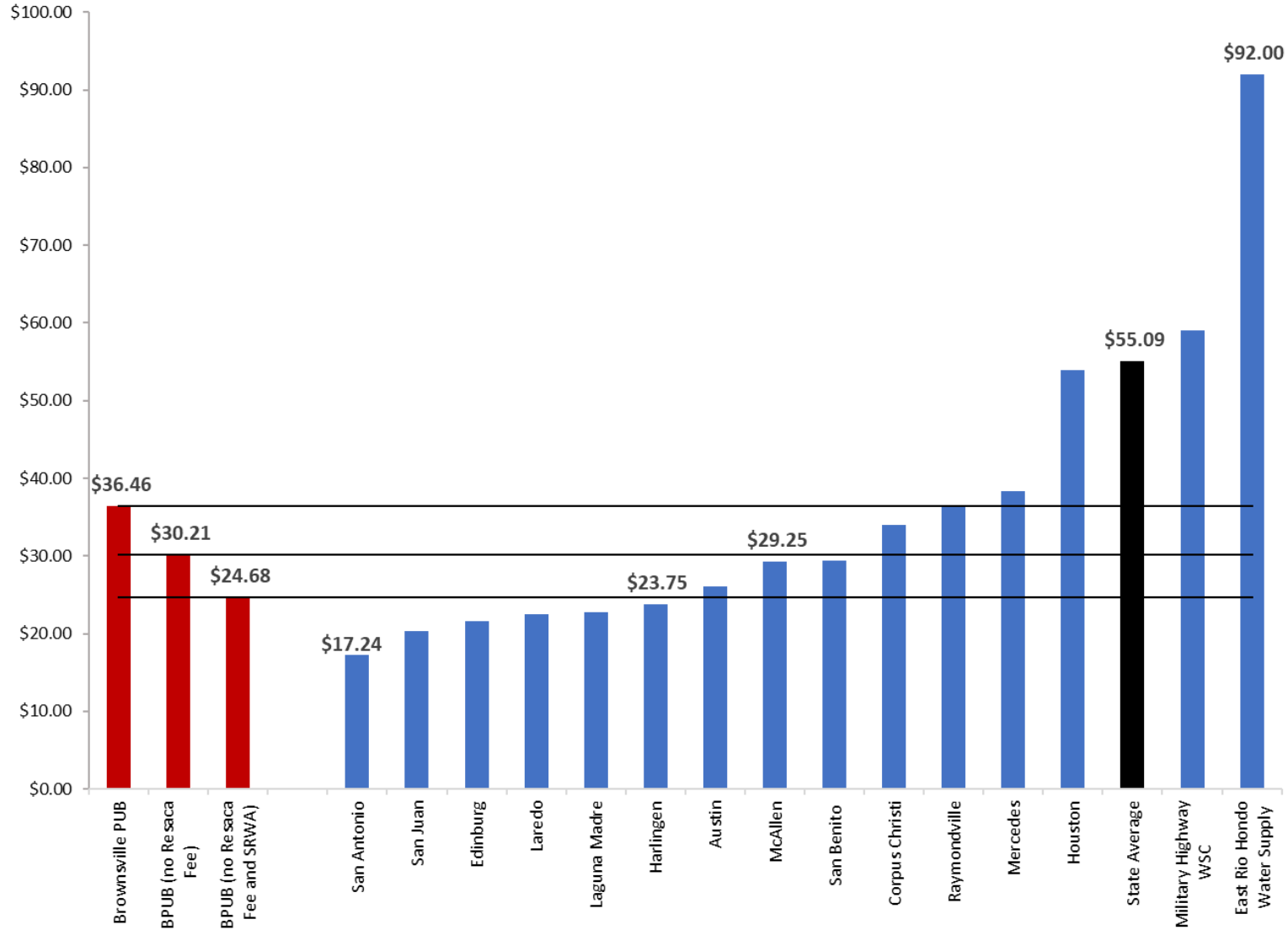
Water Utility Statistics



WasteWater Utility Statistics



Monthly Residential Charge Comparison 5,000 Gallons Water



Notes:
Current rates as of April 2026 for inside city customers. The State average is for 2025.

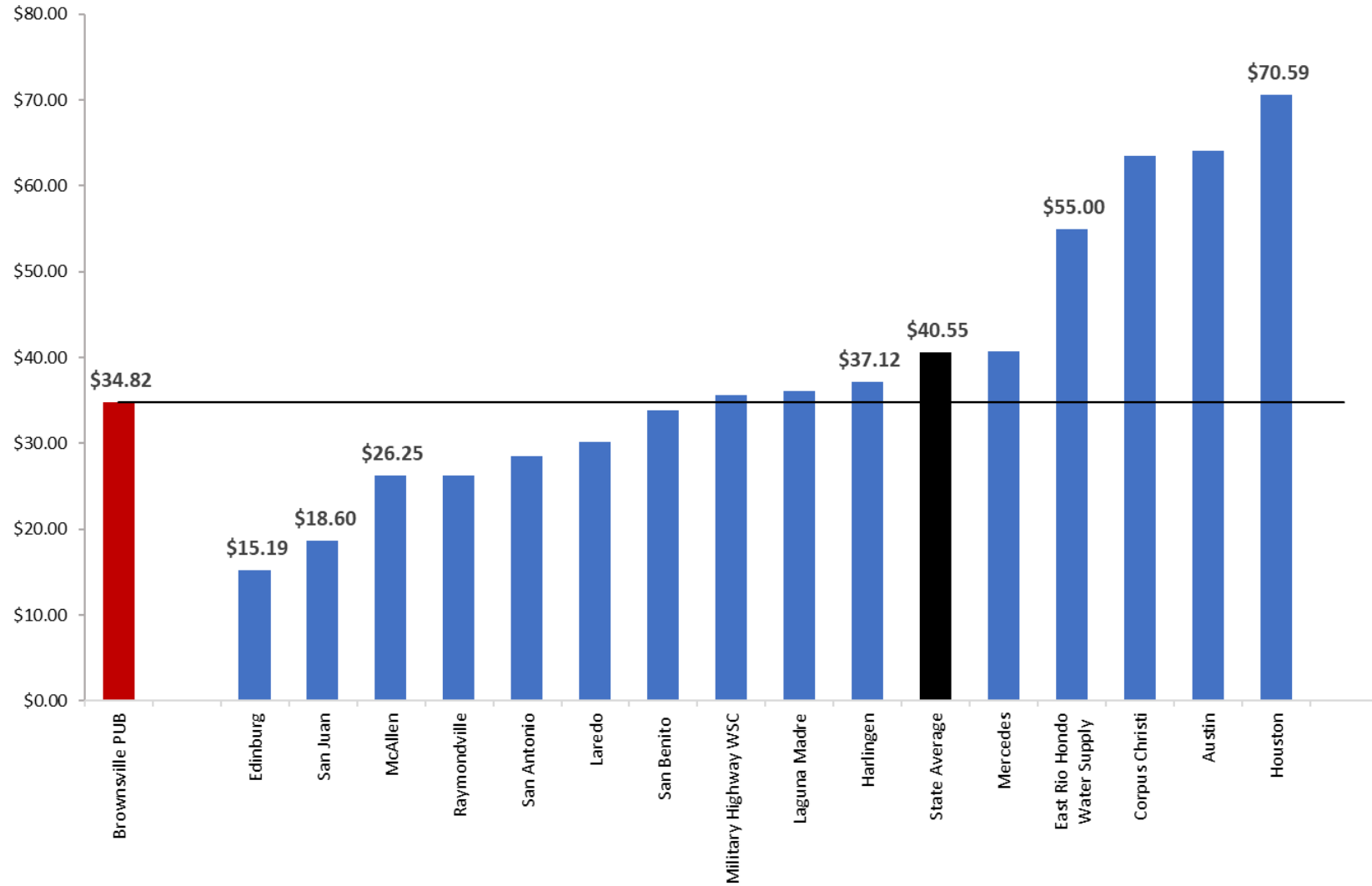


Water Plants 1 & 2 and SRWA Cost of Water per 1,000 Gallons Fiscal Year 2025

	<u>Water Plants I</u>	<u>Water Plants II</u>	<u>Water Plants I & II</u>	<u>SRWA</u>	<u>Combined</u>
Treatment Plant Variable O&M & Capital Costs	\$ 3,005,005	\$ 2,690,695	\$ 5,695,700	\$ 4,896,330	\$ 10,592,030
Fixed Costs - Treatment Plant Debt Service	600,507	554,314	1,154,821	2,276,265	3,431,086
Total Treatment Plant Variable & Fixed Costs	<u>\$ 3,605,512</u>	<u>\$ 3,245,009</u>	<u>\$ 6,850,521</u>	<u>\$ 7,172,595</u>	<u>\$ 14,023,116</u>
Annual Treatment (1,000 gallons)	2,567,120	2,642,655	5,209,775	2,504,427	7,714,202
Cost per 1,000 gallons:					
O&M	\$ 1.17	\$ 1.02	\$ 1.09	\$ 1.96	\$ 1.37
Debt Service	\$ 0.23	\$ 0.21	\$ 0.22	\$ 0.91	\$ 0.44
Combined O&M and Debt Service	<u>\$ 1.40</u>	<u>\$ 1.23</u>	<u>\$ 1.31</u>	<u>\$ 2.86</u>	<u>\$ 1.83</u>



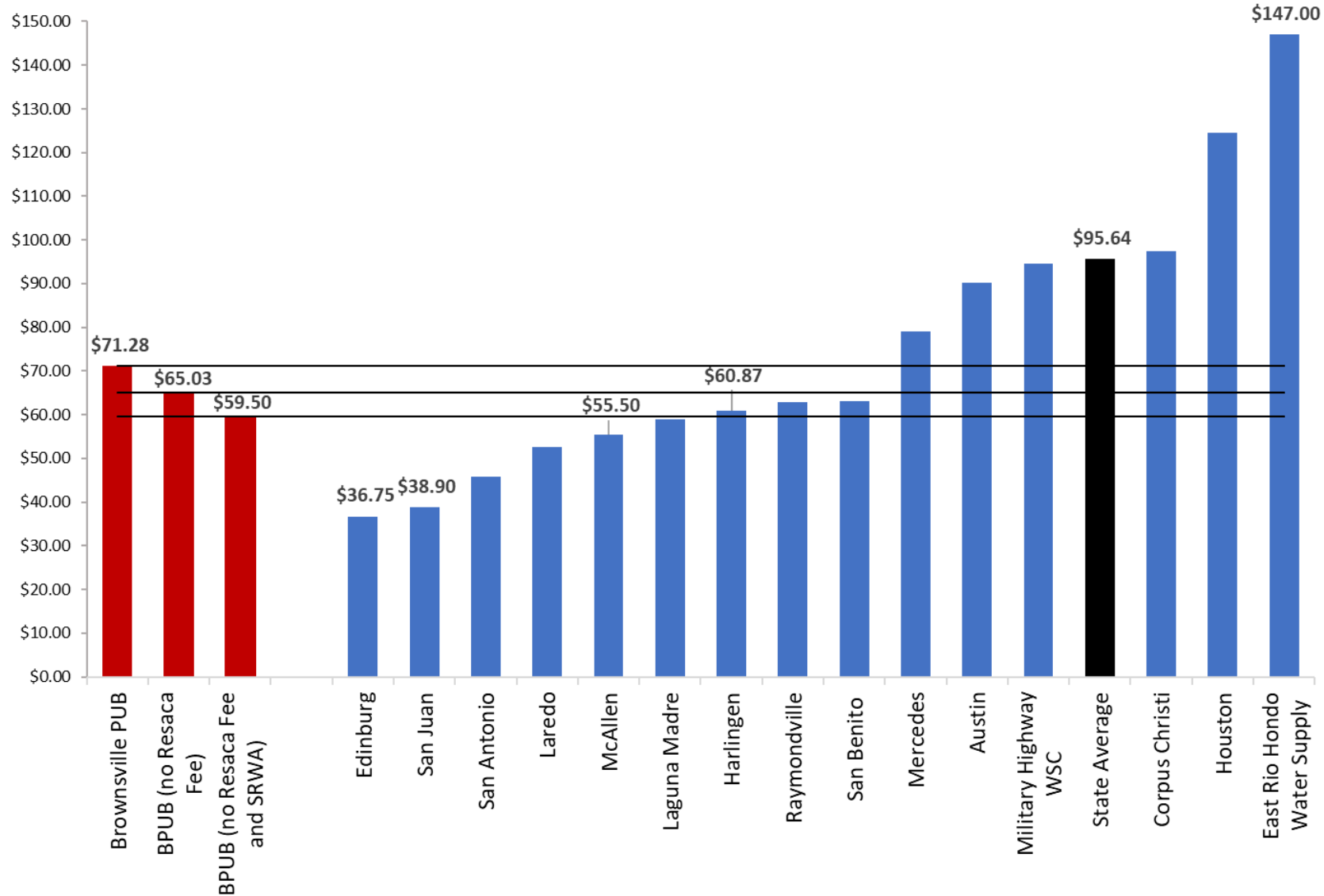
Monthly Residential Charge Comparison 5,000 Gallons Wastewater



Notes:
Current rates as of April 2026 for inside city customers. The State average is for 2025.



Monthly Residential Charge Comparison 5,000 Gallons Water and Wastewater



New Water Source Opportunities

BPUB Indirect Potable Reuse

- Conversion of effluent flow from Robindale WWTP into an additional 8 MGD of potable water
- Estimated project cost: \$40 million
- Funding status: \$12.7 million awarded through State Appropriations (HB 500) via the Texas Water Development Board (TWDB). Additionally, a Letter of Intent submitted to the U.S. Army Corps of Engineers requesting \$5 million under WRDA FY 2024.

SRWA Optimization

- Increase production of existing plant from 6.5 MGD to 10.0 MGD
- Estimated project cost: \$42.4 million
- Funding status: Letter of Intent submitted to the U.S. Army Corps of Engineers requesting \$5 million under WRDA FY 2024. Other grant and external funding opportunities are being pursued through applicable federal and state infrastructure programs.

SRWA Expansion

- Double potable water production from the optimized 10.0 MGD to 20.0 MGD
- Estimated project cost: \$181.0 million
- Funding status: Grant and external funding opportunities are being pursued through applicable federal and state infrastructure programs.

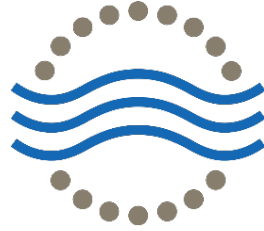
Other

Water/Wastewater Rate Study Initiated with NewGen



QUESTIONS?





BROWNSVILLE
PUBLIC UTILITIES BOARD

BPUB's Cross Connection Control Program

**COST SAVINGS INITIATIVE
AND BUILDING INTERNAL CAPACITY AND CAPABILITY**

● ● ● FINANCE COMMITTEE | APRIL 29, 2026

Sergio Delgadillo

Division Manager for Administration

Human Resources

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BPUB Strategic Business Plan 2026-2030

Strategy Alignment

Strategic Focus Area 8

“Resiliency & Reliability”

Strategic Focus Area (SFA) Definition

It is important for BPUB to deliver consistent, uninterrupted, and high-quality utility services while maintaining the ability to quickly recover from unexpected disruptions, thereby protecting customers, supporting growth, and improving public trust.

Strategic Challenge

BPUB must address limited system redundancy, immature asset management practices, and gaps in maintenance practices that increase the risk of equipment failure and extended outages, and must do so without compromising affordability.

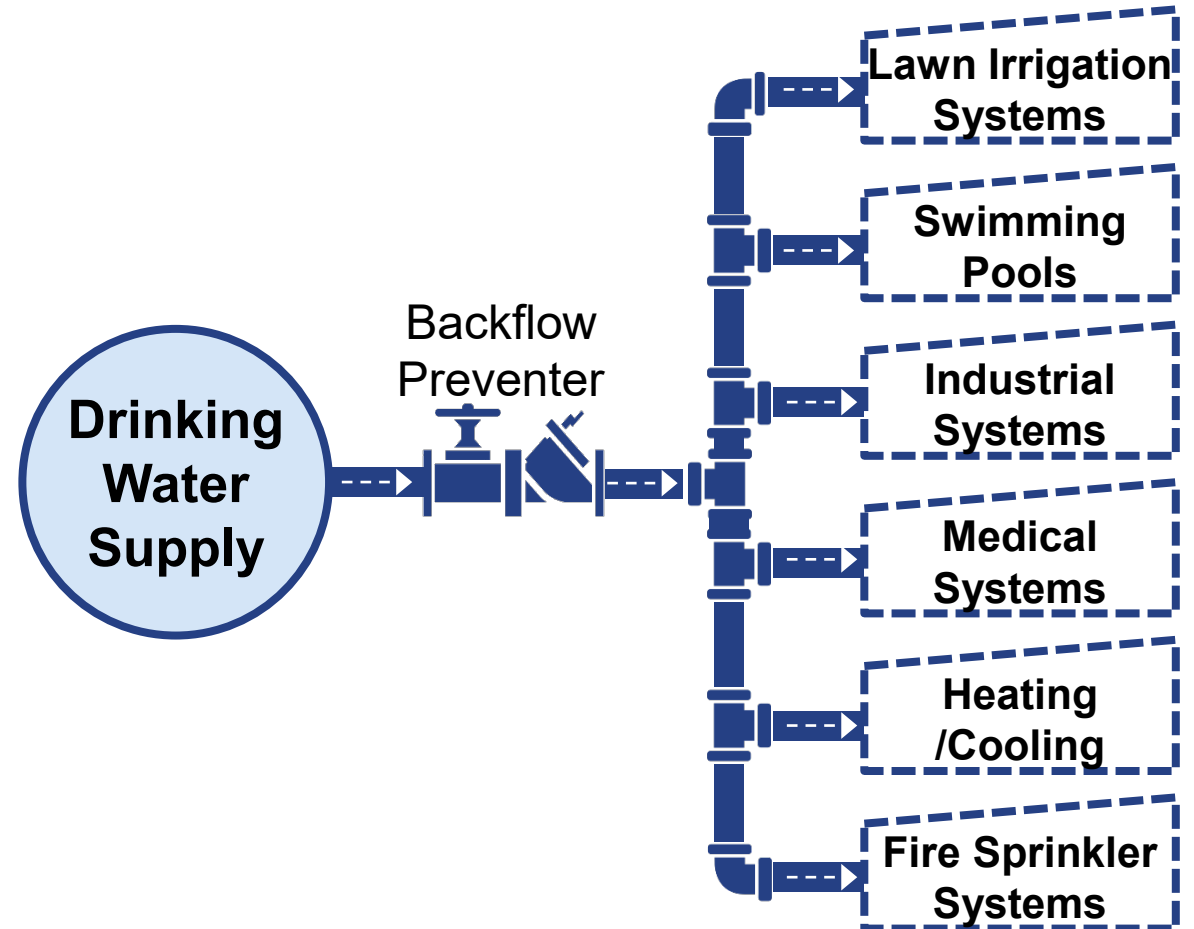
Statement of Strategic Direction (SSD) - 16

BPUB will focus on improving preventative and predictive maintenance practices.

BPUB's Cross Connection Control Program

A Cross-Connection Control Program helps identify, control, and eliminate actual or potential cross-connections that could allow contaminants to enter the public potable water system.

It is not optional and must be formally adopted, documented, enforced, and maintained by the water utility under 30 Texas Administrative Code §290.46(i)



Program Background

Program Cycle

The Cross-Connection Control Program operates on a recurring 10-year inspection cycle.

Inspection Volume Requirements

BPUB must complete 5,000 inspections annually to cover 50,000 service connections within ten years.

Historical Contractor Cost Structure (2019–2024)

Between 2019 and 2024, BPUB completed 11,763 inspections through contracted services.

Inspection Demand and Staffing

BPUB stopped contract end of 2024 and currently performs 2,588 with only two technicians

Compliance and Public Health Risk

The capacity gap increases regulatory non-compliance risk and raises public health protection concerns.

Importance for BPUB Mission

Timely inspections are essential regulatory obligations supporting BPUB's mission to ensure safe drinking water.

Building Internal or External Capability?



Regulatory Compliance Gap: Current inspection output does not meet operational goals risking non-compliance with TCEQ regulations.

Request for New Positions: Approval is requested for two full-time Cross-Connection Compliance Technicians to fill critical program gaps.

Financial Justification: Hiring two technicians reduces operating costs compared to contractor reliance, ensuring budget efficiency.

Financial and Operational Analysis

In-House Cost Assumptions (2026)	
Current technicians (FTE)	2
Average annual inspections per technician	1401
Annual labor cost per technician (Salary & Benefits)	\$68,705.49
Variable cost per inspection (HBVB, fuel, supplies)	\$10,886
Annual fixed program overhead (vehicles/training/admin)	\$17,540.52
Compounded Cost for 1,294 inspections	\$97,131.78
Observed in-house cost per inspection (CPI)	\$69.33

Contracted (Historic Baseline 2024)	
Contract period length (years)	5
Total contracted inspections (period)	11,763
Total contracted cost (period)	\$1,107,382
Derived contractor inspections per year	2,353
Derived contractor annual cost	\$221,476
Contractor cost per inspection	\$94.14
Hose Bib Vacuum Breaker (HBVB) + \$6.01	\$100.15

Financial and Operational Analysis



Contracted Inspection Costs

From 2019 to 2024, contracted inspections cost over \$1.1 million, averaging \$100.15 per inspection, or approximately **\$106.25** per inspection when adjusted to 2026 dollars.



In-House Cost Efficiency

In-house inspections reduced cost per inspection to **\$69.33** including labor, materials and overhead.



Expanded Capacity and Savings

Hiring two technicians increases capacity to **5,708 inspections** per year and saves **\$115,190 annually** versus contractors.



Five-Year Savings Outlook

Net present value of savings over five years is conservatively estimated at **\$535,500 to \$611,500**

Executive Summary

Building Internal or External Capacity

Current staffing supports about half of required inspections, contractor or internal capacity must be build to address operational strain and backlog.

Cost Efficiency Improvement

Transitioning from contractors to in-house technicians lowered inspection costs from \$106.25 to \$69.33 per inspection.

Risk Management Through Prevention

Adequate staffing supports preventive risk management, reduces contamination and emergency disruptions, and improves system reliability.

Benefits of Hiring Additional Staff

Hiring two additional technicians will restore inspection capacity, save \$115,190 annually, and reduce regulatory risks.

Strategic Resiliency and Capability

Approving positions supports BPUB's focus on resiliency and reliability through proactive staffing, quality standards, customer service, and effective program management.

Q&A



BROWNSVILLE
PUBLIC UTILITIES BOARD

Recess to Closed Meeting

TO CONSIDER MATTERS PURSUANT TO TEX. GOVERNMENT CODE CHAPTER 551,
ET SEQ.

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BROWNSVILLE
PUBLIC UTILITIES BOARD

Closed Session Item

1. FOLLOW-UP PRESENTATION AND DISCUSSION REGARDING THE CONTINUATION OF COMMERCIAL DEPOSIT COLLECTIONS (SEC.551.071 AND SEC.551.086)-
GEORGE RANGEL



BROWNSVILLE
PUBLIC UTILITIES BOARD

RECONVENE OPEN MEETING

1. DISCUSSION AND POSSIBLE RECOMMENDATION ON CLOSED MEETING ITEMS
—
2. DISCUSSION AND/OR REQUESTS FOR FUTURE AGENDA ITEMS -



BROWNSVILLE
PUBLIC UTILITIES BOARD

Adjournment
